

السنة الثالثة

FINANCIAL TIMES

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D 8523 B

The Ambrosiano saga nears an end, Page 16

NEWS SUMMARY

GENERAL
Namibia talks open in Lusaka
 Talks on Namibia, chaired jointly by South Africa and Zambia, open today in Zambia's capital Lusaka amid cautious optimism that a breakthrough in the 17-year-old dispute is within reach.
 Formal opening of the talks, attended by Sam Nujoma, leader of the South West Africa Peoples' Organisation, takes place this afternoon, but a series of bilateral discussions are already under way. Page 18

BUSINESS
Shell has 90% of U.S. offshoot
 ROYAL DUTCH/Shell Group looks likely to win its battle to take full control of its U.S. subsidiary Shell Oil following the announcement that it now holds over 90 per cent of Shell Oil shares. Page 15

East Germany out
 East Germany announced it will not send a team to the Los Angeles Olympics, following the Soviet Union's pull-out decision on Tuesday. Page 2

P2 row flares up
 Italy's Prime Minister Bettino Craxi rejected the resignation of three ministers after one of them had been confirmed as a member of the P2 masonic lodge. Page 2

Mateos extradition
 Spain is to request officially the extradition from West Germany of Jose Maria Ruiz-Mateos, the fugitive financier currently detained in Frankfurt. Page 3

Police tackle pupils
 Police with whips broke up a crowd of 400 black South African pupils refusing to attend classes at a school in Atteridgeville near Pretoria.

Pope in Thailand
 The Pope met Thailand's King Bhumibol Adulyadej after arriving to a simple but warm welcome to the country.

Quebec sniper held
 A sniper who shot and wounded two people in Quebec surrendered after a 24-hour siege of his house. The incident follows Tuesday's killing of three people in the city by a Canadian soldier.

Sikh priest shot
 A former head priest of the Sikh religion was shot dead by gunmen in Amritsar, northern India.

Killer executed
 Convicted killer James Adams died in the Florida electric chair, the first black to be executed in the state since 1964.

Cyclist dies
 Portuguese cyclist Joaquim Agostinho, 41, died 10 days after fracturing his skull in a fall while leading the Tour of the Algarve race.

Ballet star sues
 Ballet star Natalia Makarova brought a \$25m negligence suit over injuries suffered when a piece of scenery fell on her during a performance of *On Her Toes* at Washington's Kennedy Center in 1982.

Petrel comes down
 A bird thought to be extinct, MacGillivray's Petrel, was found by British naturalist Dick Watling in Fiji. He lured it down at night using a torch and it crashed into his head.

Briefly
 Floods killed six in Brazil's southern state of Rio Grande do Sul.
 San Francisco fire destroyed four piers and a warehouse.
 Corsican air controllers stopped all flights to France in protest over a bomb attack.

BONN SPENDS HEAVILY TO DEFEND D-MARK

Central banks act to limit effect of dollar's surge

BY MAX WILKINSON, ECONOMICS CORRESPONDENT, IN LONDON

THE WEST GERMAN Bundesbank intervened heavily in the foreign exchange markets yesterday to resist the threat to its interest rates posed by continued pressure on the D-Mark from the rising dollar.

Several other central banks, including the Bank of Japan, joined in the effort to rein back the dollar and so limit the effect in their economies of recent rises in U.S. interest rates.

The Bank of England, however, signalled its reluctant approval of the 0.5 to 0.75 percentage point rises in UK clearing banks' base ending rates "imported" from across the Atlantic. It intervened only modestly as sterling fell 50 points to a record closing low of \$1.85 in London.

The Bundesbank spent about \$300m of its foreign currency reserves yesterday to meet the selling pressures in Frankfurt and London as investors switched out of D-Mark bonds into dollar assets. The one-year Eurodollar interest rate is now 6 percentage points higher than the equivalent Euro-D-Mark rate, but only about 24 points above the Euro-sterling rate.

The Bundesbank is thought to have intervened with up to \$700m over the past three days to defend the D-Mark.

The West German authorities are particularly anxious not to narrow the interest rate gap by raising their own rates in the face of the threatened strike by German metalworkers. They fear that an interest rate rise would be seen as provocative by the workers because it would tend to slow the economic growth rate and so reduce the prospects of cutting employment.

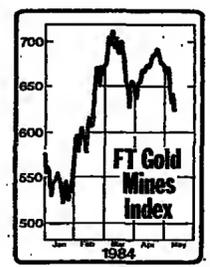
On the other hand, the West German authorities appear highly unwilling to let the D-Mark slip below the important level of DM 2.80 to the dollar, because of inflationary risks.

It is considered likely in the markets that this is the level at which a rise in official German interest would be triggered.

The British authorities made clear that they saw no domestic reason for Wednesday's rise of base lending rates to 9-9 1/4 per cent nor any need for a further increase.

The Bank of England reluctantly followed market rates up by raising the rates at which it supplied funds to the banking system by half a percentage point.

Continued on Page 18



IG Metall to start strikes on Monday

BY RUPERT CORNWELL IN BONN

IG METALL, the largest West German trade union, yesterday opened what may prove the country's most serious industrial battle in years by calling full-scale strikes from Monday at selected plants in northern Baden-Württemberg, near Stuttgart.

The decision, in support of the union's demand for a 35-hour week, was taken in Frankfurt at a special meeting of the executive of IG Metall, which represents 2.6m workers in the steel, engineering and motor industries.

It followed swiftly upon the announcement of successful strike ballots in the Stuttgart and Frankfurt areas in recent days. Both yielded votes for strike action of over 80 per cent, comfortably above the 75 per cent required by union rules.

Exactly which companies will be affected on Monday will only be made public today. But the darkening labour outlook helped to drive the D-Mark down against the dollar once again - and prompted further pleas for compromise from Chancellor Helmut Kohl and Herr Norbert Blum, Labour Minister.

The signs were last night that, initially at least, the disruption would be comparatively modest.

Herr Hans Mayr, chairman of IG Metall, said after the meeting that "only a few" companies would be hit at first, ruling out an immediate blanket strike which would involve most or all of the union's 206,000 men in North Baden-Württemberg who backed the strike call.

His cautious approach is ostensibly to give the employers a final chance to drop their flat insistence that the basic 40-hour week must remain in force. However, it may also reflect the persisting doubt whether his men's hearts are really in a protracted conflict.

But the two sides still seem as far apart as ever. Herr Wolfram Thiele, president of the national engineering employers association, last night gave the clearest hint so far that management would stage retaliatory lock-outs if the strikes got worse.

At the same time, the 1.2m-strong public sector workers union (ÖTV) called on members to stage nationwide "solidarity" demonstrations.

According to IG Druck, the militant print union which is also demanding a 35-hour week, 16,000 men in 100 printing plants struck yesterday. Although the publishers' association claimed that numbers were smaller, many newspapers throughout the country were again facing severe production problems.

US agency in bid to end Conti Illinois rumours

By William Hall in New York

THE U.S. Comptroller of the Currency who, with the Federal Reserve, supervises U.S. banks took the unusual step of issuing a statement yesterday, attempting to squash the mounting rumours about the financial position of Continental Illinois, the country's eighth biggest banking group.

Mr C. T. Conover, the Comptroller, commenting on a "number of recent rumours" about Continental Illinois which have "caused some concern in the financial markets," said yesterday that his agency was "not aware of any significant change in the bank's operations as reflected in its published financial statement that would serve as a basis for these rumours."

He noted that the bank's financial ratios compared favourably with those of other major multinational banks.

Ahead of Mr Conover's comments, rumours about Continental Illinois had swept through the markets, hitting the money markets in particular. Continental Illinois shares, which have fallen by more than 50 per cent in the last 12 months, dropped a further 5 1/4 yesterday morning to \$12 1/4 - a new low.

Continental's shares headed the most active list on the New York stock exchange. Concern about Chicago's largest bank spilled over into all the other major financial markets, producing signs of a "flight to quality in the money markets reminiscent of trading during the start of the international banking crisis in the autumn of 1982."

While short-term Treasury bill rates fell by about 10 basis points, in sharp contrast bank certificates of deposit rates increased by about 25 basis points at one stage. The move was seen in the markets as a general desire to swap bank paper for U.S. Government-backed securities.

Traders noted that Continental Illinois, which has been paying a premium for its funds, was not the only bank to suffer in recent weeks as nervousness about the international banking crisis has once again re-emerged.

The financial markets' concerns about Continental Illinois centre on its \$2.3bn portfolio of non-performing loans, which have been inflated by over aggressive energy lending, and are proving to be a major drag on its earnings power.

Wall Street report and prices, Page 31-34
 Eurobonds, Page 42

Brazil protests to U.S. over interest rate rise

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL has sent an official protest to the governments of its major creditor nations complaining about the impact of Tuesday's half percentage point rise in U.S. prime rates.

Two senior ministers called yesterday for "new formulas" to cope with the country's increasing debt service burden. This is a marked reversal of their previous rigid adherence to a market-related solution to Brazil's debt-financing programme. Brazil's total debt is expected to reach \$100bn this year.

Speaking in Washington, where he is holding talks with the World Bank and International Monetary Fund, Sr Antonio Delfino Netto, Planning Minister, said "some form of capitalisation (of interest payments) is fundamental."

A more general call for a new formula to allow Latin American countries to renegotiate their debts in a way which "will not impoverish us," was made in Brasilia by Sr Saraiva Guerreiro, Brazil's Foreign Minister, who is normally highly conservative.

This is the first time since the debt crisis started that a leading debtor nation has issued a note of protest on interest rate rises. It is believed to reflect President Figueredo's personal sense of frustration over the rates issue.

Last month, in an impromptu addition to a formal speech to the visiting Mexican President, General Figueredo complained about the impact on debtor countries of the earlier 1 per cent rise in U.S. rates.

Allonsin warns of interest rates; Central bankers spot smoke, Page 8

World Court backs Nicaraguan claim

BY WALTER ELLIS IN AMSTERDAM

THE International Court of Justice in The Hague yesterday called on the U.S. to cease any support for the left-wing Sandinista Government in Nicaragua.

The world court's 15 judges voted unanimously to request Washington immediately to stop hindering access to Nicaragua through the mining of its ports. By 14 votes to one, the court also said Nicaragua's right to sovereignty and political independence "should not in any way be jeopardised by any military and paramilitary activities."

Yesterday's interim ruling, supporting Nicaragua's claim that the U.S. is unlawfully seeking to bring down its Government, is a significant propaganda blow against President Ronald Reagan's Central American policies.

Sr Carlos Arguello Gomez, head of the Nicaraguan delegation to the World Court, yesterday described the move as "a moral victory." "The U.S. now has two possibilities, obey the law or become an international outlaw," he said. The verdict would have a positive effect on the Contadora process under which the governments of Venezuela, Colombia, Panama and Mexico are seeking to put together a peaceful solution to the problems of Central America.

Mr Davis Robinson, the chief U.S. delegate to the court, said after the verdict that Washington still awaited a fuller hearing of the case. Last month, Mr Robinson told the court that his government would not regard any verdict on the Nicaraguan claim as binding.

Democrats criticise Central America call, Page 8; Editorial Comment, Page 16

Pechiney may list subsidiaries on Bourse to raise finance

BY PAUL BETTS IN PARIS

PECHINEY, the French nationalised aluminium group, is considering the possibility of listing some of its subsidiaries on the bourse to help to raise equity capital to finance heavy investment programmes.

Mr George Besse, chairman, suggested yesterday during his first meeting with financial analysts since Pechiney was nationalised that the listing of subsidiaries was envisaged although nothing had been decided.

A senior Pechiney financial executive also confirmed that Pechiney, like other major nationalised French companies, was looking towards the equity market as a way of raising funds. In Pechiney's case the company was studying the possibility of listing a subsidiary which would incorporate some of the group's French and international operations.

After receiving substantial financial support from the Government, its sole shareholder, Pechiney is unlikely to receive much direct state aid in the future. Its capital endowment from the Government this year totalled only FFr 150m (\$17.6m). The group's financial recovery will also act as a further argument for less direct state aid. But the company has continuing heavy financial needs for its investments, which totalled FFr 3bn last year and are likely to total about FFr 3bn this year.

Mr Besse announced a substantial decline in Pechiney's group loss last year to FFr 463m compared with a deficit of FFr 2.8bn in 1982. He said he was negotiating an agreement with the French electricity utility to enable Pechiney to reduce its industrial electricity costs.

Mr Besse negotiated a novel agreement last year with Electricité de France to reduce the group's domestic electricity costs, which represent a major component in aluminium production costs. This involved acquiring a share in an unspecified French nuclear power plant giving Pechiney some 2bn kWh in lower-cost electricity. But he said yesterday that Pechiney needed more cheap power in France.

Pechiney's sales last year rose 13.3 per cent to FFr 29bn from FFr 25.6bn in 1982. The total costs of products for Pechiney rose by a lower rate of 5.9 per cent to FFr 26.1bn last year.

The group also reported a FFr 661m operating profit for 1983 compared with an operating deficit of FFr 1.4bn the year before. This was largely due to a recovery in demand and prices in the aluminium market, cost controls and, to a smaller extent, to the favourable currency translations between the U.S. dollar and the French franc.

Alcoa (Aluminum Company of America) has purchased a majority interest in Forges de Bologne, which employs 780 people and specialises in high quality aluminium forgings for the aerospace and commercial markets. No price for the deal was given.

In March 1983, Alcoa acquired a premium casting foundry in France, Fonderie Alcoa-Mg in Grenoble, which also specialises in the aerospace and military markets.

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Switzerland Survey Section IV

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EUROPEAN NEWS

Row erupts in Italy over P2 lodge report

BY JAMES BUXTON IN ROME

THE LONG-SMOULDERING issue of the P2 Masonic lodge burst back into Italian politics with a vengeance yesterday, as Sig Bettino Craxi, the Prime Minister, rejected the resignation of three ministers after one of them had been confirmed as a member of the secret organisation.

The action of the Prime Minister, who said he shared the "indignation" of the accused minister and had full confidence in him, sparked off a furious political reaction in Rome last night.

Sig Pietro Longo, the Minister of the Budget and leader of the Social Democrat Party, offered his resignation in protest against leaked copies of a draft report by the parliamentary committee investigating the lodge, the discovery of which brought down a government in 1981.

The report said that the list of members of the P2 lodge found at the home of the lodge's

grandmaster, Sig Licio Gelli, was "truthful." It also said that the listed members were responsible for belonging to an organisation "whose evident aim was to interfere in the life of the country in a surreptitious way."

Among the 962 names found in the list was that of Sig Longo, though he has always denied that he was in any way an active member. He became a minister last August. All ministers end most officials and government

appointees named in the list resigned at the time.

Yesterday Sig Longo went to see Sig Craxi, along with the other Social Democrat ministers, Sig Franco Nicolazzi and Sig Pierluigi Romita. They apparently expressed their "indignation" at what the report said, which they claimed amounted to "arbitrary judgment" and "defamatory intention" against the Social Democrat Party.

The report confirmed much of what had been vaguely known about the infiltration of Sig Gelli's lodge into Italian politics, the military, the secret service, business, the Press and the magistrature. It also confirmed the involvement of the lodge with acts of both right-wing and left-wing terrorism in the 1970s. Sig Gelli, it said, was an agent of East European powers before joining the Italian secret services.

UK seeks to show benefits of greater competition in the air

BY JOHN WYLES IN BRUSSELS

MR NICHOLAS RIDLEY, Britain's Minister of Transport, yesterday led a carefully orchestrated demonstration to other EEC countries of how airline prices could be slashed if governments allowed more competition.

Within a few hours of informing other transport ministers that British airlines would no longer be required to consult partner-carriers on fare levels, he brandished a British Airways announcement of a £49 bargain return fare between London and Amsterdam. This compares with the club class return fare of £150 and an Apex return of £88.

The Government's move takes it out of the European Civil Aviation Tariff Agreement of 1967 and is an example which London wants the rest of the EEC to follow. However, Mr Ridley's performance yesterday was not quite all it seemed.

While claiming that "things are moving very fast," he acknowledged that any British airline's power to reduce fares unilaterally was limited by a readiness by countries on the routes affected to accept them. As yesterday's EA announcement made clear, the fare has been agreed with the Dutch airline, KLM, and is being

jointly introduced. It is no coincidence that only the Dutch Government matches Britain's enthusiasm for a freer and more competitive air transport regime in Europe.

Nevertheless, combined pressure from the two governments, plus helpful proposals from the European Commission, produced an agreement by all 10 ministers yesterday to set up a high level group of officials. This will examine the Commission's proposals, consider any additional proposals from member governments and produce recommendations by the end of the year.

A parallel official group will also be created to review "the content and the timing" of progress on the harmonisation and liberalisation of road transport.

Ministers also agreed to end the long-running negotiation on maximum lorry weights for progress in the intra-Community transport by reaching a compromise before the end of the year. This will set the weight limit at 40 tonnes, while allowing the UK to remain at its present 35-tonne maximum for a period which has yet to be determined.

E. Germany follows Moscow out of Olympics

By Our Foreign Staff

EAST GERMANY, one of the world's foremost sporting powers, dealt another crushing blow to the Los Angeles Olympics by becoming the third country after the Soviet Union and Bulgaria to pull out.

Echoing statements from Moscow and Sofia the previous day, the East German National Olympic Committee said it was boycotting the games because there was no guarantee in Los Angeles for the security of its athletes and other personnel.

The East German withdrawal will mean the absence of a country which is consistently one of the top three medal-winners at the winter and summer Olympics. The Soviet Union's other allies are now expected to follow suit, with the exception of independent-minded Romania.

Czechoslovakia said one of its top sports officials was in Moscow for consultations and that a decision on its Olympic participation would be reached in the next few days, while Hungary was also reported to have sent its Olympic committee members to the Soviet capital. There were also indications that Poland was pulling out.

East Germany's move came as a diplomatic campaign to persuade the Soviet Union to change its mind as the boycott got underway. Mr Juan Antonio Samaranch, the President of the International Olympic Committee, said in Lausanne that he was seeking a meeting with President Konstantin Chernenko and intended to hand over an "important" letter from President Ronald Reagan on the subject.

There were no signs, however, of a change of heart in the Kremlin. A senior Soviet sports official was quoted yesterday by Tass news agency as criticising Mr Samaranch, who is a former Spanish ambassador to Moscow.

Mr Jesse Jackson, the Democratic contender for the U.S. presidential nomination, who went to see the Soviet ambassador in Washington yesterday to urge Moscow to change its mind, said an initiative from Mr Reagan could break the deadlock.

New hand on Confindustria helm plans to alter course

BY OUR ROME CORRESPONDENT

ITALY'S PRIVATE employers' association, Confindustria, yesterday acclaimed a new president whose four-year term promises to bring a significant change of emphasis to the organisation's dealings with the Government and unions.

The new president, elected almost unanimously earlier this week, is Sig Luigi Lucchini (65), who heads an industrial group based at Brescia which started as one of the region's many small steel producers.

Sig Lucchini was supported for the presidency by the industrialists of northern Italy led by Sig Gianni Agnelli, chairman of Fiat, who expects him to consolidate the employers' gains of the last few years.

However, Sig Lucchini indi-

cated yesterday that he may move away from narrow concentration on the issue of wage indexation and seek broader reform of the structure of pay and labour regulations in order to make industry more productive at a time of marked technological change.

"Our determined and consis-

ted reopening has been made possible by the EEC's decision last January to allow Italy to make use of "flexibility" in the quota system to produce 450,000 tonnes of steel this year from a new hot rolling mill there. It has a political rather than economic justification.

The reopening has been made possible by the EEC's decision last January to allow Italy to make use of "flexibility" in the quota system to produce 450,000 tonnes of steel this year from a new hot rolling mill there. It has a political rather than economic justification.

the dialogue with the union movement which is currently badly divided over the issue of the Government's decree on indexation.

Confindustria's influence has grown considerably in the past four years under the outgoing president, Sig Vittorio Merloni, who heads Ariston which makes domestic electrical products. He led a counter-offensive by private industry to have its voice heard after a decade during which the unions largely called the tune on economic policy and the strength of many private sector groups declined.

Sig Merloni focused public and government attention on the issue of wage indexation and after interminable negotiations managed to obtain agree-

ment in January last year on reducing the scale mobile indexation system for the first time. That was followed last February by a further temporary cut by government decree.

Many employers believe Confindustria has made its point on wage indexation and that the time has come for a broader strategy. A leading supporter of this idea is Sig Carlo de Benedetti, chairman of Olivetti, who was elected a vice president.

Sig Lucchini yesterday concentrated much of his speech on attacking the wasteful policies of faint-hearted governments whose consequence is Italy's immense public sector borrowing requirement—a serious cause of inflation and high interest rates.

Commission bid to boost research

By Our Brussels Correspondent

EEC companies will be entitled to financial help to develop biotechnology research programmes under a £82.3m five-year research action scheme devised by the European Commission.

Proposals sent to the Council of Ministers could represent an important extension of the Community's industrial policy into the biotechnology sector. As with the Esprit programme, which is concerned with microtechnology, they aim to stimulate pre-competitive research into biotechnologies.

"A new initiative is needed... to create an effective common market for the products of biotechnology, to create the conditions for competitive and innovative applications of biotechnology within the Community, and to advance the basic and pre-competitive research on which such innovations must be founded," says the Commission.

It proposes that the EEC budget should contribute Ecu 85.5m of the Ecu 153.8m total cost of the five year programme. The remainder would be provided by national governments.

The bulk of the EEC's contribution, Ecu 69m, would be spent on research programmes and the training of biotechnologists. Industries would be invited to submit research proposals and a special effort would be made to stimulate joint collaboration between public and industrial laboratories.

Priority areas have been identified as bioreactors, genetic engineering, physiology and genetics of species important to industry and agriculture, technology of cells and tissues cultured in vitro, and the assessments of risks.

The Commission says the proposed budget should allow around 200 contracts to be established with an average duration of four years and an annual EEC contribution of Ecu 70,000 (£40,600) per contract.

On training, the Commission says that it is still not possible to quantify the precise requirement for trained scientists but biotechnology training courses are already "heavily oversubscribed."

Dutch halt work against cruise

A SURVEY carried out yesterday indicated that 750,000 Dutch employees had responded to a trade union appeal to halt work for 15 minutes for the deployment of the Netherlands of U.S. cruise missiles, Walter Ellis reports from Amsterdam.

The poll found that some 10 per cent of small businesses and 40 per cent of larger enterprises were affected by the short stoppage. In those factories and offices where action was taken, an estimated 50 per cent of workers were involved. Many trains were halted during the stoppage which took place from 11.45 am until noon.

Mr Wim Kok, president of the FNV union federation which had urged the action, claimed that it was a great success.

Danish payment to Nato stopped

THE DANISH parliament yesterday stopped a Dkr 43m (£3.4m) payment due to Nato on the grounds of the opposition Social Democratic Party, Hilary Barnes writes from Copenhagen.

The payment was the second part of a Danish contribution of Dkr 70m to Nato for spending on infrastructure for the deployment of Pershing 2 cruise missiles (some of which will be sited in Denmark).

The non-socialist coalition Government obtained when the issue was put to the vote. The Social Democrats opposed the deployment of the new missiles and on this issue are able to obtain majorities against the Government.

Papandreou lauds Soviet 'struggle for detente'

BY ANDRIANA IERODIACONU IN ATHENS

THE GREEK Prime Minister, Mr Andreas Papandreou, yesterday praised the Soviet Union as an agent of detente and a brake on U.S.'s world-wide expansionism. He also repeated his determination to disengage Greece from the Western straitjacket.

By contrast, he adopted his most positive attitude so far towards the European Community, saying that "withdrawal under the present circumstances would hurt the Greek economy."

He also warned delegates to the first congress of his Panhellenic Socialist Movement (Pasok), that they must expect the private sector to be around for some time before Socialist economic goals can be implemented. "The co-existence of the public and the private sector is our only chance for balanced development," he said.

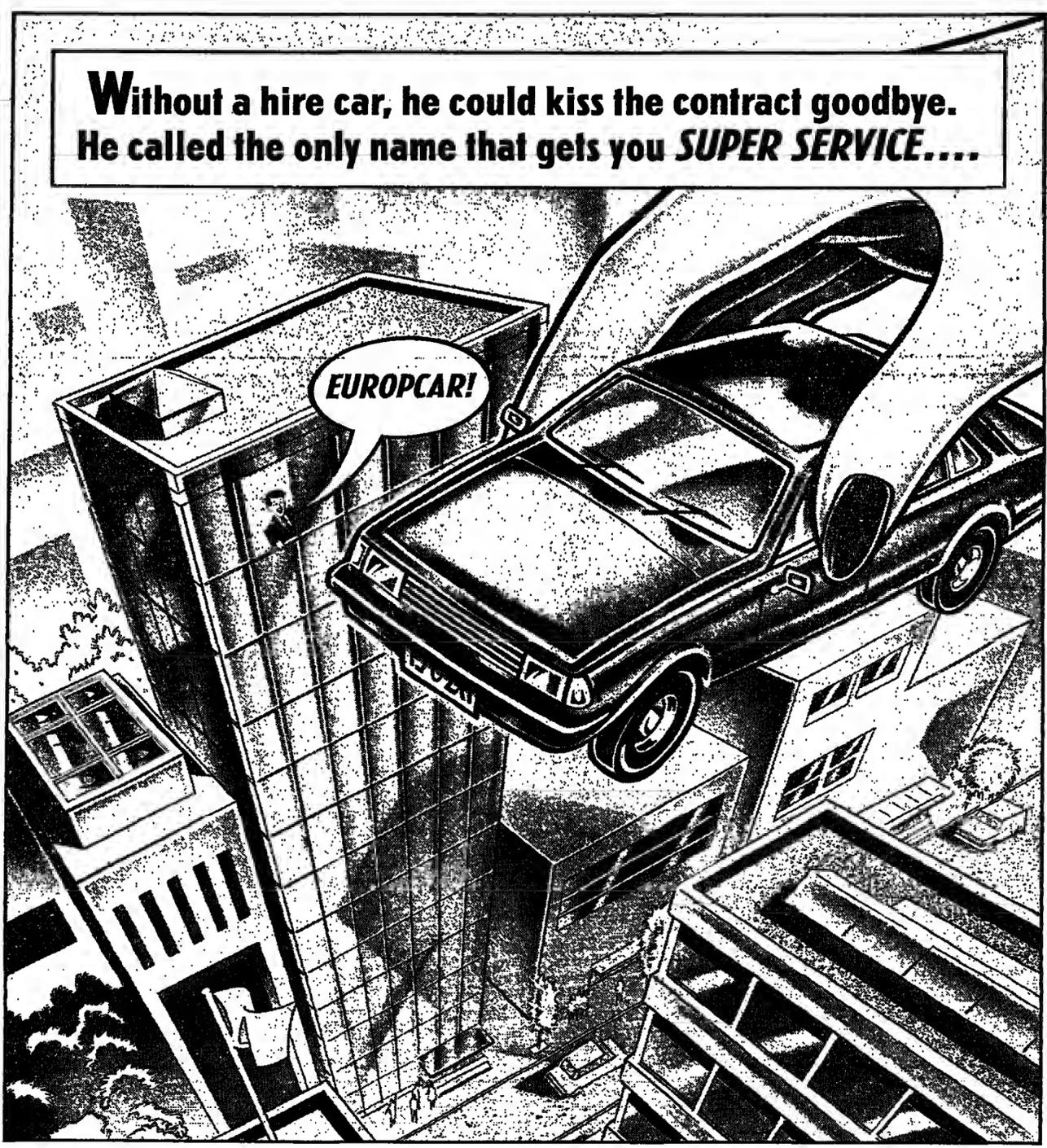
Mr Papandreou said that "the Soviet Union's struggle for detente is genuine. We cannot

say that the USSR is an imperialist power, unlike the U.S. It is a force against the spread of capitalism and imperialism."

His hard foreign policy line was seen as an attempt to head off expected grass roots criticism about the softening of some Pasok's Third World ideological positions since the party came to power in October 1981.

Moscow is one of the largest of the 60 foreign delegations at the congress. Also represented are Cuba, the East bloc states, Latin American and Middle Eastern countries, and the Palestine Liberation Organisation.

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EUROPEAN NEWS

Spain will request Ruiz Mateos extradition

By Tom Burns in Madrid

SPAIN IS to request officially the extradition from West Germany of Sr Jose Maria Ruiz Mateos, the fugitive financier currently detained in Frankfurt. This should clear the way for his return possibly before the end of this month to face currency and other monetary charges.

The decision to press for extradition was taken at a midweek cabinet meeting. Foreign ministry officials said they were waiting for the relevant papers from the Justice Department and that these would be passed to the Spanish embassy in Bonn.

Sr Ruiz Mateos (53), the former chairman of the Rumasa business and banking conglomerate, has been held since April 25 when he was arrested at Frankfurt airport on arrival from the U.S. His detention followed a request through Interpol from a Madrid judge.

Officials said that it was necessary under the Spanish-West German extradition agreement for the Madrid government to endorse the extradition request. Sr Ruiz Mateos's legal advisers here were quoted yesterday as saying it would be difficult to block the extradition.

The extradition request is based on charges concerning currency offences, forgery, appropriation of tax funds and social security fraud, and followed investigations into Rumasa after it was expropriated by the state in February last year. Sr Ruiz Mateos has denied the allegations.

A separate case over alleged incites to King Juan Carlos is also pending against Sr Ruiz Mateos but this has not been included in the extradition request. That case is based on statements Sr Ruiz Mateos made in the Spanish Press against several prominent Spaniards earlier this year.

Sr Ruiz Mateos has lived in London for most of the past year, moving there shortly after Rumasa was expropriated. The Government's case, that it took over the group in order to avert its financial collapse, was upheld by the Constitutional Court last December.

Former chateau is example for small business in France

BY PAUL BETTS IN PARIS

"I SIMPLY could not bear living surrounded by ruins. I had no fortune behind me, so I decided to go into business," said Mme Alyette de la Sablière, châteline of the Lognonné chateau on the west coast of Brittany. She took a management course, got a bank loan, and transformed her chateau into a four-star hotel with a top chef. This year she expects a turnover of FF8m (\$943,000) and the restaurant has two stars in the Michelin Guide.

Mme de la Sablière's riches to rags and back-to-riches story has turned her into a specialist adviser to other chateau owners trying to hold on to their estates without losing their shirts. The Socialist Government's capital tax on large fortunes means that any estate held on a non-professional basis becomes a liability for its owners.

She employs 40 people. If she employed 50, under the new French labour laws she would have to introduce a works council, which Mme de la Sablière believes would be unworkable for her kind of business.

"I see myself as the head of a medium-sized enterprise," she said, and although many people thought the châteline was duty to go into this business in 1968, she has proved she can do it successfully.

When the Socialist Government came to power in 1981, there were fears that Mme de la Sablière's business would be badly hit together with the other privately and independently owned stately homes and chateaux which form the Relais et Châteaux hotel chain.

"French clients were clearly apprehensive about coming to a place like this and signing the register, which could then be checked by the fiscal authorities. But after a moment of fear, they have got used to the new political climate and are coming back," Mme de la Sablière says.

Despite the recession, the Chateau de Lognonné has continued to thrive, although it has not been easy. The Government raised VAT from 7 per cent to 17.6 per cent and then to 18.6 per cent, and imposed a price freeze. Now that the freeze has been lifted, Mme de la Sablière expects business to grow by about 20 per cent this year.

Because the chateau attracts more foreign visitors than French, she can take advantage of low-interest loans which the Socialist Government has made available to four-star hotels where foreigners account for more than 50 per cent of the receipts.

The Government has also recently decided to help hotels in the Relais et Châteaux chain with foreign promotion - an encouraging sign but not so helpful for this chateau because of its location. "We are not on any obvious circuit, tucked away in the far west of Brittany," she says.

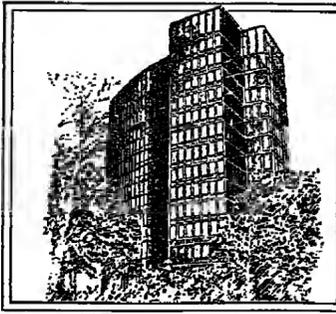
So she devised a tour of local chateaux and hostels with Brittany Ferries, the cross-Channel ferry company, and sold the tours as packages in Britain. She has just launched another tour, taking in Normandy, with an eye on the U.S. market.

The chateau, destroyed in the French Revolution and later rebuilt, is charming. But perhaps its greatest attraction is its cuisine, among the best in France. The kitchen was specially built for Mme de la Sablière's chef, M Michel Gaudin. Although the restaurant could probably get three stars, Mme de la Sablière does not want it upgraded.

Three stars would frighten many people away and change the clientele. We would start getting people who come to compare and criticise."

Although the restaurant accounts for about two thirds of the hotel's turnover, the profit margins are low at a mere 2 per cent. The margins for the rooms are much higher at about 15 per cent. Mme de la Sablière is now regularly approached to sell her business - Arab interests are currently buying up several hotels and large estates in France. But she has no intention of selling. Indeed, she plans to expand, perhaps even to buy another hotel in the Relais et Châteaux chain.

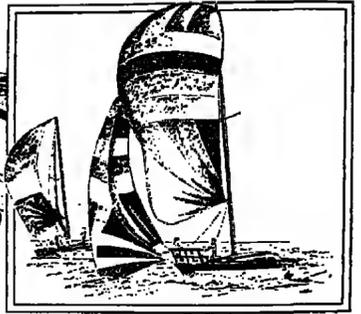
She is about to lease an IBM personal computer and is modernising her enterprise along the guidelines recently set by the Government for the growth and expansion of small and medium-sized businesses in France. "I want to preserve the chateau and estate but above all I regard this as a business," she says.



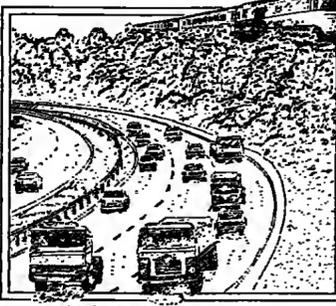
Cost-effective premises



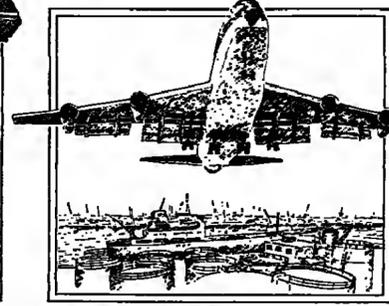
+ cost-effective labour



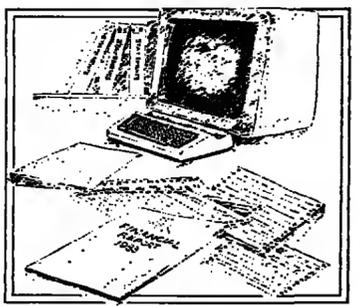
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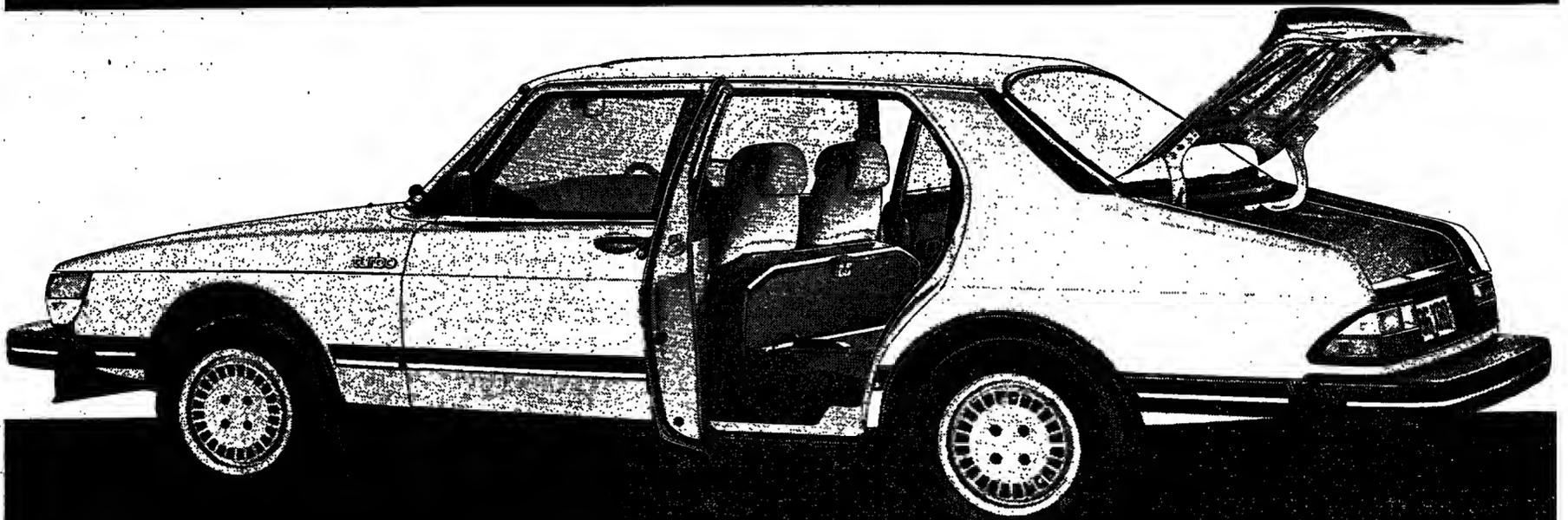
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OVERSEAS NEWS

Divided Philippines Opposition wastes its best election chance for years

BY CHRIS SHERWELL IN MANILA

A FEW MONTHS ago, the National Assembly election which takes place in the Philippines on Monday promised to confront President Ferdinand Marcos with his sternest test in 18 years of often repressive rule. The brutal assassination last August of Mr Benigno Aquino the Opposition leader had brought people onto the streets in mass protests. A \$25bn debt crisis precipitated by the killing had annoyed the country's bank creditors. The strength of the Opposition was growing and Mr Marcos looked sick and vulnerable.

Now the Opposition's hopes of winning 50 seats out of the 163 being contested are dismissed as fanciful. Marcos-backed candidates are expected to procure a massive victory, giving the President both proof of his popularity and a small Opposition to show that democracy has prevailed.

This election ought to have been a political milestone, for the country. It is the first for the assembly not being held under martial law and had been expected to offer an unusual opportunity for the Opposition to organise openly.

Instead, the 45-day campaign has descended into a typical free-for-all, in which personal lusts for power, traditional loyalties and naked intimidation have been uppermost and the influence of plenty of hard cash unmistakable.

Belying the festive atmosphere, several officials and supporters have been shot or stabbed, some candidates have backed down or switching parties, and others are standing only to split the Opposition vote. The ruling Kilusang Bagong Lipuon (KBL) or new society

movement, after some early squabbling among aspirant candidates, has used its well-oiled election machine to great effect and has received heavy backing from the media.

President Marcos, though not himself up for election for three years, has helped by pushing through some hefty wage increases and making sure there are no shortages in the shops or problems at the petrol stations before polling day. Tomorrow he appears on nationwide television, although the campaign will have officially closed.

His wife Imelda, who is governor of the vast conurbation of Metro Manila and is also not standing for office, is said to be keen on producing a clean sweep of KBL candidates in the capital. If she succeeds, the result will be contrary to all expectations, but nobody expects a clean count. New voters



President and Mrs Marcos, with three-year-old niece another victory assured.

Hong Kong shares fall, exports up

BY DAVID DODWELL IN HONG KONG

HONG KONG'S Hang Seng share index took another battering in late trading yesterday as heavy selling by UK investors followed news that an embarrassing row is brewing between the British Government and Hong Kong political figures concerned about developments in the secret Sino-British talks on the future of the colony.

The index fell by 18.4 points to close at 921.31, its lowest point for more than four months and almost 250 points below the 1984 high just two months ago.

On the trade front, however, there was good news, with international demand for Hong Kong exports surging by more than 50 per cent during the past year. According to government statistics released yesterday, local industry seems to be performing strongly in spite of the Colony's political anxieties.

A mild recovery on Tuesday was promptly reversed on Wednesday when the cartel of leading Hong Kong banks made a long-awaited statement, raising local interest rates by 1 per cent.

Yesterday's trade figures showed strong growth in re-exports, up 59 per cent to HK\$17.7bn on the back of a mammoth 163 per cent increase in re-exports to China.

Sir Edward Youde, Hong Kong's governor, returned last night from the 14th round of Sino-British talks in Peking, which were again described with the now common phrase of "useful and constructive". The next round will start in Peking on May 30, before which Sir Edward plans to take 10 days' leave in the UK.

Former head of Sikhism killed

BY QUENTIN PEEL IN LAGOS

NIGERIA'S compulsory change-over to new banknotes will result in a large reduction in the amount of money in circulation, stabilising prices and eliminating widespread forgeries, according to Alhaji Abdulkadir Ahmed, the governor of the Central Bank.

New notes will only be released gradually through the banking system, he said, although the exercise has already caused severe cash shortages and banks in the major cities are rationing their customers to as little as N100 (£50.60) per person.

Nigeria hopes for stabilisation of prices

BY QUENTIN PEEL IN LAGOS

Less than N3bn has been issued so far. I think it is going to create some sanity," he said. "It will stabilise prices because people had too much money in their hands before. We will be able to be sure how much money we have in circulation and it is bound to affect the exchange rate in the black market."

He also hoped it would encourage people to use the banks more, now they have been brought into contact with them for the first time in order to change their notes.

The deadline for exchanging old banknotes expired last Sunday, but there have been renewed scenes of confusion since the banks reopened on Wednesday, with huge queues building up in the streets.

Beirut Cabinet meets

BY QUENTIN PEEL IN LAGOS

Lebanon's new national-unity Cabinet held its first working session yesterday at President Amin Gemayel's summer palace, AP reports from Beirut. After two hours of talks, the ministers recessed for a luncheon given by the President, who told waiting reporters that "the atmosphere was good."

Syrian military unrest spreads north

BY RICHARD JOHNS

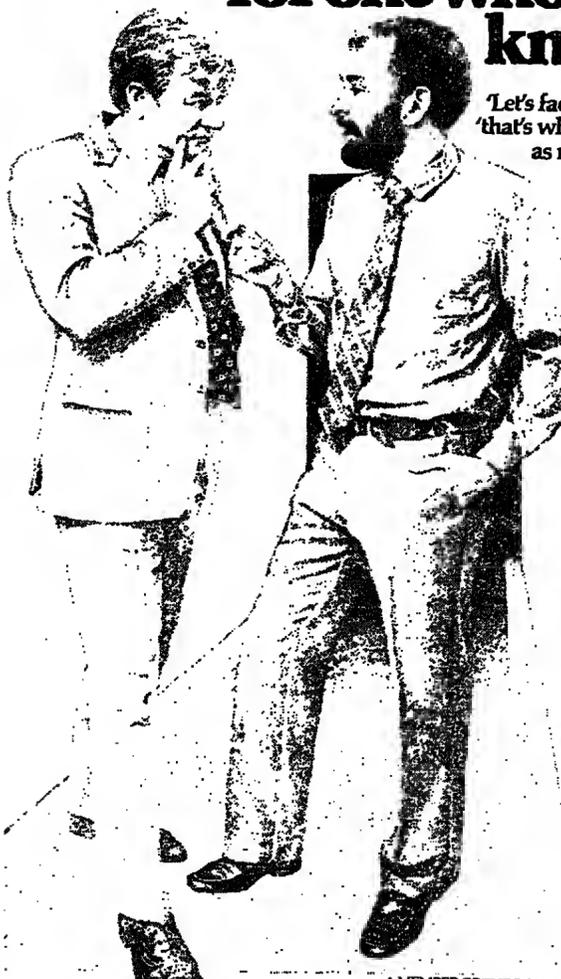
THE TENSE confrontation between rival military factions in Syria centred upon the capital Damascus since the beginning of April, has spread to Latakia according to travellers coming from northern Syria.

Approaches to the city are being guarded by tanks and troops of the Special Forces and bearing up their gun turrets towards the city.

Col Rifaat al Assad is said subsequently to have badly bungled an attempt to assert his authority over the most important garrison within the Alawite community, the Moursheidi tribe.

THE ALTERNATIVE

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'As any Williams & Glyn's customer who's been to us for a loan will tell you, a meeting with one of our managers tends to be an agreeable combination of businesslike cooperation with relaxed friendliness and informality.'

This is particularly helpful to customers who run their own businesses. They don't have large accounts departments backing them up. And putting a proposition for a loan together isn't easy, even though it's a sound one. Only too often a good case for extra finance has been delayed or lost purely because it has been inadequately prepared. Our managers are well aware of this and are always ready to offer advice, to see if a proposition can be knocked into shape. They like to look for reasons why they can't, not reasons why they can't.

Here's one good tip if you're putting up a case for a loan.

When applying for a loan always make sure you give a manager all the information he needs. A useful acronym is RADAR. R for Reason - why you need the money. A for the Amount - make sure it's a realistic assessment. D for Duration - don't commit yourself to a repayment schedule you can't meet. A for Assets - what you can offer as security. And R for Repayment - you must be quite sure it won't put too much strain on your cash flow. RADAR is just one of the many useful pieces of information you'll find in a booklet called Putting Your Case to Your Bank Manager, produced by our Business Information Service.

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Australian trade surplus hits record A\$424m

BY MICHAEL THOMPSON-NOEL IN SYDNEY

AUSTRALIA ENJOYED a trade surplus of A\$424m (£263m) in April, the highest on record compared with a trade deficit in March of A\$116m.

Unadjusted, exports rose by 2 per cent, but there was a 24 per cent slump in imports, to A\$1.6bn, which has emphasised doubts about the strength of the economy's recovery.

Imports of fuel were 60 per cent down, chemicals and textiles were each 20 per cent down and imports of machinery and transport were 10 per cent lower.

Israeli foreign debt reaches high of \$29.3bn

BY DAVID LENNON IN TEL AVIV

ISRAEL'S foreign debt continued to grow last year to reach a record gross figure of \$29.3bn (£21bn), up \$1.2bn on the December 1982 total, according to statistics released here this week.

The debt servicing bill for 1984 has risen to \$6.4bn. About \$3.5bn is short term roll-over loans, but the balance is for servicing long-term loans, \$1.6bn in interest and \$1.5bn in repayment of the principal.

According to the Bank of Israel, the central bank, the net external debt rose in 1983 by \$1.6bn to stand at \$22.5bn. This figure is attained after the overseas assets of Israel's commercial banks are deducted from the gross total.

Ivory Coast economy wins a breathing space

BY PETER BLACKBURN IN ABIDJAN

AGREEMENTS last week with the IMF and Paris Club of official creditors provide much-needed relief for the depressed Ivorian economy and improve its prospects for a quick rescheduling of commercial debt.

The Ivory Coast, long regarded as one of Africa's brightest economic successes, was obliged last December to seek a rescheduling of medium-term external debt.

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THE HOSPITALS

The past five years have seen a doubling of hospital charges for private patients in Britain.

It's a rate of increase far greater than that of inflation which, had it continued, might soon have placed private medicine out of the reach of ordinary people.

At BUPA we have a constant duty to our members to seek to moderate charges in the private sector. It was acting on this duty that we took up a new initiative with hospitals throughout the UK.

As the majority of all private hospital patients are members of BUPA, we were in a unique position to lead a positive drive against rising costs.

And now we are pleased to announce a major new arrangement which is in the long-term interests of our members and participating hospitals.

Among its many aims is a lower rise in hospital charges for BUPA members. In 1984, for example, this should average below the rate of inflation - at around three to five per cent.

The hospitals have also indicated that they will hold these charges for agreed periods and will give BUPA prior notice of any future increase.

And we have set up a simpler system of direct payment from BUPA to hospitals that reduces administration and makes the claiming procedure easier for our members.

A greater stability of costs will be a truly significant step forward in private medical care and will provide BUPA with an even more solid foundation on which to build for the years to come.

When it came to taking a new initiative against the rising cost of private medicine, we were in a unique position.

OUR MEMBERS

As a 'non-profit' organisation, BUPA has one concern above all others - namely the interests of its members.

It means ensuring that we are always active in the development of medical facilities, while at the same time doing all we can to see that private medicine stays within our members' reach.

That is why the latest arrangement represents such a major step forward.

First of all, it should result in smaller subscription increases in the future.

BUPA members also have the assurance of knowing that participating hospital charges are fully covered and that any increase during a member's contract year will be automatically absorbed.

Then there is a simplification of our schemes and how to use them.

And the claims procedure has been streamlined so that you now simply give a completed claim form to the hospital, sign the bills, and leave the rest to us.

BUPA currently pays around £4 million a week in benefits. We cover 30,000 companies including 90 of the top 100 in Britain. And in all we look after 3 million people.

It is a unique and responsible position of size and experience, which has helped us translate the needs of members into a working reality and gain the co-operation of the private medical sector to achieve this goal.

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TECHNOLOGY

DEPARTMENT OF INDUSTRY'S ACTION GROUP STIMULATES INDUSTRY RESPONSE

Government initiatives in UK biotechnology

BY DAVID FISHLOCK, SCIENCE EDITOR

A YEAR ago, the Department of Industry created an action group by recruiting three industrial scientists, seconded by their companies, to monitor what British industry is doing — and failing to do — in biotechnology. (See "Powerhouse for British genes", Technology Page, April 26, 1983.)

It was the brainwave of Dr Ron Coleman, Government Chemist, and the government's chief biotechnologist. He persuaded the mandarins to recruit industrial scientists instead of using civil servants to seek new initiatives the government might take in supporting British biotechnology.

A year on, Dr Coleman can say: "We're getting a good response from companies." Some have even complained that the questions his action group have been asking about markets are "too pertinent."

The group has identified four priority areas where it believes Britain can and should be strong. They are bio-catalysis (enzymes), diagnostics, agricultural uses of genetic engineering, and process plant and instrumentation for biotechnology.

Bio-catalysis: "This is an area where you could call us weak," says Dr Alan Coleman, seconded from ICL. The group deliberately adopted the term bio-catalysis, embracing enzymes as "living catalysts," to broaden everyone's thinking. Britain has only 1.2 per cent of a world market for enzymes dominated by Novoz (Denmark) and Gist Brocades (The Netherlands).

But the two big users — the detergents industry (for which enzymes nowadays are virtually the only opportunity for product innovation) and the food processing industry — are crying out for innovative enzymes, the action group found. Moreover, the big users want enzymes tailored exclusively for their products, something that

the big suppliers are not doing today.

Genetic engineering promises to provide the route to exclusivity, by manipulating the natural organisms to introduce (or remove) specific characteristics. It affords Britain the opportunity to become a major force in enzymes. "Novo itself is equally vulnerable to the new technology." But the action group learned that would-be suppliers have got to be prepared to make a concerted commitment, and to back it with a lot of scientific servicing of its customers, as well as plenty of R and D.

"Very revealing" is how Dr Peter Muggleton, previously with Glaxo, sees the group's investigation of enzymes. British companies proved very ready to talk — "a pleasant surprise," he says. The conclusion is that, if Britain is seriously to challenge foreign domination of the \$290m market for enzymes, a single company must pull together and reinforces the present fragmented effort, and do so now "before the market explodes under it."

The group has made it known that the government will help fund the cost — up to one-third — of selected R and D projects in biocatalysis.

Diagnostics: The action group sees a large and expanding market in diagnostics, says Mr Roy Dietz, from the permanent staff of the Laboratory of the Government Chemist. As he defines it, the area includes monoclonal antibodies and biosensors. At first sight it is an easy option for the small biotechnology firm.

In fact, it is much more difficult than it seems for, as Dietz puts it, "the UK is a fairly small market made harder by the fact firms must sell into hospital labs which have their own ways of producing." The

group concludes that success in diagnostics must lie in sales to the U.S. "for at least half of the market."

It forecasts disaster for companies which set out to sell a single product, because of the highly fragmented UK market; and for anyone "who naively believes he can operate a mail-order business." It reckons the British diagnostics market is already over-subscribed, with about five UK "majors," 10 "minors," and similar numbers of U.S. subsidiaries.

As for bio-sensors, the technical challenge can be formidable when products bring together such advanced technologies as monoclonal antibodies, semiconductor "chips" and instrument engineering.

Agriculture: The action group divides this area into animal husbandry and plant breeding. For animal husbandry it foresees possibilities for considerably reducing the cost of meat production but reckons they need another 5-10 years of R and D. They include ways of improving the product, more closely tailoring the product to the "fads" of a particular market, and curbing disease such as parasitic infestations with vaccines. It also foresees pets as a good market for genetically engineered vaccines.

For plants, Dr Coleman sees genetic engineering as the way to cut a year or two from a plant breeding programme of up to 10 years. The technique could transfer a particular trait to a best-field crop to improve a feature of special advantage to the food processor, such as high gluten in wheat.

At present, the basic understanding of the plant science to do this is missing. But British universities, the institutes of the Agricultural and Food Research Council, and some UK companies are among the world



Dr Ronald Coleman, Government chemist.

Lubricating Biotechnology: a directory of British biotechnology — "to improve links with academe" — has been compiled by the Government Chemist's action group. "It's a lubricant—it helps people to meet and tells big firms what's happening in small firms," one member says.

The action group found that once it got away from the large biotechnology companies such as ICL, Wellcome and Unilever, company researchers were "rather un-

sure" who to approach in universities, research institutes, etc. The directory has details of 350 British biotechnology companies, 40 venture capital companies interested in biotechnology, and the spectrum of academic research in Britain.

The 1984 Directory of British Biotechnology, Cartermill Publishing Ltd, PO Box 33, St. Andrews, Fife, KY16 9EA, £48.50. (free to universities, from the Biotechnology Unit, DTI)

ment for specific facets of biotechnology, from fermenters to foam detectors.

man decided that its knowhow could provide extra revenue. As it did not have marketing skills itself it decided to link up with Winkler and Dummebler of West Germany which sells equipment throughout Europe.

Until recently Chapman had kept its engineering expertise solely for internal consumption. Of its 31 envelope making machines about 28 were manufactured by Chapman itself. Such machines can cost £250,000 each. A single envelope maker takes paper from a reel, cuts out the shape, prints patterns or company names, folds and gums the envelope then dries the gum.

Chapman has developed a fast drying technique based on radio frequency heating which reduces the drying time from eight seconds to one quarter of a second.

The fastest envelope machines can produce 1,000 per minute though the average is 600 to 800 a minute. Even at these speeds, such equipment relies on electro-mechanical rather than electronic control technology. Chapman commented that the company had obtained a Department of Trade and Industry feasibility grant for microprocessors but found that electronics would make only a marginal improvement to envelope machinery.

Chapman is the fourth largest envelope maker in the UK competing in a £120m-a-year industry. The total group turnover is £16m with 750 employees. Last July, Chapman Industries acquired West Midlands Envelopes which produces commercial products. This brought the company's envelope factories to four, of which two are based in London.

Wiggins Teape, Spicers and the DRG group all rank above Chapman Industries. The four organisations account for more than 75 per cent of total sales though there are about 25 envelope suppliers to the UK market.

DIVERSIFICATION

Envelope maker to sell its machines

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Some £50m of this market is for "specials" such as credit card company envelopes, tax form and government envelopes. Orders for this normally range from 750,000 units to 3m but the largest UK order is placed by British Telecom for its "Buzzy" telephone bill envelopes which is for 135m annually.

Competition has increased in the envelope market and Chap-

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It is a nickel cadmium battery which Nittech says cannot be overcharged and can be left in a fully discharged state indefinitely. The casing of the torch is made in the U.S. as the company could not find a cheaper one in the U.K. More details from the company which is based in St Leonards-on-Sea on 0424 485116.

CHOOSING FASHION SHADES

How to keep colour constant

COLOUR decision-making is, traditionally, a high-risk area for textile and fashion producers.

From the time when a yarn or fabric is dyed to the point when a finished garment reaches retail outlets, up to 18 months can elapse, a period which covers several fashion "seasons" during which trade, and consumer preferences, can evolve in unexpected directions. Errors of judgment can cause heavy losses—massive mark-downs on clothes in the "wrong" colour; unsold stocks. These risks can be managed more efficiently, it is claimed, by the use of a service started

to process fashion colour input from all over the world to provide constantly updated information on trends and preferences up to 21 months ahead of the retail season.

The service, called ICA Data, operated by International Colour Authority, allows subscribers to request updated information as often as needed by first providing details of the most sought-after colours in their own ranges. Their input is then integrated and processed with comparable data supplied by other subscribers. The resulting updated analysis of colour trends is compiled and made available each

month. Information is exchanged by telex or telephone. Because the programme is designed to take into account different lead times as well as colour trends for various sectors of the industry forecasts coincide with the production and purchasing needs of each type of user, from spinners to retailers. They also differentiate between colours used by different end users, such as menswear, women's wear, sports and leisurewear.

Further information from John Vasey, International Colour Agency, 35 Bedford Place, London WC1R 4EJ. ANTHONY MORETON

SWEDISH COMPANY WANTS TO SELL COMPUTER SKILLS

From underwear to software

Göran Horwitz's company, Gustaf Horwitz, makes and sells underwear. But he hopes that the expertise his company has built up in adopting computers to run his organisation can be sold to other companies.

Horwitz's own problems in using computers is highlighted by the fact that even a simple product such as men's underpants comes in 2,000 different types. Though there are only 12 basic styles, they come in eight sizes, eight colours and several qualities and materials. Horwitz sells under the Jockey brand name through an agreement with the U.S. maker.

Manufacture has to be committed some 18 months ahead in this fashion-conscious business. Horwitz makes 200,000 dozen units of male underwear. Recently the company moved into the casual clothes market which is even more subject to the vagaries of fashion.

As the company sells internationally, it also had to deal in many currencies which must be consolidated into one—the Swedish krona.

It took some time for Mr Horwitz to find the right computer system and software especially as the company is of small size employing about 70 people and a turnover of

some £10m. In the end the company settled for IBM personal computers and the popular financial spreadsheet software called Lotus 1-2-3 of which several are now in operation. He has brought small groups of his Stockholm staff to Horwitz's London office for training. It was through this experience that Mr Horwitz decided that sufficient knowledge was built up to offer training to other companies. Initially he will concentrate on top management having several contracts at this level through his existing business.

ELAINE WILLIAMS

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U.S. likely to curb extraterritorial use of its commercial law

BY CHRISTIAN TYLER, TRADE EDITOR

THE U.S. appears to have agreed to restrict the extraterritorial use of its commercial law, a possible cause of conflict with its trading partners. A system of notification and consultation between member nations of the Organisation for Economic Co-operation and Development, proposed by an OECD committee, is likely to be endorsed at next week's Ministerial meeting in Paris.

balancing all the important interests involved. In the wider trade arena, next week's OECD Ministerial will try to reach agreement on accelerating the remaining tariff reductions under the Tokyo Round, and will consider what form the next stage of "roll-back" should take. There will also be another effort to curb the use of mixed credit, pioneered by the French, for securing scarce project work in the Third World.

Thorn cautious over call for trade talks

BY ROBERT COTTRELL IN TOKYO

MR GASTON THORN, president of the European Commission, responded cautiously yesterday to proposals from Mr Yasuhiro Nakasone, the Japanese Prime Minister, for a new round of international talks aimed at liberalising world trade.

world trade talks without first ensuring that the idea commanded widespread support in other countries, particularly those of the developing world. Mr Thorn suggested that the EEC and Japan should have "informal contacts with developing countries to ascertain their points of view and to ensure that if a new round is launched, it will be a success because a prior consensus exists in favour of such a round," the spokesman said.

Some countries, particularly Australia, would be likely to want agricultural issues on the agenda of any new round of talks—a sensitive area for Europe and Japan, with their varying degrees of agricultural protectionism. The EEC and the U.S. are also currently urging Japan to liberalise its financial and monetary system—a topic discussed by Mr Thorn and Mr Nakasone yesterday.

Mr Thorn was keen to emphasise to Mr Nakasone the impact of monetary factors, such as interest and exchange rates, on world trade patterns, and on North-South relations. This connection is also expected to be a theme of the western economic summit scheduled for next month in London.

Mr Nakasone told Mr Thorn yesterday that Japan may cut tariffs on imported wine, a longstanding bone of contention. Economic ministers of the Association of Southeast Asian Nations (Asean) called for international trade liberalisation amid what they see as growing signs of international economic recovery, Reuter reports from Jakarta.

Lagos gives sole credit mandate to London bank

By Andrew Gowers

SAMUEL MONTAGU, the London merchant bank, has been given the full mandate for a £300m line of credit to finance British contractors working on Nigeria's new federal capital at Abuja.

This follows the cancellation by Nigeria of a half share in the mandate originally held by Morgan Grenfell, another UK merchant bank which was recently in dispute with Lagos over the refinancing of Nigeria's unsecured trade arrears. The line of credit, which is expected to be signed next month, will be backed by Britain's Export Credits Guarantee Department. No specific contracts have yet been awarded to qualify for finance under the line of credit. But a number of leading UK companies have expressed interest in Abuja projects.

Guinea seeks aid for delayed power project

BY PETER BLACKBURN, RECENTLY IN CONAKRY



GUINEA'S new military government plans to organise an aid donors meeting later this year to revive interest in the long delayed Konkoure hydroelectric power scheme and related Aye Koye aluminium smelter, according to energy officials in Conakry.

The \$2.2bn (£1.58bn) project, dating back to pre-independence days, has been scaled down following fresh studies by Sir Alexander Gibb and Partners of the UK and Bechtel of the U.S. Capacity of the power station has been halved to 375Mw and the aluminium smelter to 100,000 tonnes from 150,000 tonnes.

Niger, Senegal and Gambia—springing from the Fouta Djallon mountains. However, only 63 MW, a fraction of the country's hydroelectric potential, has been harnessed. During the past four years the World Bank, France and West Germany have financed a \$70m programme to renovate the country's dilapidated power stations. Electricite de France began a feasibility study in 1978.

However, the project's immense cost combined with uncertainty about the world aluminium market and Guinea's already almost total dependence on bauxite as a foreign exchange earner have continued to deter the World Bank and other possible donors.

Apple bites into the French school computer market

BY DAVID MARSH IN PARIS

APPLE, the California-based micro-computer company is taking a discreet bite out of the French market for computers in schools and universities—even though it is not on the Paris Government's list of approved domestic suppliers. Executives at Apple-France, which has had great success in recent years in penetrating the fast-growing French market for small professional computers, say the company has sold around 10,000 Apple II computers to the education sector over the last six months or so. About 60 per cent of this represents purchases by public sector establishments.

The company, which will employ about 20, will develop programs for Apple's new Macintosh computer. Pointing to the importance of the French software element in the company's success, Mr Jean-Louis Casse, the chairman of Apple-France, said yesterday the company "does everything except produce computers in France." He was speaking at a presentation of Apple's newly-launched users' club for French Apple enthusiasts—the company's first users' association in Europe.

Gas turbine makers face slide in prices

BY IAN RODGER

DOWNWARD PRESSURE on industrial gas turbine prices is likely to continue in the next few years because of soft market conditions worldwide. Actual selling prices have fallen 15 to 20 per cent since 1981, according to a new study by Planning Research and Systems of London and the U.S. General Gas Turbine World. The flow of new models has also slowed because of the slump in sales.

selling price to win a job or move inventory. Partly because of the squeeze on prices, the industry will continue to concentrate on improving the efficiency of existing models rather than introducing new ones. Only two totally new engines have been introduced since 1981, by Ruston Gas Turbines of Britain and Sulzer of Switzerland. The study forecasts that most new engines, 50,000 horse power or less are likely to be derivatives of aero engines while existing designs of large engines will be updated. However, in the late 1980s a new generation of large units of around 200 Mw might appear.

MANAGEMENT AMIDST DIVERSIFICATION

CHALLENGING THE ULTIMATE IN ELECTRONICS. Kazuo Kashio, Senior Executive Managing Director, Casio Computer Co., Ltd.

Discussing the basic philosophy behind its R and D programme, Casio likes to talk about the "challenge of the ultimate." In theory, this means making a product with the idea that "nothing superior will ever be produced in the future." There is only one problem: Casio keeps redefining the "ultimate." The company first established its market niche with electronic calculators, whose basic functions achieved near perfection as long ago as 1954. Since then, Casio's basic thrust has been towards making calculators that get progressively smaller but with enhanced functions.

nology developed in one area can easily be used elsewhere. And we are constantly working through our R and D activities to develop new categories of electronic products. Murray: Well, it's certainly true that Casio as you continue to diversify. For example, how did you decide to move into musical instruments? Kashio: Each conventional musical instrument, like the piano, violin or guitar, has a specific sound. We considered that with the electronic technology we had available we could create an entirely new type of keyboard instrument that would produce a diverse range of sounds. The conventional instrument market was saturated, but there was definitely room for us to gain a foothold if we concentrated on producing electronic instruments that were out of the ordinary. A key factor, we felt, was that you need years of study and practice to become proficient in most conventional instruments, while you require virtually no technique for playing an electronic keyboard type. Less than seven percent of the population can play an ordinary musical instrument, so we wanted to appeal to the remaining 93 percent. Our latest computerised keyboard, for example, has lamps which light up to show you which key to press to play a particular tune.



Kashio: Yes. Take this analog watch, with a conventional product it is impossible to input any information. But I can write two times three equals six on the face of this watch and get the answer six. Up to now this was unthinkable, to have an analog watch with a calculator function. But using the same basic technology developed for the calculators and data banks we have come up with a watch that can memorize information and display it at the touch of a fingertip. I think this illustrates my earlier point about the mutual support between the various product divisions. The Data Bank was created from ideas developed by the calculator division. Then, the people from the watch division heard about it and thought maybe the technology could also be applied to their products. Next I suppose the musical instrument division people will start thinking that maybe they can apply the idea to their particular products. This is basically the way everyone thinks. One section develops a new technique and everyone else starts thinking about different applications.

Murray: Traditionally, Japanese companies recruit from schools and universities for life, providing on-the-job training. Is this still adequate in an era of rapid business expansion, or are you now finding it necessary to recruit experienced people from outside to fill gaps? Kashio: Our basic approach is to develop the ability of the people already in the company. But we are also thinking of hiring outside help. We haven't done this before because the need wasn't there. But it is something we will have to think about in future.

Murray: What are the implications for future society from development of these incredibly thin calculators? Kashio: It is an acknowledged fact that "cardiac" in all forms now plays an essential part in our daily lives. Presently available credit or bank cards are assigned with one-way traffic capability to read specific data through their magnetic tape sections. But we asked ourselves: what would happen if electronic calculator functions could be incorporated into these cards, as displays, input, arithmetic operations or memory? In that case, not only data reading but also reading/display of the data on central computer units would become possible. Should this concept be achieved, we would then be able to transmit or receive information wherever we happened to be... in the office, factory, at home, etc. In other words, we foresee the future when such cards will have the functions of highly competent intelligent units.

Murray: How does this fit into your basic R and D philosophy? Kashio: We start from the basic idea that we have excellent electronics technology not found in other companies. Within this we do not confine ourselves to any one type of product. At present, we have seven major product categories: calculators, watches, musical instruments, television sets, electronic cash registers, personal and office computers. Although it may not appear so on the surface, these products have many common features. The tech-

major implications in terms of cutting costs and creating a product that is both reasonably priced and profitable. This film technique isn't just restricted to calculators, however. Another product with great potential is the Data Bank, where you trace letters or numerals onto a screen, which immediately records them in the bank's memory and confirms it through a liquid crystal display (LCD). This is absolutely revolutionary... you literally have the information at your fingertips. The secret is a system that extracts the characteristics of the character written on the matrix screen and matches it against pre-programmed standard character patterns. You can use the bank to record addresses and telephone numbers which can be summoned up by writing the name on the screen.

Murray: Are there any other existing applications of this technology? Kashio: The production of the card calculator in laminated film form is a highly significant development, as I have already mentioned. A major factor in this product's development is that all the production processes have to be automated, otherwise you simply cannot make it. This rationalisation of the production process has

from the watch division heard about it and thought maybe the technology could also be applied to their products. Next I suppose the musical instrument division people will start thinking that maybe they can apply the idea to their particular products. This is basically the way everyone thinks. One section develops a new technique and everyone else starts thinking about different applications. Murray: Where do you see the next big breakthrough? Kashio: I think there will be a lot of movement in the field of liquid crystal television sets, getting rid of the old bulky cathode ray tube. TV sets are becoming thinner, smaller and more diversified. We have developed a monochrome miniature set which we see as enhancing future communications by freeing you from dependence on a fixed power point.

Murray: How would you sum up your attitude towards business diversification? Kashio: The core of our R and D effort is electronic technology that creates unique, unconventional products. This has been our approach ever since the company was founded in 1946 and it has enabled us to expand our business at an extremely rapid rate. Our concepts of products are clearly different from the conventional approach of other companies. Our new technology makes it much easier to enter the market in entirely new sectors and it makes it much easier to sell our products. We are hoping this approach will double the company's sales over the next three years.

Bovis to build Congo road A £40m management contract for a road building project in the Congo has been secured by Bovis International of the UK, Our Trade Staff writes. The 140-km road from Brazzaville to Kindamba is expected to take three years to complete and will open up an

CASIO CASIO COMPUTER CO., LTD. CASIO ELECTRONICS CO., LTD. Profile of Casio Casio is manufacturing and distributing various electronic products, employing the most advanced digital technology, and is always creating new markets. The company, ranking top among the electronic calculator and digital watch makers of the world, is expanding its current wide range of products into electronic calculators, watches, musical instruments, LC pocket TV sets, personal and office computers and POS systems. Casio's history is one of originality. Its success can be attributed to its unique ability to develop products that meet the demand for producing new products of new value. Casio always aims at the development of entirely original products and is making a great effort constantly to improve its technology. Casio exports 66 percent of total sales to more than 140 countries all over the world, with bases in Japan, the U.S., West Germany, and England.

AMERICAN NEWS

William Hall explains the significance of the New York debt talks Bankers spot smoke, suspect fire

CENTRAL BANK officials are a secretive bunch at the best of times, but the bland statement issued at the end of this week's three-day conference on international debt at the New York Federal Reserve Bank, seriously underplays the significance of the event.

"The purpose of the meeting was not to reach decisions on these matters. Rather it was a general informal review of lessons to be learned from the experience of the past two years in dealing with international debt problems," the statement read.

Mr Anthony Solomon, President of the New York Fed, which hosted the meeting, concluded that "our goal was to stimulate thought and discussion and I feel we fully satisfied the aims we set out to achieve when we organised this meeting last December."

Aside from that the participants, are saying little. "The statement is what we are going to hide behind," said one senior official of the New York Fed.

International bankers, who with the exception of Mr Bill Rhodes of Citibank and Mr Lewis Preston of Morgan Guaranty, were barred from the meeting, are divided about its importance and have been working the telephone lines hard to find out what, if anything, happened.

One senior banker, who was very encouraged by the New York Fed's initiative, said:

"The first way of resolving the international debt crisis is to get all those who have influence and authority to sit down and talk about it among themselves. If anybody had expected a solution to come out of this meeting, they would have been extremely naive. The problem is so difficult."

Other bankers who have talked to some of the participants at the conference are less enthusiastic about the progress made at the meeting and play down reports that any major initiatives were watched behind closed doors.

However, on the basis of the meeting's agenda and the calibre of the personnel who attended it is clear that if any longer term initiatives to solve the international debt crisis are being planned, they were certainly aired at the meeting.

Most of the key officials involved in the two-year-old international debt crisis attended. Mr Paul Volcker, chairman of the Federal Reserve Board, Mr Jacques de Larosiere, managing director of the International Monetary Fund, Mr C. W. "Kit" McMahon, deputy governor of the Bank of England, were just a few of the top officials addressing the meeting.

The aim was "to explore concrete and practical steps that might be taken by lenders, borrowing countries and official institutions to help re-establish less Developed Country finances on a sustainable basis." The

officials discussed specific changes in institutional arrangements, financing techniques and regulatory and accounting policies that would facilitate longer-term adjustment and debt refinancing and a restoration of voluntary lending.

The first day was given over to discussion of the type of policy, institutional and financial changes that may be needed to assure adequate financing. On the second day, the participants talked about policy initiatives that could be taken to improve the regulatory and accounting framework for adequate LDC financing.

The final morning session, led by "Kit" McMahon, was closed to everyone except the central bankers and this was the session which discussed the sorts of initiatives which might be taken to alleviate the debt crisis. No major consensus was reported to have emerged on specific measures.

There is growing evidence, however, that moves are afoot behind the scenes. While some major banks, like Citibank, continue to argue that the combination of world economic recovery and sound adjustment policies by the LDCs is sufficient to solve the problem, many of the central bankers attending this week's meeting disagree.

Mr Solomon warned a Congressional committee last week that while economic growth of 3 1/2 per cent per annum in 1984-85 in the industrialised countries would "certainly help debtors," it was not enough to resolve their problems, and Mr Martin Feldstein, retiring chairman of the Council of Economic Advisers, added his weight to the growing official concern in a speech to the Council of the Americas on Tuesday.

"While a further rise of one percentage point in the prime rate might be absorbed by the key debtor nations with some difficulty and extra hardship, a rise of two percentage points or more might make current financial arrangements unsustainable," he warned.

Both Mr Solomon and Mr Feldstein have proposed some form of "cap" on the interest rates paid by heavily indebted countries, so that they are not thrown off course by a sharp rise in U.S. interest rates, and these sorts of techniques were discussed.

One non-central banker who attended the meeting said that the capitalisation of interest, where banks allow borrowers to roll up their interest, was discussed at the meeting but he at least did not think much of the idea.

Allowing debtors to capitalise their interest payments was a "formal acknowledgement" by both the banks and the borrowers that they could not pay, he said.



Mr Anthony Solomon goals satisfied

IMF set to approve Chile loan

By Peter Montagnon, Euromarkets Correspondent

THE EXECUTIVE Board of the International Monetary Fund is now set to approve an SDR 216m (£162m) loan to Chile at its meeting next Monday.

The approval had been delayed because the IMF was waiting for "a critical mass" of subscriptions to be received for the \$780m loan that Chile is also seeking from commercial bank creditors to cover its balance of payments needs this year.

In a statement from Santiago yesterday, Chile's Central Bank said, however, that this loan was now 95 per cent covered by subscriptions received. This means that the "critical mass" sought by the IMF has now been reached.

Approval of Chile's IMF loan will also mark an end to a period of uncertainty that followed the resignation of Sr Carlos Caceres as Finance Minister six weeks ago.

Mr Jacques de Larosiere, managing director of the IMF, has sought assurances from his successor, Sr Luis Escobar, that the basic economic programme agreed with Chile would still be adhered to.

Commercial banks have still to set a date for signing their credit to Chile. Completion of the syndication process still has to be followed by a considerable amount of administrative work.

Alfonsin warns of U.S. interest rate threat to stability

BY JIMMY BURNS IN BUENOS AIRES

PRESIDENT Raul Alfonsin of Argentina yesterday warned that the latest increase in U.S. interest rates was threatening the country's economic and social stability and its capacity to settle its \$43,600m (\$31bn) debt.

The statement was the firmest public indication to date that the Argentine Government and its creditors could be heading for another period of tense brinkmanship in the near U.S. bank quarterly deadline on June 30.

Uncertainty continues to surround Argentina's relations with the IMF, which has had a mission in Buenos Aires this week. Economy Ministry officials said yesterday that an agreement was being held up because in their view the Fund had not so far shown sufficient flexibility in response to Sr Alfonsin's publicly proclaimed refusal to accept a fierce programme of retrenchment as a precondition for fresh funds.

Government last week began for the first time to curb wages and subsidies to the state sector, some officials insist that political support or will to apply a fully-fledged programme of austerity.

Negotiations between Sr Alfonsin and the opposition Peronist Party aimed at reaching a national consensus on economic policy have been delayed yet again because of the continuing absence of Sr Isabella Peron, former President and titular head of the Peronists, who remains in Madrid.

In a statement read by the presidential spokesman, Sr Alfonsin reiterated that Argentina would meet debt obligations but only "in an ethical and equitable context," which takes into account "our own need for peace, democracy and development." He mentioned the recent outbreak of violence in the Dominican Republic as an example of the social and political consequences of financial orthodoxy imposed by the industrialised world.

It is understood that Sr Alfonsin issued his statement after secret high-level consultations with the governments of Mexico, Venezuela, Brazil and Colombia, the part-signatories of a recent \$500m rescue package for Argentina. The countries recently agreed to extend a provisional deadline for the repayment of their \$300m loan, which had previously been linked by the U.S. Treasury to an agreement with the IMF.

In London, Mr Nigel Lawson, Britain's Chancellor of the Exchequer, said he saw no sign of an IMF agreement with Argentina at the present time, Reuter writes.

He told Parliament it was quite clear that Argentina would have to abide by rules followed by other debtor countries if it wished to receive financial assistance.

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AT THE SPEED OF THOUGHT

NEW YORK LONDON

Democrats criticise call on Central America

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

DEMOCRATIC leaders yesterday criticised the militaristic tone of President Reagan's Wednesday night appeal to Americans to resist the tide of communism in Central America. But many Democrats conceded that it had further enhanced the prospects of Congress approving new economic and military aid for the region.

The House of Representatives was due to start voting later yesterday on Mr Reagan's request for \$129.4m in additional military aid for Central America this year, most of it for El Salvador, and \$132.5m for fiscal year 1985, which begins on October 1.

The Senate has already approved an initial urgent payment of \$62m to El Salvador and \$21m for the right-wing "Contra" guerrillas fighting the left-wing Sandinista government of Nicaragua, but the House has so far stalled on the requests.

Mr Tip O'Neill, the Democratic House Speaker, now concedes that a military aid package for El Salvador is more likely—particularly following the apparent victory of Christian Democrat Mr Jose Napoleon Duarte in last Sunday's elections—although he continues to oppose it.

Mr O'Neill said yesterday that the ingredients of Mr Reagan's Wednesday night appeal could be summed up as "more ammunition, more U.S. involvement, more force, more death." While the Democrats had wanted a call for peace, Mr Reagan had given "a car for arms," he said.

Many Democrats yesterday repeated their past criticism of Mr Reagan's policies as focusing on military solutions. The U.S. should try diplomacy and negotiation first and only resort to force if all else failed and it was really necessary to protect U.S. vital interests, they said.

Mr Michael Barnes, a Maryland Democrat, who gave the official Democratic response to Mr Reagan's speech, said that history had shown that the Democrats would support the use of force only if necessary to protect our nation." But the Democrats would only support the President "when his policies make sense and advance the interests of the U.S."

Meanwhile, the Washington Post reported that Costa Rica had secretly asked the U.S. for \$7.6m in increased military aid, three times the amount previously reported, according to a confidential State Department report. Costa Rica has officially denied requesting any increased aid.

The State Department report said that the request was for small arms, ammunition and spare parts and recommended quick approval as a way to wean Costa Rica away from its "neutralist tightrope act" and into the "anti-Sandinista camp." A senior administration official, however, said that the language in the original report by junior officials had now been superseded by "one balanced and relaxed thinking."

Editorial comment, Page 16

Canada to relax controls on domestic airlines

BY BERNARD SIMON IN TORONTO

CANADA is to relax official controls on domestic airlines to allow greater competition, lower air fares and easier access for new carriers to the market.

Announcing the first phase of a comprehensive but "carefully staged" process of deregulation, Mr Lloyd Axworthy, Transport Minister, said that price controls on domestic air fares would be dismantled within the next two years.

Restrictions on the operations of regional and local airlines are to be abolished immediately, and the Canadian Transport Commission (CTC), the body which oversees the airline industry, will be instructed to give greater weight in route applications to "the benefits of increased competition."

Mr Axworthy added that a parliamentary committee will be asked to examine whether the state-owned airline Air Canada should be privatised or broken up to allow smaller, private airlines greater opportunity to compete. Air Canada currently accounts for about 64 per cent of the country's air traffic.

The new policy does not have any immediate impact on air services beyond Canada's borders, but discussions are taking place with the U.S. to give commuter airlines of both countries automatic approval for local and regional services across the border.

According to Mr Axworthy: "The regulated system we set up five decades ago to protect a fledgling industry is now clearly hindering progress."

Panama poll confusion

BY DAVID GARDNER IN PANAMA CITY

THE Government - appointed board presiding over the scrutineers collating the votes from Sunday's general election in Panama yesterday declared itself unable to come up with a result. The likelihood now is that the process will move to the electoral tribunal.

Barely a quarter of the votes have gone through the all party official scrutiny mechanism, and half of these have been challenged.

Aldes of Sr Nicholas Ardito Barletta, the candidate the military-backed regime is supporting for the presidency, now believe he will win by a margin of around 3,000 votes. Supporters of Dr Arnolfo Arias, the 53-year-old Right-wing populist three times ousted by the military, claim they are leading by some 18,000 votes.

While the two sides have been attempting to bring their supporters apart in the wake of Monday night's violence outside the national legislature where the vote is being counted, militants from both factions said they have instructions to take to the streets once the result is announced.

Meanwhile, tension is being raised by a steady flow of competing rumours about unrest in the 14,000 strong Defence Forces.

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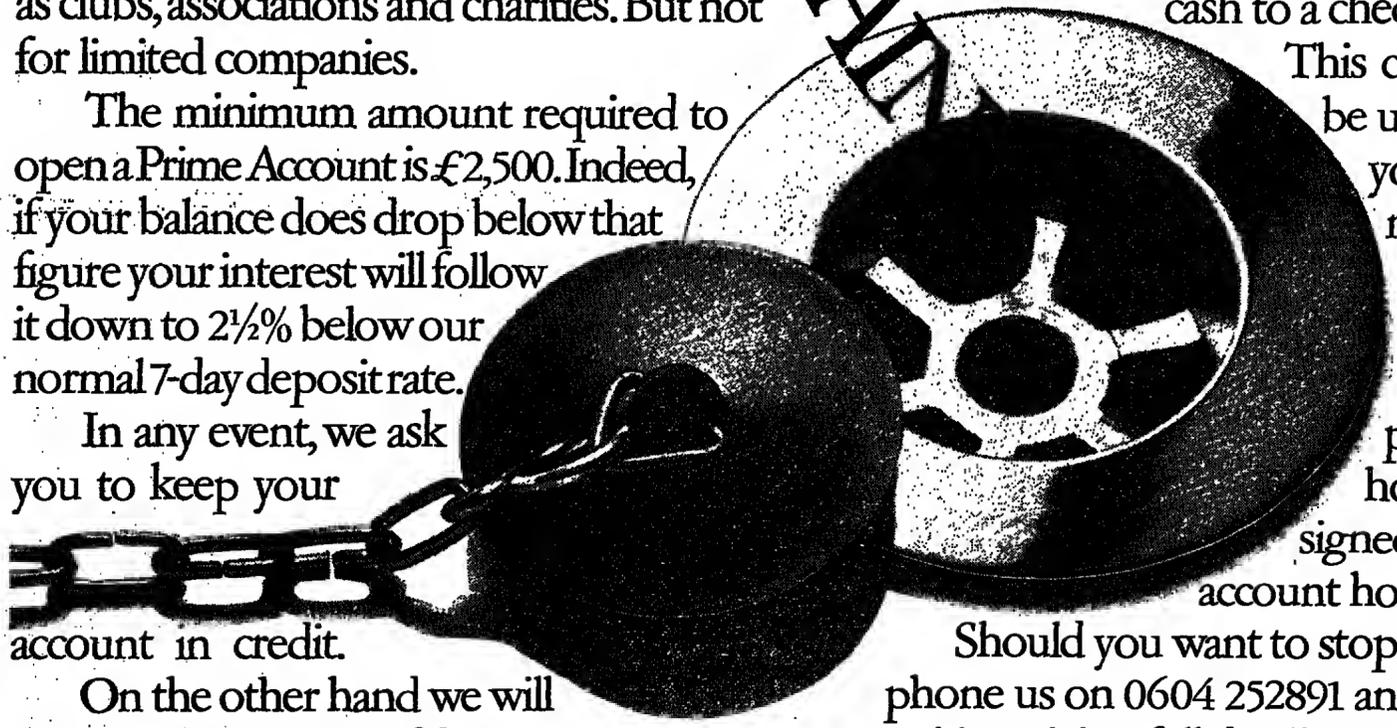
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UK NEWS

Machine tool manufacturers in Japan licensing deal

BY IAN RODGER

THIS WEEK two of Britain's leading machine tool manufacturers have joined the trend to manufacture Japanese machining centres under licence, bringing to five the number of deals of this kind done in the past year.

Yesterday, Kearney & Trecker Marwin (KTM), the Vickers subsidiary, said it would begin manufacturing Mitsubishi machining centres in Brighton. The day before, TI Matrix & Herbert-Churchill announced it would manufacture Takisawa machining centres in Coventry.

These deals have all been made because the British companies recognised the growing popularity of small machining centres in the market.

These machines have enjoyed rapid acceptance for two reasons. First, they offer manufacturers a significant improvement in productivity over conventional milling, drilling and boring machines. Second, they are cost effective enough to appeal to small engineering subcontractors.

The subcontracting sector has been buoyant in the last year or so as large manufacturers have attempted to economise by buying in rather than making components. Mr Les Pratt, marketing director of TI Matrix, estimates it is growing at 15 per cent a year.

British machine tool builders, Wadkin and Beaver, recognised the potential for small machining centres early, and have prospered on it

in the past year or so. Others wanted to get in, but realised it would take them up to two years to develop their own models.

That left them with three unpleasant options:

● Develop their own products and risk arriving too late on the market.

● Pass up the market opportunity, knowing that it was one of the few growth areas in the depressed machine tool industry.

● Manufacture a foreign machine under licence, knowing that it might become the Trojan horse for the foreign manufacturer in the British market.

The Japanese have recently agreed to restrain their direct sales in the UK market so a licensing

agreement is one way for them of holding on to market share.

The initial venture of this kind, between Bridgeport Textron and Yasuda of Japan, provides some grounds for optimism about these deals.

Bridgeport, known throughout the world for its small precision milling machines, realised that an important part of its traditional market was moving quickly to machining centres, a product it had never manufactured. It agreed last April to manufacture under licence a Yasuda horizontal machining centre.

Initially, Bridgeport only assembled kits but it also invested £2m in plant so that it could do most of the manufacturing at its Leicester

plant. Today, it manufactures everything but the electronic control for the Japanese-designed machining centre.

More important, it has used the time gained by the agreement with Yasuda to develop its own machining centres, the first of which will be shown next month.

In short, this is a case where a British manufacturer has used a Japanese import to help it leapfrog into a new product type.

The potential benefits of the other deals are less certain. Both TI Matrix and KTM are already well established in the machining centre business and are merely attempting to fill gaps in their product ranges.

Chemicals demand met by imports

By Carla Rapoport

THE BUOYANT recovery in demand for chemicals and plastics by UK industry is being increasingly taken up by imports.

According to statistics from the Chemical Industries Association (CIA) the volume of imports of chemicals into the UK was around 19 per cent higher in the first quarter of 1984, compared to the corresponding period in 1983. At the same time, sales volumes of the UK chemical industry rose by less than 6 per cent.

Import penetration of chemicals into the UK is now at about 39 per cent, compared to 27.5 per cent in 1979 when the output of the industry last peaked. The CIA said yesterday that home demand for chemicals and plastics had now exceeded the 1979 levels, after showing an increase of around 6.5 per cent in the first quarter of 1984 over the same period in 1983.

The continued strength of imports is due to a number of factors. The industry claims that its energy costs are higher than those of its continental European competitors. This discrepancy and the heavy rationalisation of the industry in the last three years have led to the appearance of a number of product gaps among UK chemical producers. In addition, the move to the fast-growing market for specialty, higher value-added chemicals in the UK has in many cases been preceded by similar moves by the industry's French, German and Swiss competitors. With more experience in these areas, the European companies are proving hard to beat. As a result, the level of import penetration varies widely across the industry. Imports account for only 8 per cent of sales of soaps and detergents in the UK, while 85 per cent of the market for photographic materials and chemicals are met by foreign suppliers.

The largest proportional rise in imports in 1983 came from the Middle East and North Africa, together showing a 57 per cent increase in imports over 1982. Together, these countries account for less than 1 per cent of the £5.2bn in imports, but with Saudi Arabia's petrochemical plants soon to come on stream, their impact in Britain is expected to grow.

Despite the growth in imports, the industry still maintains a favourable trade balance of around £1.8bn in 1983. Exports increased by 11 per cent in the first quarter of 1984.

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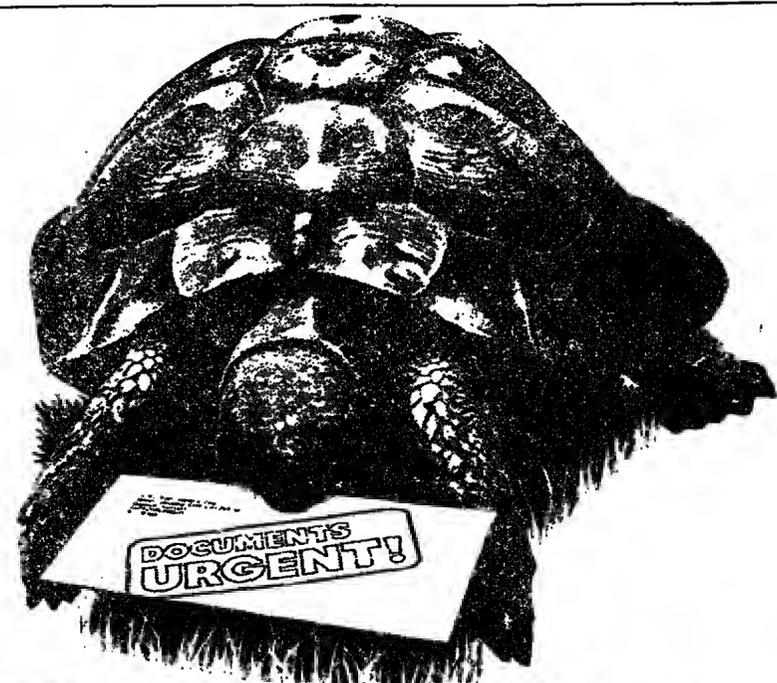
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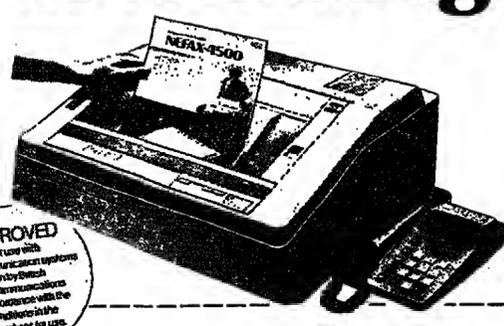


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UK NEWS

New UK-Amsterdam air return of £49

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS and KLM, the Dutch airline, are to cut the cheapest air fare between London and Amsterdam by £26 to a new low of £49 return from July 1.

Called the Latesaver fare, it will compare with the current cheapest rates of £75 for an advanced purchase excursion (Apex) return, £132 return for a Eurobudget ticket, and with the current £156 club class return rate.

It is being introduced as an experiment. The two airlines believe that it could mark the start of similar experiments in other European countries, although progress so far in achieving cheap fares in Western Europe has been slow, and could continue to be so.

One aim of the new cheap fare is to compete with rail and ferry services between the UK and Holland. The UK-Amsterdam air route carries over 300,000 passengers a year.

Passengers seeking to use the cheap air fare will only be able to do so, however, on a "space available" basis. The airlines will continue to offer the full range of higher fares, offering confirmed bookings at these rates.

Would-be travellers can buy the cheap ticket at any time on an "open date" travel basis. The day before the desired date of travel, they can check with travel agents or the airlines, and if space is available, have their tickets validated for the flight of their choice.

If all the space is taken up, they will be obliged to wait for a later flight. Apart from that, there are no other restrictions, with the Latesaver fare being offered on all flights throughout the week.

The cheap rate thus falls considerably below the "breakthrough" that many had expected, but is still likely to generate a considerably improved volume of traffic.

At this stage, neither BA nor the UK Government (which has been instrumental in reaching the agreement with the Dutch), can tell what the response of other countries will be.

Other European airlines, the EEC and the European Parliament will be watching the experiment through the summer. Decisions on whether to seek negotiations with other countries to extend it will be taken then.

BA is buying three new British Aerospace type 748 twin-jet turboprop aircraft, worth about £9m, for its Scottish Highlands division.

The 48-seat aircraft will replace three existing ageing 748s which have been on lease to BA for some time. The new aircraft will keep the 748 fleet at five aircraft, including two bought by BA some years ago. Delivery is expected in September and October.

Last week, BA's Highlands division announced a profit of around £250,000 for the year ended March 31, the first profit recorded on Scottish internal routes.

The division has also cut its staff from 608 to 184, and improved standards of service. It carries 250,000 passengers a year on routes ranging from Glasgow and Edinburgh to Stornoway and Sumburgh in the Shetlands.

Miners prepare for long strike

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE NATIONAL Union of Mineworkers' leadership is prepared for a strike lasting well into the latter half of this year, when coal stocks at power stations will begin to run down.

Nearly 300 miners were arrested in Scotland yesterday as they were stopped when travelling by bus from the Fife coalfield in the direction of the Ravenscraig steel plant, which the Scottish NUM is attempting to close.

The NUM executive yesterday cancelled its annual conference - due to take place in Penby in early July - and decided that all the union's paid officials forego their salaries for the duration of the dispute, as the three national officials have done since March.

Mr Arthur Scargill, the NUM president, will call on the transport unions - which have already given the NUM support - for further action at a meeting today, possibly including a programme of rail stoppages.

The NUM president said that "mediators" had been in touch with the NUM, suggesting a basis for talks with the National Coal Board (NCB). It is understood that these are officials of the National Association of Colliery Overmen, deputies and Shiftfitters - though none would comment on contacts last night.

Mr Scargill said the union was prepared to engage in "formal or informal talks" - but repeated his insistence that no discussions would be held on pit closures or redundancies. However, Board officials remain hopeful that a climate for renewed talks is being created which will ultimately result in a meeting.

Mr Scargill will also visit the Polish and other embassies of countries from which the UK imports coal, in an effort to persuade their governments to halt the shipments.

However, he claimed that coal imports were less than had been publicised, and said that the Central Electricity Generating Board

had 17m tonnes of coal left, enough for nine weeks supply at normal burn rates.

Mr Scargill's confidence on the progress of the strike was interlarded, however, with comments to the effect that Nottinghamshire miners, who are defying the strike call should now join to bring it to a speedy and successful conclusion.

The mass arrests in Scotland took place after police met eight coachloads of miners and stopped them on the main Stirling to Glasgow road. The miners sat down in the middle of the road in protest, and were then arrested for obstruction.

£60m launch aid for aero-engine

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE BRITISH Government is to provide £60m in launch aid for Rolls-Royce, to help it develop the new international V-2500 aero-engine in conjunction with Pratt & Whitney of the U.S. and other companies. The company had originally asked for £113m.

Rolls-Royce's total share of this venture is estimated at £226m or about 30 per cent of the £750m estimated total development cost of the engine.

The company had planned to find £113m of its £226m share from its own resources, and had asked the Government for the other £113m.

The £60m granted means that it must find another £53m from its own resources - a total of £166m.

The V-2500 is also being developed with Motoren- und Turbinen Union of West Germany, Fiat Aviazione of Italy and Japanese Aero-Engines.

It is intended for the new generation of 150-seat airliners, such as the European A-320 Airbus, and other projects that may emerge from Boeing and McDonnell Douglas in the U.S.

A new company, International Aero-Engines (IAE), has been set up to run the programme.

Brazilians seek steel plant cash

Financial Times Reporter

SIDERBRAS, the Brazilian state steel holding company, is attempting to revive its major, unfinished project, the \$5.6bn (£460m) Acominas steelworks, in which British companies and banks, led by Davy McKee, and Morgan Grenfell, have played the dominant role.

While first reactions of the Brazilian Planning Ministry to a request for more funds for the venture have been cool, contacts have been renewed over the past two weeks with the British Government, along with Davy and Morgan Grenfell, to explore British feeling towards finishing off the project, which is almost complete.

Brazil's heavily indebted steel industry has been among the hardest hit sectors by the country's effort to reduce public sector spending in line with International Monetary Fund guidelines.

Sr Henrique Braganca Cavalcanti, president of Siderbras, last week asked the ministry to double this year's budget for the integrated steelworks to Cr 1,400bn (£683m) to enable it to start operating next March. The ministry has yet to decide on the request.

ICL wins big U.S. contract

By Raymond Snoddy

ICL, Britain's largest computer company, has won a multi-million dollar order from Payless Cashways, one of the largest building material retailers in the U.S.

The order is for a processing system to be installed in most of Payless Cashways' 130 retail outlets across the U.S. Yesterday, ICL was unable to say how much the order was worth but it is believed to be around \$10m.

The ICL package involved is a specialised one for the building and do-it-yourself retail market. It involves point-of-sale terminals, information displays, printers and a System 25 computer for each retail outlet.

By interconnecting the local systems into a national network, ICL says, corporate and district management will have access to instant information on the state of their business.

The system will begin to be installed this summer and will take about 30 months to complete. For the 12 months ended in February this year Payless Cashways reported sales of more than \$1bn. The company plans to have 200 big retail outlets by 1986.



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UK NEWS

Ferry group plans to curb fares perk

BY CHARLES BATCHELOR

EUROPEAN FERRIES, the Townsend Thoresen cross-Channel ferry group, plans to restrict one of the most popular shareholder perks offered by any UK company - its 50 per cent concession on fares.

It has also announced that it is considering spending up to £100m on new vessels and £40m on expanding port facilities at Felixstowe.

European Ferries hopes the Office of Fair Trading will soon free it to bid for Sealink, British Rail's ferry operation, which is due to be privatised.

The company will create a new class of preference shares with limited voting rights but with the half-fare concession guaranteed for the next 15 years.

New ordinary shares, intended to appeal mainly to institutions, will not qualify for the concession but will earn a greater share of profits. These will have full voting rights.

Half the company's 180,000 individual shareholders used the concession in 1983, saving an average

of about £70 on each journey for a family of four with a car and costing European Ferries about £5.6m.

Mr Ken Siddle, chairman, said: "We have got to saturation point. The cost and the administrative burden have also become too great."

European Ferries proposes allowing shareholders to exchange each existing share either for one new 25p ordinary share or one new £1 preference share. A 75 per cent majority of shareholders must approve this plan.

Shareholders with at least 300 shares will qualify for the cheap fare to January 1988 but thereafter must hold at least 600 shares to get the full concession. The company announced a 44 per cent rise in pre-tax profits to £44.1m in 1983. Turnover rose 10 per cent to £323m.

Its shares rose 8½p to a 1984 high of 117½p. Profits were boosted by exceptional item worth £5.9m - most of it the insurance payment following the sinking of the European Gateway ferry in December 1982.

Banks plan awards for grievances

By David Lascelles

BRITAIN'S big retail banks are to create a banking ombudsman with the power to make awards up to £100,000 to settle their customers' complaints.

The step is being taken in response to growing criticism of bank service and the lack of recourse for people who feel hard done by but cannot afford legal action.

The scheme will probably be unveiled later this month after final details have been approved. At the same time, banks have prepared a code of practice to cover their fast-growing investment and securities business.

All the big London and Scottish clearing banks are expected to support the ombudsman project, and other banks with large private customer business, will be invited.

The ombudsman will be appointed by a council which the banks will set up but on which they will be in a minority.

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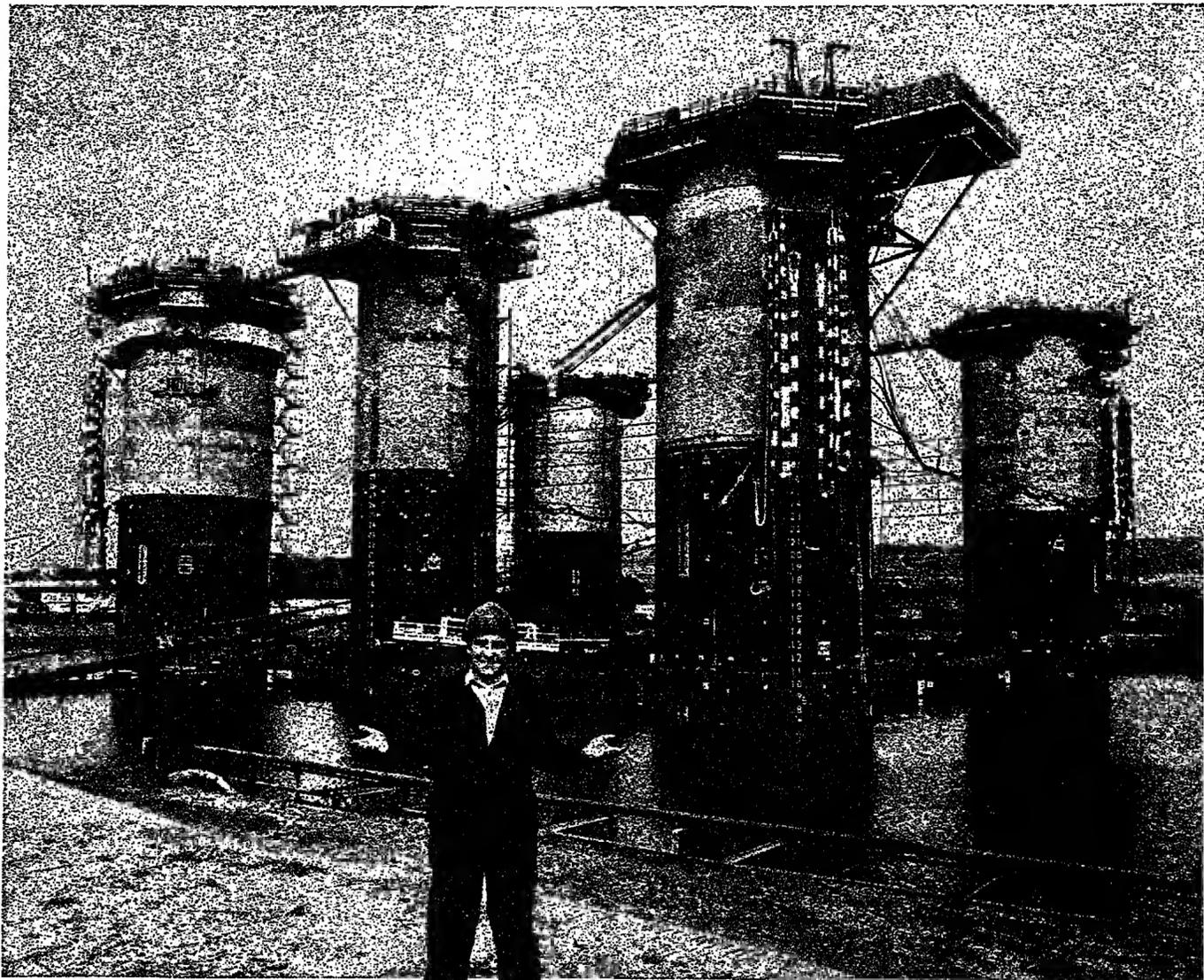


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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

ALBERT HUMPHREY is an ebullient, 58-year-old American with an idea whose time he hopes may at last have come. His brainchild is a business development technique called Team Action Management (Tam). In 15 years it has made only modest progress, but now there are stirrings of wider interest.

Examples like Anglia Canners help. Managers of the Allied Foods subsidiary of Associated British Foods thrashed out plans at a Tam session three years ago to enter export markets. Now the company sells £10m a year of canned and frozen fruit and vegetables to the EEC, Middle East and U.S., and recently won the Queen's Award for Export.



Albert Humphrey and Miryam de Baere are using his Tam system to plan the development of their marriage

Tam is a systematic, structured technique for sitting managers round a table to diagnose problems, prescribe remedies and provide a budgeted plan to carry out the treatment. It is a mechanical process aimed at breaking down the psychological barriers to team work.

About 50 companies have used it, not only in Britain, where Humphrey lives, but also in the U.S., Mexico, France, Switzerland, Germany, Norway, Denmark, Belgium and South Korea. Users have included W. H. Smith, British Printing Corporation, Kalamazoo, Huntley and Palmer, Metal Box, Rolls-Royce Aero division and Philadelphia National Bank.

"We have measured productivity increases of 30 to 45 per cent within a short period after the application of Tam," claims Humphrey. About 20 more companies are showing an interest, and next Tuesday the Industrial Society—the British organisation which promotes participative management styles—will publicise it at a special seminar.

Part of the reason why it has never taken off is suspicion of yet another management technique. Customers in the UK also say Humphrey's personality can be a hindrance. American fervour rubs English reserves up the wrong way, and he tends to oversell the product.

Don Sanderson, now managing director of Allied Foods, has used Tam regularly since taking charge of the Anglia Canners subsidiary 12 years ago. Although the system has drawbacks, he says, he has found it a useful aid.

The previously loss-making Anglia is now the most profitable canner in the UK, he claims, in terms of return on total assets and cash generated for its parent. Sales have trebled in the past eight years (up from £17.6m to £52.2m in the two years to 1982-83, with pre-tax profits jumping from £587,607 to £2,57m in the same period) and employees have

How teams can score corporate goals

BY BRIAN GROOM

nearly doubled to 700.

"I started with Tam because I required three things: to draw out ideas from the existing management and workforce, to see how good the management team were as people, and to see what the business possibilities were at each of the four sites," he says.

Traditionally the accountants did the figures, while production managers, sales supervisors and others did not see things like cash flow, credit control, and stock build as their role. The aim was to get people to understand what profit and cash was all about in terms of the effect their department had on it.

Once a year a Tam planning session lasting at least a week is held at each factory and at company level. Production, sales, engineering, buying and other middle managers are involved. There are two or three shorter follow-up sessions later in the year.

The process begins with every-one, from shopfloor workers to

the managing director, being invited to fill in forms with ideas on everything from the state of the toilets to new products. Usually, about 100 forms are received from each site, generating 40 or 50 new issues, with most viable ideas coming from managers. This replaced an ineffective traditional suggestion box scheme.

Round the table, forms are divided into piles, each containing the same ideas, and allocated to individual participants. As far as possible people are given subjects outside their own responsibilities (Tom Hardwick was Anglia's UK sales director when the idea of exporting fell on his lap. He was told to set it up, and now is chief executive of the export division).

The ideas are summarised, and people set about analysing the problems with which they have each been faced, drawing up recommendations for action, and programmes for implementation. These are entered in detail

on forms for six-month or three-to four-year plans. Calculations of their cost are included, along with projections of savings and of the effect on sales and profits.

Each person then presents his or her plan and defends it in the face of cross-questioning from the others. Priorities are set for those plans which are agreed, but the final decision on whether to go ahead with plans rests with top management.

Sanderson finds the system well suited to canning because it is a business in which different options need to be examined. The optimum product mix keeps changing, as do conditions beyond the company's control (the pea crop may come in two weeks early, or two weeks late).

Some plans fail—for instance, Anglia launched a pet food but failed to get enough market share to make it pay.

Success has outweighed failure. Tam helped Anglia decide to get out of unprofitable meat canning (closing its Leeds factory which employed 20

people), and move into frozen food. Exporting has worked well. Tam also helped the company devise a philosophy of aiming at small niches in the market ignored by multinationals.

Sanderson finds two main drawbacks with the system: it takes people away from their job for several days, and can undermine the traditional role of the accountant. "You are opening up some of the mysticism and showing it to be just common sense."

But he adds: "The system is good as long as it is led from the top." He also feels it must be modified to suit individual circumstances. Anglia has built it into its annual budgeting process, and makes presentations to the workforce outlining what happened to all the ideas put forward.

Humphrey believes his system works best with issues which cut across lines of individual responsibility and require many people's skills. These can be one-offs like launching a product or planning a new factory. But he is disappointed when people use Tam only once—as more than half of his customers have done.

Tam is basically a method of getting things decided and carried out, and avoiding the neglect of planning caused by pressure of day-to-day business. As a mechanical process it aims to overcome psychological barriers such as apathy, negative attitudes, or the embarrassment of individuals having to accept outside suggestions for improvements in their own area.

There is no doubting Humphrey's enthusiasm for his creation. He and Miryam de Baere, the 32-year-old Belgian he married last October, are using Tam to plan the development of their marriage, and meld it with the running of their consultancy, Business Planning and Development, from a flat near Euston in London.

They worked out 33 "action programmes" one weekend to organise their somewhat complicated lives. To enable Miryam to see her two children by a previous marriage, they have bought a house in Antwerp where she will spend part of the year and at the same time open up the Benelux market.

They decided through Tam that Miryam should go into property development. Her programme tells her she must buy two properties and have them renovated.

"Humph" has a personal development programme which requires him to cut out swearing, and stop calling women "hun," "hah" and "love." Says Miryam: "Planning sessions take out all the aggravation. We know what we have to do."

Calling in the experts to find the experts

Peter Marsh on a solution to new technologies staffing problem

THE BOSSES of a plastics company in the West Midlands had a headache. They had just splashed out on a batch of sparkling new injection-moulding machines.

Computer-controlled, the hardware promised to turn out plastic widgets at lightning speed. But what kind of worker should operate the equipment?

That, according to Dr Peter Spurgeon of a Birmingham company called Occupational Services, is a typical problem faced by many employers when they turn over to new machinery.

Spurgeon says that personnel managers are often woefully ignorant about the skills they should be looking for when they recruit workers to supervise new plant.

Technical people in the company may have a better grasp of the problem. But, often, they cannot put their knowledge into words that the staff in the personnel department can understand.

As a result, the company may end up hiring the wrong people—which can lead to inefficient production, or, at best, long and expensive retraining procedures to adapt the workers to their new jobs.

Occupational Services, which is based on Aston University's Science Park, aims to help out commercial ventures faced with this kind of difficulty.

Dr Spurgeon and a colleague, Dr John Patrick, set up Occupational Services last May. Both men work part-time in the department of occupational psychology at Aston University. Their company, with a full-time staff of five, works under contract to industrial concerns and this year should have a turnover of about £50,000.

In the case of the plastics company, Occupational Services talked over a period of six months to people from the company who had either specified the new machinery or were involved in training.

From the discussions, Occupational Services built up a profile of the workers that the company needed. The consultants classified the skills that were required under specific headings—for example, the ability to reason logically, manual dexterity and mathematical ability.

The main requirement, so it turned out, was for people to diagnose faults in the new machinery and, to a large degree, to put them right themselves without calling in an electrician or a fitter.

Extra skills

This was on the basis that the computers in the manufacturing system left less for the workers to do in terms of controlling individual manufacturing operations. But the hardware required extra skills when it came to unravelling the causes of production breakdowns of components that did not meet engineering tolerances.

Perhaps paradoxically, says Spurgeon, jobs of this sort do not necessarily require extra flexibility on the part of the worker. Instead, he or she needs to follow a set line of thinking to deduce the reasons for faults and what to do as a result.

"In this kind of diagnostic job, you don't want the workers to be original," declares Spurgeon. "You want them to come up with solutions to problems that are generally predictable."

Only in "higher level" jobs in automation are people required to be truly creative. In these jobs, for example, the workers would reprogram machines or work out new ways of operating them more effectively.

The next step in the work for the plastics company, was to devise a set of tests for prospective employees that highlighted the qualities demanded in the job. The tests took the form of questionnaires, exercises in logical reasoning and some manual work.

The company conducted conventional interviews with people who applied for the jobs. These people included newcomers to the company as well as members of the existing workforce. The psychological tests supplemented this conventional way of recruiting new employees. As a result, the company took on 20 people to run the new machines.

Many of the theories of Occupational Services are based on research work at Aston University. Spurgeon wants to build up the company to capitalise on this and on a solid knowledge of working practices in industry.

Other work in which the company is involved includes a study to identify implications caused by technical changes among computer staff.

Occupational Services is also trying to produce ways of assessing factors notoriously difficult to quantify—job satisfaction for instance. The company is assessing training programmes, in the computer industry for example, and is particularly interested in computer-based learning techniques.

Business courses

What is organisation development? Uxbridge, June 14-15. Fee: £225. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel 0896 56461.

Principles of effective management, Bromley, Kent, June 10-15. Fee: £650. Details from the Client Services Director, Sundridge Park Management Centre, Bromley, Kent BR1 3TF. Tel 01-460 8585.

Accounting developments update, London, June 20. Fee: £100 + VAT. Details from Management Training Administrator, Peat, Marwick, Mitchell and Co, 1 Puddle Dock, Blackfriars, London EC4A 4PR. Tel 01-236 9000.

The Executive Secretary, London, June 20. Fee: BIM individual members and corporate subscribers £90 + £13.50 VAT. Non-members £105 + £13.50 VAT. Details from Conference Office, British Institute of Management Foundation, Management House, Cottingham Road, Corby, Northants NN17 1TT. Tel 05363 4222.

Executive performance through coaching, London, June 19-21. Fee: Members of British Association for Commercial and Industrial Education £220; non-members £253. Details from British Association for Commercial and Industrial Education, 16 Pat. Crescent, London WIN 4AP. Tel: 01-636 5351.

Accounting developments update, London, June 20. Fee: £100 + VAT. Details from Management Training Administrator, Peat, Marwick, Mitchell, 1 Puddle Dock, Blackfriars, London EC4A 4PR. Tel: 01-236 9000.

SOUND FINANCIAL

In all the excitement about Arthur Scargill, Steve Davis and Henry Cooper's birthday, it may just have escaped your notice

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Opera and Ballet

London
Royal Opera, Covent Garden: The last revival of L'elisir d'amore...

Sadler's Wells, Rosebery Avenue: London Contemporary Dance Theatre...

PARIS
Roland Petit and the Ballet National de Marseille...

NEW YORK
American Ballet Theatre (Metropolitan Opera House)...

WEST GERMANY
Berlin Deutsche Oper: La Traviata with Julia Varday...

Music

London
Philharmonia Orchestra and Chorus conducted by Giuseppe Sinopoli...

SURPRISE IN LONDON

Jazz singer Elaine Delmar is in residence at the Surprise restaurant...

london Choir: Rossini's Stabat Mater... Ensemble Orchestra of Paris...

Exhibitions

LONDON
The Tate Gallery: The Pre-Raphaelites. The extraordinary revival of interest...

PARIS
Camille Claudel: 70 sculptures accompanied by paintings and engravings...

WASHINGTON
Painting in the South (National Academy of Design)...

CHICAGO
Chicago Symphony (Orchestra Hall): Claudio Abbado conducting...

VIENNA
Aida conducted by Lorin Maazel with Maria Chiara...

NEW YORK
New York Philharmonic (Avery Fisher Hall): Erich Leinsdorf...

BRUSSELS
Treasures for the Table: Gold and silverware from the Middle Ages...

NETHERLANDS
Eans Koper: An Dutch artist and craftsman, who died in 1961...

CHICAGO
E. R. (Forum): Moving into its second year parodying melodrama...

Cinema/Nigel Andrews

Suffering for art's sake



Paul Newman in "Harry & Son"
strong on poetry as on protest. It rumbles its bell of outrage...

The ghost of Hemingway appears incarnating booming precedents

dream-hovel Marjorie has bought to become a writer in, which overlooks a photogenic swamp...

Theatre

London
The Aspern Papers (Haymarket): Vanessa Redgrave and Wendy Hiller...

See How They Run (Shaftesbury): The line is not after all, 'Arrest some of these vicars'...

Cats (Winter Garden): Sell a sellout. Trevor Nunn's production of T. S. Eliot children's poetry...

On Your Toes (Virginia): Galina Panova with presumably a genuine Russian accent...

The Phantom of the Opera/Stratford E15

B. A. Young
Ken Hill's version of the old Gaston Leroux novel is a great load of fun...

Sounds of Sweden/Wigmore Hall

David Murray
Wednesday's concert in the 'Sounds of Sweden' series had the Chillingirian Quartet...

come in with its tuning fork at the end and restore harmony. Here our hearstings are disarrayed chiefly by Newman's cardiac problems...

Here he has taken Jacques Tourneur's wonderful film noir thriller Out of the Past...

As there a conspiracy here? And is slither lawyer Richard Widmark connected to it...



Peter Straker and Christine Collier

OVERSEAS NEWS

U.S. urges end to Euroyen controls

BY JURĚK MARTIN IN TOKYO

THE DEBATE between the U.S. and Japan over liberalising the Japanese capital markets appears to have narrowed down to a stark confrontation, with some ideological overtones, on the removal of controls on Euroyen borrowing.

The almost permanent negotiations between Dr Beryl Sprinkel, Treasury Undersecretary, and Mr Tomomitsu Oba, Vice-Minister of Finance, recommenced here yesterday after a session earlier this week in Hawaii.

Both sides are operating under a national deadline of May 21, when Japan is supposed to present the U.S. with a detailed blueprint of its proposed financial reforms. Substantial differences appear still to remain.

The Japanese feel they have

already made major concessions and that, with Euroyen borrowing (overseas issues denominated in the Japanese currency) the U.S. is now demanding the instant application of a free market approach which is inimical to the official controls with which Japan is comfortable, and to the gradual liberalisation it prefers.

Japan sharply resents the U.S. insistence that Euroyen issues not be subject to a 20 per cent withholding tax, pointing out that the U.S. itself subject Eurodollar issues to such a tax.

It also feels that the U.S. is insufficiently appreciative of the concessions it has already made (on Euroyen bonds, for example on allowing yen finance in third countries, and on overseas yen lending ceilings).

The Japanese measures to be announced later this month may contain more substance than had seemed likely. They may well run to authorising the creation of a fully fledged Treasury Bill market next year and to allowing foreign exchange broking operations along European and American lines, perhaps by as early as the middle of this year.

The U.S. side has also grudgingly accepted the Japanese proposal to allow the Japanese branches of foreign banks to handle Japanese pension funds rather than pushing for its alternative, which envisaged foreign banks and Japanese securities houses jointly doing trust business. The Ministry of Finance insisted that this would contravene banking laws.

Complicating the negotiations

for Japan is uncertainty about how far the U.S. intends to apply pressure. Japan is puzzled by the division inside the Reagan Administration over the continuation of curbs on Japanese car exports to the U.S. and may have been further confused this week by the soft line adopted by Mr George Bush, the Vice-President, in his talks here.

Though Mr Bush touched on many issues of trade and financial friction, he did so rather lightly, in sharp contrast to the approach espoused by Mr Sprinkel and Mr Donald Regan, the Treasury Secretary. Mr Bush may have left the Japanese with the impression that the Treasury stance is more tactical than strategic, and can be altered if the White House so determines.

Indian community wants a bigger share of the corporate wealth

Slicing the Malaysian cake

MALAYSIA'S Indian population is becoming increasingly alarmed at the steady erosion of its economic status, as the country's other two groups, the Malays and the Chinese, benefit from the Government's New Economic Policy.

When the policy was launched 13 years ago, the Malays, who are the politically dominant group, owned only 4.3 per cent of the corporate sector (publicly listed companies), the Chinese 31.7 per cent, the Indians 1 per cent and foreigners 63 per cent.

The Government wanted to increase the Malays' stake to at least 30 per cent by 1990, with non-Malay Malaysians owning 40 per cent and foreigners the remaining 30 per cent. By last year, with enormous Government assistance, Malay ownership had risen to 22 per cent of a greatly expanded corporate cake worth M\$65bn (£20bn).

The foreign stake had fallen to just under 30 per cent and the remaining 48 per cent was classified as being held by "other Malaysian residents".

The Indians, who form 8.5 per cent of Malaysia's population of 15m and whose share of the wealth has changed little over 20 years, were furious at being lumped together with the aggressive Chinese and the nominee companies under the category of "other Malaysian residents".

Wong Salong in Kuala Lumpur reports on the creation of a new investment company to boost Indian holdings

Their leader, the blunt-talking, Datuk Samy Vellu, president of the Malaysian Indian Congress and the only Indian Minister, won Government agreement to classify Indian corporate ownership under a distinct category in the next Malaysia plan, starting in 1986.

He feels that the Indian corporate share should reflect the community's population percentage, but to achieve this would require an investment of several billion Malaysian dollars, a near impossible task.

To make a start, however, the Congress is campaigning to collect M\$50m to fund an investment company it has set up called Maika Holdings. Each of the Congress's 720 branches is being asked to raise M\$50,000 from its members, and 10,000 Indian professionals and businessmen are being urged to invest at least M\$1,000 (about £300) each.

Mr Samy Vellu is impressed by the success of a similar company set up by the Malaysian Chinese Association, which together with the Indian Congress and the Malay Umno

Party, rules in the Government coalition.

From a start-up fund of M\$30m the Chinese company, Multi Purpose Holdings, has grown to be one of the top ten Malaysian corporations within eight years. It now has a paid-up capital of M\$380m and net assets exceeding M\$2bn.

Maika Holdings is to be headed by Tan Sri Selvarajah, a lawyer and the chairman of UMW, the diversified heavy equipment and car distributor. He is well regarded by Dr Mohamed Mahabir, the Prime Minister, who is sympathetic to the Indian community's complaints.

Maika has singled out several projects for investment. It has been offered a 10 per cent stake in Malaysia's first private television company, recently launched by Fleet Holdings, and may become the third partner with the Malay and Chinese investment companies who have teamed up to develop two townships outside Kuala Lumpur.

Other areas for investment are the plantations, insurance and banking business. Maika is believed to be interested in taking a strategic stake in the United Asian Bank, currently the country's fifth largest bank.

But the Indians have already lost perhaps their best opportunity—to buy into the plantations they had been working on for the past 100 years.

Since independence in 1957, British and other foreign owners have steadily put their estates on the market. They have been quickly snapped up, first by the Chinese and later by the Malaysian Government acting on behalf of the Malays.

As late as 1970, rubber estates were selling for a few hundred Malaysian dollars an acre. Now, rubber land costs up to M\$5,000 an acre and palm oil land fetches as much as M\$10,000. Multi Purpose Holdings, the Chinese group, has built up plantations over the last five years.

The economic backwardness of the Indian community has been caused partly by Government neglect, partly by the tendency for the Indians to be squeezed out in any Malay-Chinese deal, and partly by the apathy of the community itself. Malaysian Indians are still divided by caste and region; for example, only a Tamil can hope to lead the Indian Congress.

While increasing numbers of Chinese businesses are abandoning their traditional, family-controlled operations, the Indian businessman has been very much a looser. But the evidence of decline may now mean that his deep distrust of partnerships and limited companies will not be so hard to shift.



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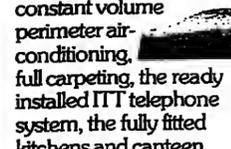
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Friday May 11 1984

BANCO AMBROSIANO AFFAIR

The nightmare is almost over

By Alan Friedman in Milan and James Buxton in Rome

The scrutiny of taxation

THIS YEAR'S Finance Bill is unusually long and complex. It includes much of what Sir Geoffrey Howe had to drop last year because of the election, and an overhaul of corporation tax. Even so, there are legitimate worries as to whether parliament has the time or expertise to give the Bill the scrutiny it deserves.

Concern is heightened when ad hoc amendments are announced to correct for errors or omissions in the Budget. This week, personal pension policies have been selling like hot cakes because of suspicion that the Chancellor is about to restrict their tax concessions which are now out of line with the treatment of life assurance contracts. And yesterday, a belated relaxation in the proposed taxation of offshore roll-up funds was unveiled, as it needed to be obvious before the publication of the Finance Bill.

Transitional Is the British technique of grouping together a vast number of tax changes into one enormous bill each year really sensible? When such a bill is prepared at short notice, parliamentary draughtsmen inevitably make errors.

Simplifications Yet tax legislation does need more expert scrutiny; some changes are needed. Another suggestion is the creation of a new Taxation Select Committee on the grounds that the Treasury and Civil Service Committee tends to concentrate too much on macroeconomics. Such a committee could employ outside experts, cross-examine Revenue officials and generally raise the level of tax debate. The snag is that there may not be enough MPs with the inclination or capacity to man such a committee. Other alternatives are a joint House of Lords/House of Commons committee and, perhaps more realistic, a high-powered sub-committee of the Treasury and Civil Service Committee.

Ultimately, though, the present Finance Bill is judged to be a poor piece of legislation in the one area where this approach is most fully tested—over the controlled foreign companies (CFC) legislation—the result has been scarcely encouraging. Despite three separate drafts (the first as early as 1981) further amendments still seem necessary in this year's finance bill.

This may merely reflect the extremely contentious nature of the measures but the suspicion is that the process of advance consultation is inevitably adversarial: the taxpayer's initial proposals involve a degree of gamesmanship—they are necessarily tough to make subsequent grudging concessions possible. There is also growing concern, evident with the roll-up funds legislation, where draft clauses were not published until mid-February, that insufficient time for comments is allowed.

In any case, advance publication of draft clauses can never be a full solution since often, where there are revenue implications, prior warning cannot be given. One suggested way of easing pressure is an autumn "technical" Finance Bill. There is no reason why this year's complex CFC legislation, and clauses relating to arcane matters such as European Eurobonds, could not have been dealt with separately last autumn. Two tax Bills a year would ease pressure on both parliamentary draughtsmen and MPs. But the Government appears against the idea partly because the division between what is politically sensitive and what is merely technical is itself political.

The story of Banco Ambrosiano's £1.3bn of missing overseas funds to the mysterious London death in 1982 of Sig Roberto Calvi, its chairman, is well enough known for the elements of a good thriller. The freemason associates of Sig Calvi, his shadowy under-

world connections and his close relationship with Archbishop Paul Marcinkus, the golfing chairman of the Vatican Bank, are all proof that truth can sometimes be stranger than fiction.

It ranks almost certainly as Europe's largest and gravest post-war banking scandal. For a time it threw into question the benchmark 1975 Basle agreement on bank supervision as well as the reputation and standing of Italy in international capital markets.

It caused a crisis in relations between the Holy See and the Italian state. It has led to a major reshuffle of top Vatican administrators by the Pope. And it has also severely damaged the credibility of the Istituto per le Opere di Religione (IOR), the Vatican Bank.

The operation began when following the death of Banco Ambrosiano in the summer of 1982 and the refusal by

others. Despite having admitted its involvement in the affair, the Vatican steadfastly refused to offer any payment. The embarrassment for Italian officials continued.

Meanwhile (and in theory quite separately) another negotiation was under way. Since taking office last August, Prime Minister Craxi has been keen to preside over the revision of

the Bank of Italy to accept responsibility for Ambrosiano's overseas debts, the foreign banks slipped in.

The Italian Central Bank's behaviour was regarded as a violation of at least the spirit of the central banks' "gentleman's agreement" on supervisory responsibility, but at least it had the effect of obliging foreign creditors to look very closely at the links between the Vatican and Ambrosiano. It was this, together with Italian Government pressure on the Holy See, which set in train the events leading to the present settlement.

Initially the IOR stuck to its stonewalling and called in three outside experts who decided that Archbishop Marcinkus' organisation was hameless. But in November 1982 the Vatican admitted its connection with Calvi front companies and declared its willingness to cooperate with Italian authorities.

A joint commission of the two states was set up on Christmas Eve that year. From then on Italian central bankers worked in tandem with Government officials who stepped up their efforts to get the Vatican to accept its financial responsibilities.

But it was really the foreign bank creditors, the liquidators of the Milan parent bank and the Touche Ross managers of Banco Ambrosiano Holdings (BAH) in Luxembourg who did the spadework. NatWest and Midland, on behalf of 88 European banks, insisted that \$450m to BAH, quickly brought legal actions against Nuovo Banco Ambrosiano, the successor bank, for recovery of the money. The prolonged negotiations eventually brought other participants who took around the final settlement will include 109 main creditors and 20 to 30



Key figures in the drama: Bettino Craxi, the Italian Prime Minister (left) and Archbishop Marcinkus

instructed to draft for potential use the first legal writ ever against the Vatican Bank. The writ, although never served, was a tangible threat, coming just as Italian politicians and go-betweens were also pressing the Vatican.

The Vatican, according to sources inside the Curia, was divided but just before Christmas, it finally signalled to creditor banks and liquidators

I could take that percentage on some of my Brazil and Argentine loans and run."

While the bankers and liquidators were meeting in Zurich, Sig Craxi was holding talks in Rome with Cardinal Agostino Casaroli, the Vatican Secretary of State, on the revision of the Concordat. A week later, at a meeting in Geneva on February 17 on Ambrosiano, Italian delegate told creditor banks privately that they had to create a public image of success to coincide with the scheduled February 18 initialing of the revised Concordat.

"They were desperate to make an announcement, even if it was only to the Italian Press, because of the timing of the Concordat ceremony. They told us there were domestic political considerations which would have made the Concordat signing awkward without a solid Ambrosiano settlement," explained one banker who attended the Geneva talks.

Legal and technical hitches, including disputes over South American deposits held by two Nuovo Banco Ambrosiano subsidiaries (Credito Varesino, just sold, and Banca Cattolica del Veneto), forced delays. But after further negotiations, mostly with lawyers from the London firm of Wilde Sa Pte, matters were resolved. Last Sunday couriers left London with the confidential settlement package and a request from the steering committee banks to reply by telex by Wednesday, May 16.

By that time the Vatican Bank is expected to have initialled the settlement, which will clear the way for the Geneva signing ceremony on May 24. But other pressures will remain on the Vatican,

that it would make a payment. But the negotiations were by no means at an end. A series of talks continued through January and in early February a draft formula of the settlement was reached at a two-day marathon session amid the comfort of Zurich's luxurious Dolder Grand Hotel.

Here it was agreed that the Vatican Bank would pay around \$250m in three instalments, a formula which was subsequently changed when the IOR opted instead to make a lump sum payment on June 30.

Instead of spacing the tranches out over 12 months, the IOR got a discount which will be around \$6m thus making its settlement cost \$244m.

Creditor banks decided the best they could get was an even bid 67.66 per cent of \$600m of claims, or some \$406m. As one senior banker remarked: "It's not so bad really. I wish

that I had been there to see the Vatican sign the settlement. It's a relief. I'm sick and tired of it. This has been a step backward to medieval times," adds another.

As for the Ambrosiano affair, nearly everyone will be more than pleased to see the back of it. "It has been a nightmare," says one banker. "To be frank, I'm sick and tired of it. This has been a step backward to medieval times," adds another.

As for the Ambrosiano affair, nearly everyone will be more than pleased to see the back of it. "It has been a nightmare," says one banker. "To be frank, I'm sick and tired of it. This has been a step backward to medieval times," adds another.

including the Bank of Italy's desire to place the IOR under its jurisdiction.

The Vatican is understood to have liquidated certain property and stock market portfolio holdings in order to raise cash for its payment. If, as has been suggested, its readily available assets are not more than \$500m, then the \$244m payment must be a very serious financial blow.

The credibility of the IOR is another matter. While the claims of creditor banks against the IOR will be dropped as a result of its payment and "recognition of moral involvement," Archbishop Marcinkus is still being investigated by Milan magistrates for fraud in the collapse of Ambrosiano. He is also under separate investigation along with two of his associates, including IOR managing director Sig Luigi Mennini concerning possible illegalities in connection with a 1972 loan for L50bn to Banco Ambrosiano's largest single shareholder, alliance Catholic financier Sig Carlo Freschi.

And only three weeks ago, Milan magistrates informed the IOR that it could have its assets seized if it is proved to be among the parties responsible for the failure of Ambrosiano. This marks the first time the Vatican Bank has been cited as an entire institution.

Senior central bank officials in Rome say they are determined to bring the IOR to heel by forcing it to open a branch on Italian soil. But they are loth to say when this will happen. And Archbishop Marcinkus, although his stature

The saga is proof that truth can be stranger than fiction

It ranks almost certainly as Europe's largest and gravest post-war banking scandal

Pressures still remain on the Vatican despite the settlement

Quagmire in Central America

PRESIDENT Reagan has once again produced his apocalyptic vision of the dangers of the current situation in Central America. His televised speech on Wednesday warned the nation that Central America had become "the stage for a bold attempt by the Soviet Union, Cuba and Nicaragua to install Communism by force throughout the hemisphere."

If the level of military and economic assistance to America's allies in the region was not raised significantly, then Communist subversion could reach the United States' southern borders, he warned.

The warnings echo those of the Kissinger Commission earlier and the President is out to cajole Congress into backing the former's proposals of some \$8bn in economic assistance over the next five years for U.S. allies in Central America.

As an exercise in domestic politics this latest attempt to overcome congressional objections to growing American involvement in the region could well succeed. With Sr Jose Dionisio Duarte, the most democratically respectable candidate, almost certain victor in the El Salvador presidential elections, the argument for withholding military and economic aid wears thin, at least in the short term.

same taken to lighten the circle around Nicaragua.

Those in favour of this policy must realise that it risks dragging the U.S. further into physical involvement in the Central American quagmire. In El Salvador the military still lack both the men and the equipment to gain the initiative against the left-wing guerrillas. And this is despite escalating U.S. commitments.

In this depressing picture of unresolved conflict in Central America, Sr Duarte in El Salvador does offer just the faintest ray of hope. Election took place while the four-year-old civil war still raged in all its ferocity. Not all the country could and did vote. But the majority of those who backed Sr Duarte, his rival, Major d'Amibussion, did so out of a sense of agonised hope that something could be done to stem the cycle of violence.

Zero growth Sr Duarte's room for manoeuvre is small. He has to placate the military, ward off the pressure from the extreme right which controls the death squads and a good part of the National Assembly, and accommodate U.S. concerns. All this against the background of zero economic growth, high unemployment and some 10,000 casualties a year in the civil war. If Sr Duarte wants to end the civil war and come to terms with the left-wing guerrilla alliance, FDR/FNLM, which he now says he does, then he certainly needs firm backing from the U.S.

The Reagan Administration need not declare its hand immediately but it should preferably view Sr Duarte not just as a new excuse to pursue containment, but as a person through whom peace could be pursued.

The risk is that the vicious circle will merely continue. The Salvadorean guerrillas will not negotiate seriously until they see U.S. hostility to both themselves and Nicaragua reduced. The U.S. will not consider negotiations until the rebels in Salvador have been crushed and the Nicaraguan government humiliated.

Wass fights for freedom

The transformation of Sir Douglas Wass, the former permanent secretary at the Treasury, continues apace.

He came out in favour of greater freedom of information last year in his BBC Reith lectures. Now he is going further with a new explanation of his views.

In an article published today in the Times Education Supplement, he attacks the Freedom of Information Campaign, which has got under way recently, for not being radical enough.

The campaign, he suggests, is "too slavish" to conventional wisdom in being ready to exempt from public access material about defence, internal security, the currency, and Cabinet memoranda.

"I doubt," he writes, "whether the disclosure of information about sterling would ever cause serious injury to the nation."

He now thinks that there should be a statute that establishes the public's right to know. A minister who defied the advice of a statutory audit body to publish would be hauled before a select committee of the House of Commons.

Men and Matters

Moreover, Wass has some surprising comments about Sarah Tisdall, the foreign office clerk who leaked papers on cruise missiles to The Guardian. "We must be very careful," he says, "before we denounce such people out of hand."

Citing the case of the Pentagon Papers in the U.S. he notes: "Dr Eilsberg did not go to prison as did Ms Tisdall. But must be almost alone in the civilised world in invoking the criminal law to stop leaks irrespective of the nature of the injury caused, or the intentions of the leakers."

Like all converts Wass has a lot to live down. He was not the greatest provider of information when he was in office.

Gyngell's style There are two distinct views at TV-am about the arrival of their new managing director, Bruce Gyngell, under the sign of the eggheads at Camden Lock.

There is widespread relief that at last the station is going to be run by a TV professional who has had nearly 30 years' experience. But that feeling is matched by trepidation at the sort of judgments Gyngell's professionalism will cause him to arrive at—particularly on such touchy matters as costs and staffing levels.

Kerry Packer, the second largest shareholder at TV-am, and a close associate of Gyngell, makes no secret of his relief that the station is expensive and over-manned. Costs, running at £1.5m a month, are still noticeably ahead of earnings in spite of improved audience ratings.

More off-screen blood-letting at the commercial breakfast company cannot be ruled out. But meanwhile Gyngell is showing charm and urbanity. Headquartered comfortably in the Dorchester hotel he is introducing himself to TV station

Men and Matters

staff and getting to know how the place works.

He has even eaten in the staff canteen—something he liked to do occasionally when he was joint md of Lord Grade's ATV.

Former colleagues at ATV tell of the day he sat down in the Birmingham canteen opposite a rather taciturn working man, deep into his meat and two veg. After twice introducing himself and getting little response Gyngell said "Don't you realise I'm your new managing director?"

"You're wasting your time," said the moody diner "I'm only delivering the oil."

Gyngell had the rare distinction of being the first person ever to appear on Australian TV. He hosted the opening night when the flickering screen came to Australia in 1956. He was also the first chairman of the Australian Broadcasting Tribunal, the regulatory body for TV and radio in Australia.

That experience of TV politics should stand him in good stead in his relationship with the IBA—which wants to see improvements in programme quality at TV-am.

But already, in his first week, Gyngell has had a blow to his plans, totally outside his control.

TV-am was hoping that heavy breakfast time coverage of the Los Angeles Olympics would attract new viewers. Moscow could bang that hope on the head if it sticks to its decision to stay away.

Euro credit At least one member of the European Parliament is said to be taking European unity so seriously that he is branding an "ECU" credit card of his own design by which he proposes to settle accounts in European Currency Units.

His only chance of getting away with that one in London, I would have thought, would be at L'Écu de France.

Observer



"Just a solicitor jumping the gun—ignore him"

"Annual saving? £2 million." The company is international travel agent Thomas Cook. The speaker is their Chief Executive, Alan Kennedy. Thomas Cook moved their world HQ here from Berkeley Street, Mayfair. Travelling time from Mayfair to Peterborough is barely an hour and Thomas Cook's savings on annual costs are over £2 million. They're happy with the people they've recruited in Peterborough, and those who moved here are very happy with the Peterborough lifestyle. Full details of all the benefits are in our Information Pack. Send the coupon for your copy.

POLITICS TODAY: INTERNATIONALISM

The dimming of the torch

By Malcolm Rutherford

PROFESSOR D. Cameron Watt of London University gave a lecture at the Royal Institute of International Affairs (Chatham House) on Tuesday last...

On Tuesday evening we learned of the Soviet decision not to participate in this year's Olympic Games in Los Angeles...

There are others all over the place: the American threat to withdraw from UNESCO, the educational, scientific and cultural wing of the UN...

When did you last hear a good word spoken for Unctad? being attacked by the left and applauded by the right.

Thus Mr Neil Kinnock, the leader of the Labour Party, suggested in the House of Commons on Tuesday that Mrs Thatcher's "policy" should be used for no other purpose than to support the South African Government's propaganda effort...

And Mr Ian Lloyd, a Tory back-bencher with a South African background, said: "May I congratulate my Right Hon. Friend on her courageous initiative in inviting the Prime Minister of South Africa to Britain?"

It is hard to see much difference between those two statements: Mr Kinnock's left-wing isolationism and Mr Lloyd's right-wing aggression. Both are chauvinistic. They have in common a desire for confrontation rather than a search for agreement.

I think that it was a tactical mistake on Mrs Thatcher's part to invite Mr Botha. There was no necessity to do so, merely because he was already going to West Germany, Portugal and Switzerland.

There have been enough demonstrations in this country in the past few months for it to be prudent to seek to avoid any more. The women at Greenham Common, the bombs at Harrods, the miners' dispute, the Libyan affair...

The invitation to Mr Botha is simply a signal for more of the same. There is too much violence: witness the latest escapades of the British football supporters in Brussels.

It is dangerous to believe that the only way to stand up to violence is to meet it with counter-force. That breeds confrontation, and a steadily escalating level.

Take Mr Botha's case. There are many reasons why western leaders should want to talk to the South African Prime Minister. For instance, if there is to be a settlement in Namibia, South Africa's position is crucial.

It is equally hard to see why western leaders should not talk to the South African Government when several black African leaders have already done so.

One accepts that there is some difference between the South African regime, which is based on racialism, and the Soviet regime, which is based on old-fashioned totalitarianism.



Bill Therpe and Gina Hempbill, grandchildren of stars Jim Therpe and Jesse Owens, with the Olympic torch.

crucial. It is hard to see how a settlement will be achieved by complete ostracism.

Again, take the Olympics. There have been problems ever since the shootings of the students in Mexico in 1968 or, if you like, you can go back to Berlin in 1936 where the Nazis did not like black competitors.

Yet there is a kind of inbred naivety which makes the problems worse. The Games should never have been allowed to be staged in super-pow because the complications were foreseeable from the start.

Ad hoc diplomacy also seems to have broken down. Where are the successors to the four power agreement on Berlin of the early 1970s, not to speak of the old agreements on arms control?

Does it matter? At least in a symbolic way, the answer is yes. The Games can give lots of innocent pleasure to millions of people around the world.

There is nothing else quite like them. Their breakdown as a wholly international event also symbolises the wider breakdown of international order.

It is ironic that this should be happening now. Professor Watt defined internationalism as a sense of interconnectedness. One almost dreads their coming round again.

Quantity surveying and excellence. From Mr J. Wright. Sir—Your review of quantity surveying (April 4) and Mr Honeyman's comments thereon (April 11) have left me confused as to the directions currently chosen by my peers.

Self-regulatory agencies. From Miss H. Root. Sir—As a result of responses received to his discussion document, Professor Gowen has allowed in his subsequent review of investor protection for the number of self-regulatory agencies to be increased from the four he envisaged originally to a maximum of 20.

Personal pensions. From Mr I. Lawson. Sir—I have read in the national press including in your paper on May 9 that the Treasury may be announcing changes affecting personal pension plans.

Private jobs for public servants. From Mr A. Flander. Sir—Robin Pauley's Lombard column (April 27) discussing the transfer of senior public employees to the private sector is talked of contractually useful insider information in the context of being privy to the most sensitive and secret affairs of state.

More important, one should not forget that usually the interest-only loan is given by a third party after a survey of the property, and at a commercial rate of interest. The individual taxpayer will continue paying premiums to the insurance company, so will be making provision for his retirement. His decision to earmark a large portion of his lump sum to pay off a house loan should not give rise to any more concern than a company chairman's intention to use his committed sum to buy a holiday flat abroad.

The self-employed are providing for their own retirement out of income taxed at up to 60 per cent. Those members of company pension schemes usually contribute only a small part towards the cost of their pensions, the balance paid by the employer.

I should point out that I am not able to participate in a pension mortgage myself but I do not harbour any jealousy or envy.

In some cases, existing bodies will be adapted to fulfil the new roles and the Stock Exchange is an obvious example. Unfortunately, the Stock Exchange accounts do not break down expenses in a way that one can distinguish the cost of such activities—as the inspectorate which supervises member firms, dealing enquiries, reviews of listing requirements, investigation of clients' complaints, all of which will presumably fall within the remit of the new agencies—from other costs such as the provision of settlement services.

One can, however, be reasonably certain that they form a significant part of the item of £18m entitled "services" in the notes to the 1983 accounts and staff costs of £14.9m. Furthermore, if the Professor expects the agencies to maintain compensation funds, he will no doubt bear in mind that the Stock Exchange compensation fund stands at £2m but only as a result of contributions by investors, through member firms over a number of years.

place. For historical reasons, Athens is the obvious candidate if the Greeks could put up with it.

It almost passes imagination that the authorities should have chosen South Korea for 1988. Did it occur to them that it is not a country entirely at peace with its neighbours, that it is prone to violence, and that there are bound to be some states which will refuse to participate?

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There is another irony. Many of those who confront the old international order, such as it was, claim to speak in the name of realism. Yet it is a strange kind of realism which relies on nationalism. It is, in fact, a retreat into the past, to the days before the UN, or even the League, was invented.

Another economic summit meeting of the world's major industrial democracies is to take place in London next month. It is a mark of how even this relatively new institution has fallen into decline that no great expectations are held of it.

President Reagan is busy seeking re-election. Chancellor Kohl of West Germany is not a patch on his predecessor, Helmut Schmidt. President Mitterrand of France might have more vision, but has his own internal problems.

In effect, that leaves Mrs Thatcher, the longest serving leader of the last quart from M Pierre Trudeau of Canada, who is retiring.

What is required is a re-assertion of the need to see the world as a whole and to live together. There are a lot of helmets, not least apartheid in South Africa and the drought or territorial claims.

It would be very hard to argue that in the last few years we have not been going backwards. Possibly the only exception to the rule is the International Monetary Fund, which is now much more engaged in the Third World.

There are in disarray. President Reagan's administration has challenged not only UNESCO, but the whole UN system. It will not adhere to the Law of the Sea, which was one of the few opportunities for an international regime from the start.

The habit is catching. When the UN challenges the UN, Britain tends to follow.

Many who confront the old order claim to speak for realism. expansionism of the Soviet Union. But you have to live with the world as it is while seeking to improve it.

The biggest blunder of all would be a further lapse into a search for national solutions.

Is Mrs Thatcher up to it? Perhaps. But it is a sad commentary on the remaining Western leaders that there are so few other runners.

Someone needs again to take up the torch for internationalism, and soon. Otherwise the Olympic Games will not be the only casualty.

Lombard More speculators needed

By Clive Wolman

SPOT the connection between these symptoms of a major flaw in the UK financial system: Family budgets are regularly disrupted by the unilateral decisions of building societies to change their interest rates.

The fluctuating prices of agricultural produce are cited as a reason for a price support system for farmers which requires large subsidies from the taxpayer.

No private sector worker can relax in the knowledge that the purchasing power of his pension will be secure whatever happens to inflation or the Stock Market.

In a properly functioning financial system, the building societies, farmers and pension fund managers (or pensioners) would not need to pass on the risks they face either to the Government or to their customers.

Instead their risks could be offloaded at minimal cost via futures markets in interest rates, agricultural produce and the stock market index and/or the Retail Price Index—a new contract proposed by Professor Milton Friedman.

At the moment however, it is doubtful whether there is sufficient liquidity in the markets to allow any more than a small proportion of all the hedging that would be necessary—in other words, there are not enough speculators around to take on the risks offloaded by others.

One reason for this shortage of speculators has been the conservatism of UK financial institutions and their unwillingness to understand the operation of futures markets.

But an equally important reason is the punitive taxation of private speculators on the futures markets which was highlighted last week by the Inland Revenue's failure to clarify the tax treatment of the newly-launched options and futures contracts on the FT-SE 100 index.

Any gains made by the speculator are subject to income tax at his top marginal rate rather than to capital gains tax. And because of the peculiarities of our Victorian tax schedules, any losses he suffers cannot be offset against his other income unless he is a professional trader.

This tax treatment was probably never intended by this or any previous government. It is based on a rather obscure court ruling about cotton brokers 99 years ago.

But it means that speculation is taxed more heavily than any other financial service.

This treatment is particularly striking when compared with the tax privileges granted to those who bear another type of risk transferred through the financial system, the Lloyd's insurance underwriters. They are allowed a two-year delay free of interest in paying tax on their profits.

The use of special reserves funds as a tax shelter and 50 per cent valuation relief from capital transfer tax.

If, for example, Cadbury-Scheppe orders a shipment of cocoa beans from the Ivory Coast, it is difficult to see why those providing insurance against one type of risk—that of some disaster damaging the shipment—should be encouraged by such generous tax concessions.

Why? These provisions insure against another type of risk—that of price fluctuations—should be penalised so heavily.

A final twist of fiscal perversity is added to this fiscal maze by the tax exemption granted to betting profits, again on the basis of case law. Thus even the frequenter of the racetrack—if successful—is given a major fiscal advantage over those who take on risks in a more socially useful way.

Commodity speculators have recently latched on to the possibility of dressing up their transactions in the legal form of a bet. If 25 per cent of the £1.1bn gambled last year were diverted to margins on the futures markets, liquidity would be enhanced enormously.

The UK is unique in its discrimination against futures market speculation. The US Congress repealed a transactions tax on futures trading in 1938 to encourage the "scorpions" and now even the Far East markets are threatening to overshadow the UK. Singapore, for example, is granting a five-year tax exemption to promote the development of a financial futures exchange.

Dealing with the debt crisis

From Mr P. Probst

Sir,—With due respect to Dr Emminger (May 8) I do not think he accepts the realities of the international debt situation. Many of the borrowers are in reality bankrupt—unable to meet their debts as they fall due.

The problem is that it is inconvenient for the health of the Western world economy that the lending banks recognise this reality. How can this contradiction be reconciled? Only by waiving some or all of the interest payable—a moratorium.

The central banks of the Western world, if they wish to preserve the financial status quo, must make it possible by granting interest-free loans to those borrowers they consider worthy—that is those who will ultimately repay the principal amount borrowed.

How to finance these interest-free loans? By requiring all banks who dabble in "Euro" and international business to put up interest-free deposits with their respective central banks as a liquidity requirement—say 5 per cent or 10 per cent of gross deposits.

This will have the effect of widening the spread between "borrowing" and "lending" rates by those same banks. In theory it should be the depositors who eventually suffer lower rates—but whoever pays for the wider spread, the burden will be well distributed and enable the Western financial system to carry on despite the reckless lending of past years.

Peter E. Probst, 47, Woodcote Road, Leigh-on-Sea, Essex.

Private jobs for public servants. From Mr A. Flander. Sir—Robin Pauley's Lombard column (April 27) discussing the transfer of senior public employees to the private sector is talked of contractually useful insider information in the context of being privy to the most sensitive and secret affairs of state.

This surely is a misrepresentation of the situation, as it is not usually the truly sensitive and secret affairs which are needed by contractors. What is both unnecessarily secret and of commercial value to potential employers of former civil servants, is a better understanding of the government's requirements, as well as more mundane information, such as criteria for contractor selection, the opportunities for future business, and the means of access to decision takers.

Letters to the Editor

While it is necessary to seek to maintain safeguards against corruption of and even undue partiality by civil servants in positions of influence, there is, as Robin Pauley suggests, the free flow of information and of the improved performance of both of contractors and government departments.

What I would suggest therefore is positive encouragement and assistance to civil servants seeking careers outside the service, coupled with open and advertised tendering for all government contracts; published criteria for contract awards; and published details of successful contracts.

In the long run the resulting increase in equality of information between purchasers and potential suppliers must operate to serve the purchasers' interests.

Alan Young McClelland, Moors & Co, 7, Rolls Buildings, Fetter Lane, EC4.

Self-regulatory agencies. From Miss H. Root. Sir—As a result of responses received to his discussion document, Professor Gowen has allowed in his subsequent review of investor protection for the number of self-regulatory agencies to be increased from the four he envisaged originally to a maximum of 20.

The Professor sees the cost of the agencies being borne by investors rather than the taxpayer. I have yet to see an estimate of the likely cost, but suspect it would make alarming reading.

In some cases, existing bodies will be adapted to fulfil the new roles and the Stock Exchange is an obvious example. Unfortunately, the Stock Exchange accounts do not break down expenses in a way that one can distinguish the cost of such activities—as the inspectorate which supervises member firms, dealing enquiries, reviews of listing requirements, investigation of clients' complaints, all of which will presumably fall within the remit of the new agencies—from other costs such as the provision of settlement services.

One can, however, be reasonably certain that they form a significant part of the item of £18m entitled "services" in the notes to the 1983 accounts and staff costs of £14.9m. Furthermore, if the Professor expects the agencies to maintain compensation funds, he will no doubt bear in mind that the Stock Exchange compensation fund stands at £2m but only as a result of contributions by

investors, through member firms over a number of years. As Professor Gowen points out, his review has had to "focus on a rapidly moving object" which has broken down, I hope that the final number of self-regulatory agencies will be much closer to his original figure of four in order not to impose an excessive financial burden on investors.

We shall then believe the Professor means what he says in his review "nor do I favour regulating for the sake of regulation."

Quantity surveying and excellence. From Mr J. Wright. Sir—Your review of quantity surveying (April 4) and Mr Honeyman's comments thereon (April 11) have left me confused as to the directions currently chosen by my peers.

I have always worked on the assumption that the quantity surveyor's loyalty is primarily to his or her employer, and to the ethics of professional practice.

The arguments put forward by Mr Honeyman and your article do a great injustice to the many fine quantity surveyors, dare I even say the finest quantity surveyors who are directly employed by builders and contractors to protect their interests.

The preparation of feasibility studies, cost analyses, contract documents et al on behalf of clients are undoubtedly important to one arm of the profession. Of equal importance is post contract administration undertaken by the contractor's QS. It is after all the contractor's QS whose job it is to help maximise profit, though this is more commonly (and correctly?) termed minimisation of loss.

I would contest the argument that bills of quantity are almost unknown outside the British Isles. I have chosen to work in the Middle East where with the exception of certain forms of contract to be found in Saudi Arabia almost all contracts are at on documents which incorporate bills of quantity.

I grant that some of my peers will find my opinions misplaced and even offensive but there is a growing body of opinion among quantity surveyors in the Middle East that professional quantity surveyors are often misguided and ill informed and that the letters RICS after one's name are not always the guarantee of excellence with which they have become synonymous, and which everyone has the right to expect.

Quantity surveying and excellence

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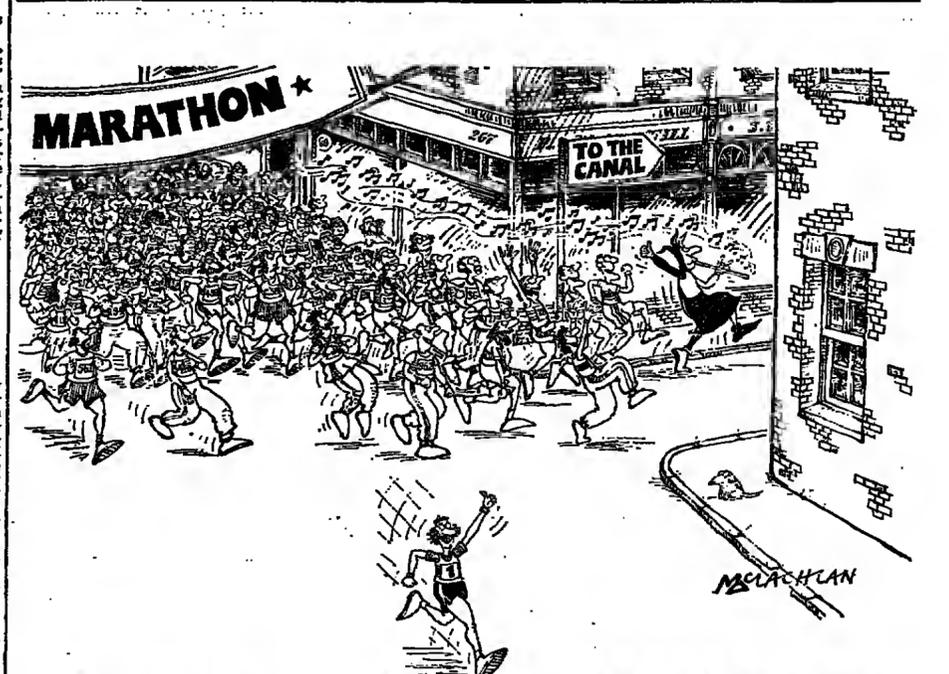
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Jeremy Wright, P.O. Box 38597, Ras, Kuwait.



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FINANCIAL TIMES

Friday May 11 1984

BELL'S SCOTCH WHISKY BELL'S

China may build parts for new European Airbus

By David Marsh in Paris CHINA MAY build parts of the new A-320 Airbus under an industrial collaboration plan put to Peking by Europe's four-nation airliner manufacturing group.

Airbus Industrie, the Toulouse-based consortium which groups the aircraft industries of France, West Germany, the UK and Spain, said yesterday that "exploratory discussions" were taking place with the Chinese about possible production of parts for the 150-seater airliner, which is scheduled to come into operation in 1988.

Airbus denies that it is offering Peking a package deal involving firm Chinese aircraft-buying commitments in return for a share in the workload. But agreement on partial construction - under which the Chinese would probably produce elements such as the aircraft doors - would certainly increase Airbus's chances of winning further orders from China.

The Chinese discussions are part of a series of contacts between Airbus executives and aircraft companies in several countries about possible co-production agreements.

An Airbus team has just returned from a trip to Japan last month to discuss involvement of Japanese companies in A-320 aircraft building. Talks are also going on with Australian industry, while in recent months France has also offered co-production deals to Indonesia and Egypt to try to tempt national airlines into buying aircraft.

Participating governments agreed two months ago financing for the long-planned, narrow-body A-320 project. Five airlines, led by Air France, and British Caledonian, have so far signed 51 firm and 45 optional orders to take delivery of the aircraft.

Airbus and Boeing, the world's leading civil aircraft maker, have increasingly in recent years both used co-production agreements with local industries as a key to securing national airline orders in a fiercely competitive market.

Airbus is in contact with China Airlines about expanding further its sales of wide-body A-300 and A-310 airliners to add to the Chinese Airbus fleet.

Competition in the air, Page 2

Mitterrand rounds on Communist hostility

BY PAUL BETTS IN PARIS

PRESIDENT Francois Mitterrand yesterday spelled out his social democratic project to establish a strong and lasting mixed economy in France.

He also used the occasion of the third anniversary of his presidential election victory to warn the French Communist Party, in a newspaper interview, not to overstep the mark in its increasing and continuing criticism of his economic policies.

President Mitterrand and other leading French Socialists have not hidden their profound irritation at the Communist Party's constant sniping campaign against the left-wing coalition Government, in which it is the junior partner with four ministers.

Although the Communists voted for President Mitterrand in a recent confidence debate on Government policies and on the tough steel industry restructuring programme, they have continued to attack the President. Only yesterday, M. Philippe Herzog, a member of the Communist Party's political bureau, attacked the Government's tax cut proposals being studied for the 1985 budget as "unjust."

In his interview in the daily newspaper Liberation, President Mitterrand said that if the communists voted with the Government in the confidence debate at the same time as waging hostile campaigns against the Government, they would only discredit themselves. "This position is morally and politically untenable," he said.

But by devoting the major part of his interview to his concept of socialism, involving what he called a political project to create a strong mixed economy system in France, President Mitterrand is bound to increase the current rift between socialists and communists in France.

The French Communist Party has never looked favourably upon a social democratic concept of a mixed economy system or, as the French Socialists like to call it, "a third way" between state intervention and purely a market economy.

President Mitterrand said that the left had established, through the various policies it had adopted since coming to power, "a mixed economy system in which the private and public sectors live together." Repeating his aim of pursuing economic policies designed to create greater social justice in France, he again defended his current tough austerity programme, the steel restructuring plan and his broad aim to modernise French industry.

He also claimed that these economic policies were beginning to pay off, with the aim of reducing the gap between France's and West Germany's inflation rate to 2 percentage points. He said the rate of inflation in France had been brought down to 6.5 per cent and the trade deficit cut back: it was expected to total about FF 25bn (\$2.9bn) this year and disappear next year. Industrial investment was also recovering, he said.

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Shell set to gain control of U.S. subsidiary

By William Hall in New York

THE ROYAL Dutch/Shell group looks likely to win its battle to take full control of its U.S. subsidiary, Shell Oil, following the announcement that it now holds more than 90 per cent of Shell Oil shares after its \$58 per share cash tender offer.

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However, it is conceded in Whitehall that a rise in U.S. interest rates was necessary and even welcome, to prevent the highly expansionary U.S. fiscal policy from fuelling the fires of inflation.

Despite sterling's fall against the dollar, the interest rate rise on Wednesday helped it to gain ground against continental European currencies.

The dollar closed in London at DM 2.7720, up from DM 2.7680 at Wednesday's London close. However, it came very close to the DM 2.80 level when it touched DM 2.797, before central bank intervention pushed the rate down again.

Ambrosiano's Banca Cattolica discloses bad debts of \$130m

BY ALAN FRIEDMAN IN MILAN

BANCA CATTOLICA del Veneto, the Nuovo Banco Ambrosiano subsidiary which is partly owned by the Vatican bank, yesterday disclosed L211.8bn (\$130m) of possible bad debts, representing 91 per cent of the bank's capital of L245bn.

The bank, which is controlled by Nuovo Ambrosiano through its La Centrale financial company, said last night that it was setting aside L25bn in a fund for "special financial burdens." The bank said this provision related to "transactions from the Calvi era," a reference to the late Sig Roberto Calvi. As chairman of the failed Banco Ambrosiano, Sig Calvi used his banks to build up a vast overseas empire of dummy companies which fraudulently sought secret control of the Ambrosiano bank shares.

The Istituto per le Opere di Religione (IOR), the Vatican's bank, directly and indirectly owned 10 of these dummy companies.

Banca Cattolica said it had, in addition to its capital, a provisions fund of L122bn. But even if this is added to the capital, the bank's disclosed possible bad debts still represent 61 per cent of the combined amount. A senior director of Banca Cattolica admitted last night that this was "a serious figure" but expressed the hope that as much as 50 per cent of the bad debts might be recoverable in future.

Banca Cattolica del Veneto, which is 62 per cent owned by the IOR, gave along with its virtually unchanged net profit of L15bn, a breakdown of its bad debts in South America and at home. The bank said it saw little prospect of recovering L94bn of deposits in Banco de la Nacion in Peru.

Banco de la Nacion was one of the banks Sig Calvi dealt with extensively in his convoluted share transactions. A further L3.8bn of deposits are in Banco Cafetero in Panama.

The Nuovo Ambrosiano subsidiary, in which La Centrale holds a controlling 37 per cent stake, said its possible bad debts included L154bn of "contentious" loans, many of them to the troubled Rizzoli publishing group, now in court-appointed receivership.

A bank director confided that the best hopes of recovering a significant portion of the bad debts lie in La Centrale, which owns 40 per cent of Rizzoli (stemming from the Calvi days) selling its stake.

Besides La Centrale's 37 per cent stake in Cattolica and the IOR's 62 per cent stake, Banca Cattolica del Veneto said last night that it actually owns 4.9 per cent of itself.

Banca Cattolica was one of the "plums" inherited by Nuovo Ambrosiano, the successor to Sig Calvi's failed bank. The other, Credito Varesino, was sold last week for \$130m in order to help La Centrale wipe out more than L150bn of its own debts stemming from the days when it was controlled by Sig Calvi.

Both Cattolica and Varesino are listed in appendix one of the confidential Banco Ambrosiano settlement documents despatched this week to creditor banks.

A banker involved in concluding the Ambrosiano creditors' settlement said last night that the IOR, which is paying \$344m on June 30, was expected to initiate the accord today or within the next few days.

How erupts over P2, Page 2

Row looms over new London SE proposal BY OUR CITY STAFF THE LONDON Stock Exchange faces open rebellion by numerous medium and small firms of stockbrokers over its proposals for a radical restructuring of the British securities market.

Up to 15 firms were represented at the offices of stockbrokers Seymour Pierce on Wednesday night, to consider the plans outlined by the stock exchange in a discussion paper last month.

Mr Jeremy Lewis, partner at Seymour Pierce, said yesterday: "All the people that came to the meeting are unhappy about the broad proposals. We have called another meeting for next Wednesday when we will discuss what action should be taken."

Stockbroking firms who had been at the meeting were in fighting mood yesterday. Mr Alfred Harvey of E. J. Collins attacked "this subservience to outsiders" and called upon the Stock Exchange ruling council to think again.

"We as a partnership are not very happy with this situation," he said. "The Council has been bulldozed by the big units. We are just hoping that the council will think again."

Bonn acts to protect D-Mark

Continued from Page 1

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CFP returns to profit BY OUR FINANCIAL STAFF COMPAGNIE Francaise des Petroles (CFP), the French Total oil group, last night announced a return to profits last year and a FF 800m share capital increase.

Total turned in net group earnings of FF 420m (\$49.5m) last year, which compares with losses of FF 1.07bn the year before.

The return to profits reflects the strong performance in the group's production activities and an improvement in its domestic refining and retail operations. However, total said these downstream operations in France had continued to lose money last year, despite the improvement.

Total said the group's board would meet early next month to approve a FF 800m share capital increase. It said that the Government, which owns 35 per cent of the large oil group, would subscribe to its entire share of the capital increase.

Total's share capital will be raised from FF 1.375bn to FF 2.185bn after the new equity issue. Details of the operation were not disclosed last night but are expected to be announced after the Total board meeting on June 6.

The French oil group said its sales last year rose to FF 139.5bn from FF 131.7bn in 1982.

World Weather

Table with columns for location, temperature, and weather conditions.

THE LEX COLUMN Double trouble at the Royals

By William Hall in New York

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Debenhams

By William Hall in New York

THE HEATING gear of their profits to sales is a point which has been rubbed in energetically by department stores over the past year. But to translate 11 per cent sales growth into a 70 per cent increase in trading profits - as Debenhams has done - clearly indicates that quite a lot has been done to improve the efficiency of the business. In Debenhams' case it also owes quite a lot to the hectic growth of its off-balance sheet credit company, responsible this year for 41 per cent of trading profits.

Of course, bringing Welbeck back into the balance sheet would make the debt bulk rather large, in relation to the equity attributable to pure retailing. But it might all the same help Debenhams to persuade the market that the group should be valued as highly as the parts. Debenhams has some way to go before hitting this target. At 177, down 6p yesterday, the shares trade on a rather non-committal eight or nine times prospective earnings.

BOC It will have an 80 per cent jump in its interim profits, to £85.1m, greeted by a 3p fall in its share price to 288p. On a day when the equity market was already twitchy about events across the Atlantic, however, it did not help to bear the group's reserving judgment about its own prospects in the US for 1985.

Royal Insurance Having prepared the ground by warning in its annual report of East Coast tornadoes and storm damage claims, Royal was in a fair position yesterday to shrug off the £20.4m

pre-tax loss it had accumulated in the first quarter. At any rate, the shares were already 10 per cent off their 1984 peak, and fell only 5p to 540p.

Weather claims were by no means the whole of the story, even though this category of loss absorbed £45m in the three months, £28m more than in 1983. In the US, where a continuing attempt to raise premium rates has still not driven away quite as many loss-making contracts as Royal might hope, there was also an unexpected deterioration in some quite weather-independent areas of commercial business.

It would be unreasonable, however, to project a similar crop of retrospective adjustments - in workers' compensation and liability lines - into the remaining three quarters. And since there are signs that rates increases may be emerging in the US, while the UK business (weather apart) is improving usefully, there could be reasonable chance that Royal will end up somewhere near its 1983 pre-tax total of £38.4m. However, the US tax credits appear to be running out rather fast, so net earnings could still be left adrift.

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FINANCIAL TIMES SURVEY

Switzerland

Wealthy and successful, the Swiss cling to their way of doing things. But change has not passed them by. Political strains have developed. The high technology challenge needs to be met.

Calm surface masks change

By W. L. LUETKENS

COUNT the blessings of the Swiss and their proverbial conservatism will not surprise you. The unemployment rate is hovering around 1 per cent. The inflation rate did touch 6.5 per cent in 1981 but has since been halved. Economic growth, admittedly, is generally slow and reversed altogether in 1982 and 1983 when GNP contracted by 1.3 per cent and 0.1 per cent respectively. But this year growth has resumed and in any case Swiss wealth is such that a slight setback is not a hardship.

Going beyond the economic plane, the country is proverbially orderly, beautiful and clean. Though it is home to four language groups—Germanic, French, Italian and Romansh (who speak their own tongue descended from Latin)—Switzerland is a peaceful community. The ferment of the Zurich youth riots has died down; it could erupt again but for some time all has been quiet.

On the surface it looks remarkably like the traditional foreigner's image of Switzerland—orderly, but a bit stuffy. Worth it may be but the stuffiness ought not to be taken for granted. The big Swiss towns have art galleries whose wealth of contemporary painting still all with the dourly conservative reputation of the country. The banks do not lag far behind as collectors.

On a sunny spring day the

public places in the towns are filled with relaxed people, who cannot all be tourists. Not only the young favour informal dress. In Bern you can play chess on the main square using chessmen more than a foot high on chessboards painted onto the pavement. The pavement cafes are crowded. Hoardings and shop fronts are often remarkable for good contemporary design.

Of course there is another side. Hill farmers live an exacting life of modest reward. Foreign labour, though its plight is often exaggerated, frequently has to live under circumstances falling well short of luxury. Yet, all in all, one can understand the resistance to change built into the Swiss political system and behaviour patterns.

But change there is, partly from within, partly under the influence of outside forces. The high technology revolution has caused many Swiss to ask whether other sectors of their industry, principally mechanical engineering, face upheavals as drastic as that which nearly knocked out the potent Swiss watch industry.

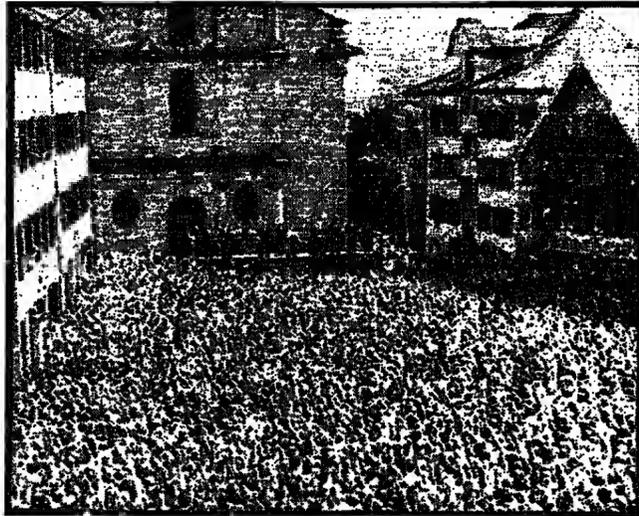
The matter is discussed in detail in a special article of this survey. What matters to the Swiss is whether in the electronic and computer age they can successfully continue to do what they have so often done in the past—make highly specialised products having

access to world markets and keeping them competitive by putting on ever higher added value. Nobody has the answer, but Swiss industry has a number of trumps up its sleeve. It is notable that in the economy market forces are widely accepted as the pace-maker for change. Industry is generally suspicious of government intervention and the latter's scope is severely limited. Even in the special case of the watch industry the Government limited itself to providing a modest Sfr 15m to a research and development programme largely financed by the industry itself in order to regain leadership in the age of the quartz time piece.

Warning

Traditional industrial peace remains undisturbed but there was a warning signal last year. Because the engineering employers would not concede a 40-hour week with no loss of weekly earnings the engineering trade union came close to allowing a long-standing no-strike agreement to lapse. In the end a compromise was reached. Hours will be cut from 44 a week by stages and the extra cost will be shared between employers and employees.

Another manifestation of the widespread social consensus in Switzerland—the four-party government—with members from all big parties, including the Socialists—began to look a bit ragged in the winter. The Socialist leaders, who are to the left of most of their members, threatened to quit when Parliament rejected the Socialist woman candidate for election to the cabinet or Federal Council. Instead the Parliament picked a Socialist of its own



Four of the Swiss cantons still elect their officers and pass their local laws at an annual assembly of all voters. This spring the men of one—Appenzell Outer-Rhoden—turned down a move to give women the vote at their assembly (above). The reason generally advanced—the town square is too small to accommodate the womenfolk as well as the 15,000 male voters

choice (meaning the choice of the bourgeois majority), Dr Otto Stich.

The affair ended for the time being when a Socialist party conference disowned its own leadership and decided not to ask Dr Stich and the other Socialist Federal Councillors, M Pierre Aubert, in charge of foreign affairs, to resign from office.

But perhaps rather more significantly, tension between the Socialists and the biggest government party the Radicals, is persistent. Only the peculiarities of the Swiss system of government (which are explained elsewhere in this survey) have held the four parties of government together.

Chief among these peculiarities is the institution of the referendum, which gives the voter not only the last word on who shall run the country but also no how it shall be run.

The knowledge that any law can be overruled by a referendum and that a referendum can foist any law on government and parliament, plus the

fact that Ministers are elected by Parliament instead of being chosen by the ruling parties gives Swiss democracy a basis completely different from that of other parliamentary or presidential systems.

In the past this usually worked smoothly without too many upsets. The political elite across the spectrum of the main parties knows he to lead the voters. To take one example: after World War I the Radical Council went onto a strenuous country-wide campaign tour to persuade the isolationist Swiss to vote in favour of the League of Nations.

It is extremely doubtful whether a similar effect today would persuade the voters to approve joining the United Nations. In fact, under pressure from the grass roots even the attitude to the UN of the political classes may be changing.

Until quite recently the view of most politicians, and not least in the Radical Party, was that Switzerland ought to join. But the Radical caucus returned

to the Lower House last October has an anti-UN majority. When the question was voted on in the Lower House in March the Left together with the Christian Democrats ensured that Switzerland was spared the embarrassment of a "no."

Referendum

But many hurdles remain to be crossed before the matter can go to a referendum, maybe in 1985 or 1986, maybe even later. In its present mood the people will turn against the UN. Supporters of entry console themselves with the thought that it took several attempts before the electorate, in 1971, approved female suffrage in federal elections.

The UN story so far illustrates the lessening influence that the politically active appear to have over the electorate. There are other signs that this may be happening. In the past the establishment view prevailed in a series of referendums on proposals to run down the number of

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foreigners in the country—at present about 1m—and to prevent sales of land to foreigners.

That run of failures may end on May 20. On that day a referendum will be held on a proposal by Nationale Aktion, an anti-foreigner party, to forbid sales of residential property to foreigners. It may well be accepted. The issue is one that in the past has aroused popular interest and may bring to the voting booths the silent majority which as a rule abstains. In general the abstainers make it easier for the political elite to have their way.

On the same day the electorate will vote on a Socialist proposal to water down the practice of bank secrecy. The chief innovation would be that the banks would have to give information to investigators of tax evasion and the breach of foreign exchange regulations at home or abroad. The referendum is likely to be lost. But partly to blunt the attack, Swiss practice has been modified noticeably. The details are explained in the banking article of this survey.

Campaigners against the proposal point the possible consequences of an acceptance in the most lurid of colours. Vast sums of foreign money will depart the country, capital will become short, interest rates will rise. No doubt so revolutionary a change as a severe limitation of bank secrecy will have an impact upon capital markets—and capital flows.

But Switzerland, except at certain times of crisis, is almost

certainly a net exporter of capital. The precise position is not known because no capital account of the balance of payments is available. The banks themselves usually pride themselves on putting out the funds that flow in. Over anything but the short run the effect of the modification of bank secrecy—if modified it should be by the referendum—might be less stringent than the pessimists predict. Capital exports and imports would fall; the net effect would probably be limited.

Capital

Campaigners for the proposal like to argue that the influx of foreign funds into the Swiss banks has been a major factor behind the long-term appreciation of the Swiss franc to the detriment of exporters. Again, if you take certain crisis periods the argument stands up. But in the longer run net capital imports but the excellent anti-inflationary record of the Swiss, compared with that of most other countries, is the real reason why the franc is a very hard currency.

Neither popular attitudes nor those in official circles are likely to allow a relaxation of the anti-inflationary stand. When, in 1978, the franc shot up, the Swiss National Bank bowed to clamour from industry, abandoned monetary targeting for a while and brought the currency down at the price of an inflationary push. The lesson was learned. It would take something drastic indeed for the experiment to be repeated.

DOESN'T THE WATCH WITH THE CLAWS DESERVE TO BE ALL IN GOLD?

Note the four distinctive gold claws on this new Omega Constellation. They identify its strikingly elegant design and give it a firm grip. By pressing the crystal against and between the claws, the watch's water-resistance, form and function unite to create the ultimate in design achievement.

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SWITZERLAND 2

Strains tell on four party system

Politics
W. L. LUTKENS

THE WORLD has shown more interest in Swiss politics during the past six months than in the previous six years — not to say 60 years. Something must be changing in a normally placid country, even though the direction of the change has yet to emerge.

To recapitulate the chief events of the recent past. In December the Socialists nominated the first woman ever to run for office in the Swiss cabinet, known as the Federal Council; she was rejected and in the aftermath the Socialist leadership threatened to pull out of the Council in which Socialists have served without interruption since 1960. In February a Socialist party conference decided to remain in — yet the leaders remain safe in their party offices.

In March the Lower House of Parliament, the National Council, voted in favour of a motion to apply for membership in the UN. But what may have been more significant is that a majority of the Radical Party, the biggest party in the Government, broke with its past persuasions and voted against applying.

In April the full assembly of voting males of the Canton of Appenzell - Outer Rhoden assembled in a town square before batteries of Swiss and foreign TV cameras and refused giving the cantonal vote to women. Since 1974 women vote in federal elections but the two Appenzell - Outer and Inner — will not allow women into their open air assemblies which pass on cantonal laws and elect the cantonal governments. Lack of space is the excuse generally given. Pure folklore is another. The real reason probably is conservatism magnified by sheer obstinacy.

Motion

On May 20 two nationwide referendums are sure to attract international attention again. One motion, sponsored by the Socialists, would abolish Swiss Bank secrecy to its present stringent form. The other, sponsored by Nationale Aktion, a party not in the Government, would forbid the sale of residential property to all foreigners except those resident in Switzerland.

The probability is that the banking motion will be rejected. The other, demagogically labelled "Motion against selling off the homeland," may go through; at least politicians in the neo-Socialist Government parties who oppose it are afraid that that might happen.

In the context of the Swiss political process what makes the banking and homeland motions so interesting is that the Socialist and Nationale Aktion leadership have called upon their

followers to support both. A populist bridge has been built between the so-called xenophobes and the Socialists. The three bourgeois government parties denounce this as sheer opportunism on the Socialist leaders' part. Many Socialist local or regional party organisations have refused to accept the recommendation of their federal leadership. But nobody doubts that many Socialist voters will back Nationale Aktion.

Not only the banking and homeland motions but the Socialists from the other three traditional parties of government — the Radicals, the party of business and of Continental style liberalism; the Christian Democrats, who are also business-orientated but with a strong dose of the Catholic-social tradition and their own trade union body; and the Swiss People's Party, with agrarian and small business roots.

The wedge separates the Socialists from the others also on issues such as shorter working hours and nuclear policy. The Socialists are likely to be the only government party to support a ban on the construction of any more nuclear power stations. That issue will be put to a referendum later this year.

Given such tensions oo so

many issues, an outsider is bound to ask whether the four-party system of government can survive. It would have collapsed long ago but for the peculiarities of the Swiss system. These peculiarities are above all the frequent referendums and the so-called system of concordance under which a politician, once elected to the Federal Council, is bound by its decisions, not by those of his party.

The need for that loyalty stems not only from the rules. It is based very firmly on the fact that Federal Councilors are elected by a meeting of both Houses of Parliament where no party has a majority. To be returned, a candidate must be acceptable to voters in at least two parties and in practice often two, three or more.

That must make for a consensus and given the political complexion of the country consensus is likely to form around a line a bit to the right of the centre. The federal system stresses that drift, severely circumscribing the freedom of action of the political classes. If 100,000 signatures can be gathered within 18 months for proposals such as banking or homeland initiatives, it has to be put to the popular vote.

If passed the proposal is enshrined in the constitution. Any change to the constitution must also be submitted to a referendum. And any law passed by the parliament must be submitted to a referendum if 50,000 voters ask for it within 90 days. No doubt the voters are boss, provided they wish to make themselves felt.

Concordance and referendum have held the four-party system together. It is often said in Switzerland that every one of the big four parties is government and opposition party at the same time — and that the people is the real opposition. Since the Socialist leaders' abortive attempt to pull their two Ministers out of the Federal Council, the general view is that the engine will keep on running on its four cylinders, even if it will occasionally misfire.

Stability

A view heard among the Radicals is that not the system but the Socialist Party is in crisis. Quite obviously there are tensions (as in other countries) between the traditionalist trade union rank and file and the new view is that the engine will keep on running on its four cylinders, even if it will occasionally misfire.

But the Radicals are not

inured to change either: the change of front of their group in the National Council on the issue of UN membership is evidence of that. It was the response to an increasingly isolationist tendency at the grass roots.

Such is the stability of the system that it should be able to survive all these stresses. But there is no denying that relations between the Socialists and the Radicals, the two largest parties, are strained. Because of the way the members are selected that need not hamper their co-operation in the Federal Council. But some serious observers of the scene believe that the difficulties could spill over from the political field into that of industrial relations.

It is not an acute danger at the moment, especially since the trade union movement is the home of moderate Socialists. The all-important engineering union has a no-strike agreement in force since before the war. But a danger signal became visible last year when negotiations for a renewal almost broke down. It may have been a case of brinkmanship — but brinkmanship does have its perils.

PROFILE: OTTO STICH

Parliament's chosen man

FEW CAREERS give a better insight into the very special nature of Swiss politics than that of Dr Otto Stich, who is in charge of the country's finances.

Dr Stich was elected to the Federal Council, the Swiss Government, last December by a joint session of the two Houses of Parliament. He filed a vacancy left by the resignation and subsequent death of a fellow-Socialist, Herr Willy Ritschard.

What made the occasion unusual though by no means unique was that Dr Stich was not his party's candidate. The party had chosen Dr Lillian Uehmann, who failed to get a majority in the Parliament where the Socialists are in a minority. The reasons for her failure were various. The fact that she would have ended the male monopoly of seats in the Federal Council was one but maybe not the most important.

The majority wanted to make the point that Parliament, not the Socialist leadership, picks the seven members of the Federal Council — including the two Socialists who, by tacit agreement, serve on it. In doing so the majority naturally chose someone likely to fit with the consensual Swiss system.

The standard lineup of two Socialists, two Radicals, two Christian Democrats and one member of the conservative Swiss People's Party is more than a coalition government. It is what the Swiss call the democracy of concordance, meaning that all members of the Federal Council — but not their

parties are bound by the decisions it takes, if necessary by majority vote of the seven.

Inevitably the system promotes a consensus of the Centre or maybe to the Right of it. It also makes for unparalleled continuity. Though Federal Councilors have to be re-elected every four years when a new Parliament comes in, it is almost unknown for a Councilor to be refused re-election if he wants it.

Dr Stich's election caused an outcry from the Socialist leadership, which threatened to withdraw from the Government. Actually it had no power to do so; a withdrawal could only have been effected by the personal decision of Dr Stich and the other Socialist Federal Councilors, M. Pierre Aubert. In any case a hurriedly called party conference disavowed the leaders. The traditionalists and the trade union wing carried the day.

Concordance

What is it like serving in government under such circumstances? Dr Stich says since the congress there are no special difficulties with the party. And will he be able to reach Socialist Democratic policies? "That is a question of having powers of persuasion." A head of department is in a strong position when the Federal Council deals with his subject. The other members of the Council know that he will have to make the case for it: "He needs to judge whether or

not he can carry the Parliament." No one party has a majority there.

The duty to put the case for what the Council decides applies in principle even in those cases where doing so would force a Federal Councilor to argue against his own party. Exceptions are made. Dr Stich will not have to go on TV to argue against the Socialist proposal to limit bank secrecy, which will be put to popular referendum on May 20. But he will have to speak on TV against a proposal to forbid the sale of residential property to foreigners which comes up on the same day. This proposal does not originate with the Socialists but they have given it their support.

Dr Stich's first objective is to end the structural deficit of the federal budget, both by pruning expenditure and by improving the flow of revenue from existing sources. He wants more tax inspectors to help with the job.

Does he propose to pursue a balanced budget regardless of the cyclical position of the economy? In case of a real increase of unemployment something would need to be done. But the aim should be to restore a measure of flexibility to the budget to ensure that the federal Government is once again in a position to tackle targeted tasks without slipping back into a deficitary phase."

Unlike his colleagues in some other countries Dr Stich does not intend to cut wages before fits. But then he would be first to admit that Switzerland is



Dr Otto Stich — "a question of having powers of persuasion"

not a fully developed welfare state.

Dr Stich comes from a working class background, linking him firmly to the traditionalist wing of the Social Democratic Party. He studied economics and further qualified himself for his present job by gaining managerial experience near the top of the Swiss co-operatives. He has served in the Parliament since 1962.

If his new job calls for powers of persuasion to a small group, Dr Stich should have a good chance of making himself felt in the Federal Council. He speaks softly, slowly, weighing his words. And if stamina is needed, he seems to have that too. Besides gardening, his recreation is rambling. How far can he be walked in a day? He is 57; say 50 kilometres (30 miles).

Orders up but doubts remain

Economy
W. L. LUTKENS

THE SWISS economy is coming out of the doldrums. Though Gross National Product (GNP) contracted by 0.1-0.2 per cent last year, the economy returned to a growth path in the last quarter. Growth of between 1.7 per cent and 2.7 per cent is forecast for this year, depending upon whom you believe.

It could hardly be otherwise at a time of improved economic performance around the world, given the extreme dependence of the Swiss market on developments elsewhere. Exports of goods and services last year accounted for SwFr 72.5b (about £23.5b) in a GNP of SwFr 212.5b. But scepticism is widespread as to whether world recovery will be sustained. Reflecting the extreme Swiss dislike of even a little inflation, there are fears that especially the American revival will collapse under a renewed inflationary surge. What optimism there is to be found in Switzerland, therefore, is extremely cautious. Under such circumstances the forecast increase of investment in plant and equipment by 3 to 4 per cent in volume this year looks remarkably good.

That is good news for the engineering industry, whose health is probably decisive for that of the economy at large. In the last quarter of 1983, its home orders, boosted by one of exceptional size, were 21 per cent above those in October. December 1982. That pace cannot of course be maintained but the worst may be over for this industry. Foreign orders, which account for more than half of its business, were up more modestly.

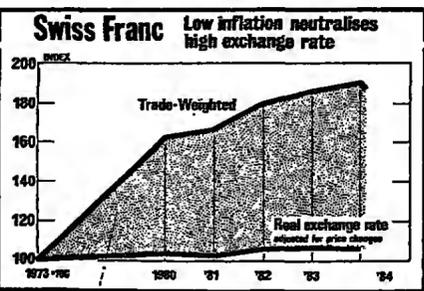
It is of some concern to the industry that its export markets are concentrated in the industrialised countries of North America and Western Europe, not to the more rapidly expanding Pacific area.

If all this sounds like a collection of fairly moderate prospects to any outside observer, then the judgment might be corrected by a look at other aspects of Swiss performance. The inflation rate (as measured by consumer prices) is expected to remain at 3 per cent this year, despite having slightly exceeded that mark in the 12-month period to March. And unemployment is below 1 per cent. Even in Canton Neuchâtel, which has been hard-hit by the structural crisis of the watch industry and which tops the unemployment list, the unemployment ratio has barely crept above 2 per cent.

One reason why over the years Switzerland has kept unemployment down to such minute proportions is that in bad times it could run down the number of foreign workers in the country, at present about 750,000. Those days are probably over or almost over.

Engineering A study prepared by Herr Ralph Lewin, a central bank economist, shows that during the recession of 1981-83, 30,000 foreigners and 20,000 Swiss dropped out of the labour force. Another 25,000 persons became unemployed. But in the previous recession of 1974-75, 245,000 foreigners and only 60,000 Swiss dropped out of the labour force. In the subsequent phase of expansion the number of foreigners employed rose by 100,000 as against only 5,000 Swiss returning to the labour force.

These patterns make it look doubtful whether the foreign labour force will continue to be as variable in numbers as it once was. Moreover, popular feeling is unlikely to tolerate a renewed influx of foreign labour



In boom times. The likelihood is that in a renewed setback Swiss industry will have to take the brunt of the impact.

The other consistently good area of performance of the Swiss economy, its remarkable resistance to inflation, remains central to the country's policy and prospects. The Swiss National Bank has held heavily and so far successfully on monetary targeting to keep the price level under control. For this year it has announced an unchanged guideline of 3 per cent monetary expansion. It has explained that the use of the word guideline rather than target is not to be interpreted as a signal of possible laxness. Herr Fritz Leutwiler, president of the National Bank, has ruled out under present circumstances a repetition of the events of 1978 when the bank abandoned monetary targeting in order to reverse a strong appreciation of the franc. The reservation he made about prevailing circumstances can of course be construed as an escape clause.

In 1978 the National Bank let it be known that it wanted to ensure that the exchange rate to the Deutsche Mark should be "markedly above" 80 Swiss centimes. It abandoned monetary targets and intervened in

the markets, at the cost of an inflationary push. The target of 80 centimes has since been tacitly abandoned; the exchange rate went below it for several months last year. That phase is over but 80 centimes remains a sensitive point. It would be wrong to expect the bank to act at once if that level were to be reached once more. But in case of a renewed and really severe appreciation of the currency, pressure for it to do something will be hard to resist.

Herr Leutwiler told the annual meeting of the central bank that he accepted the consequences of a policy of slow and steady monetary growth in the form of monetary shocks and exchange rates and rates of interest. In practice, however, both have been kept within bounds. The exchange rate, as has been seen, is back over 80 centimes to the Deutsche Mark, though it has been strengthening against some other currencies.

Exchange rate

As regards domestic interest rates, they have moved up slightly in spring under the influence of increased borrowing demand in a phase of economic expansion. The coupon for new domestic bonds of first class borrowers was recently raised 4½ to 4½ per

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SWITZERLAND 3

Mild threat to tradition of secrecy

Banking

W. L. LUTKENS

BANKERS IN Switzerland have a good 1983 under their belts and have added a good first quarter this year. The signals remain green until the middle of 1984 at least, though before then a small political account will have to be settled.

On May 20 the Swiss electorate will vote in a referendum on a Socialist motion to reduce severely traditional Swiss banking secrecy. The odds are against the motion going through, so that the country will be spared the dire consequences which the banks' advocates say, will follow a success for the Socialists. But surprises cannot always be excluded when the Swiss voter goes to the polling stations.

In the meantime business is going well. Rising credit demand has boosted the balance sheets of the 71 leading banks by 7 per cent last year to a grand total of SwFr 496bn (about £153bn). By international standards the amount may not be overwhelming but it is more than twice Swiss GDP and if you count in all banks total assets are in excess of three times GDP.

Moreover, these balance sheet figures tell only a fraction of the story. Swiss banks are great administrators of fiduciary accounts which do not show up in the balance sheets. Classic bankers' revenue from about half of gross revenue to some where above one third. Commissions, fees, foreign exchange and precious metal deals now produce 42 per cent of gross revenue.

The good performance of 1983 carried on into January-March 1984 and the outlook remains good for the moment. From mid-1984 onward some uncertainties prevail. Swiss banks are allowed to accept and carry out house deals on their own behalf and those of clients. Worldwide strong houses have helped increase income from that source.

If U.S. interest rates begin to rise and cause a setback on Wall Street that may change the picture. There lies the danger that economic recovery in Switzerland and the world at large may not be prolonged. That would hit both credit expansion and the good business done lately with the underwriting of foreign, especially Japanese, loans floated in Switzerland.

Market leaders

It is this kind of business that the Swiss banks, or at any rate the bigger among them, owe their leading positions in the world. In overall volume they come well down the field. But they are among the leaders in underwriting, on Euro-markets, in the Eurodollar private placements and with dealings in precious metals. Among the so-called five "Big Banks," 83 per cent of deposits are denominated in foreign currency.

This international activity, and especially its rapid increase in the past 20 years, has not been uncontentious in Switzerland. The argument was often put forward—and by no means among Socialists only—that the bankers' activities were attracting foreign money in such quantities that the exchange rate of the franc was being driven up to the disadvantage of Swiss industry. The argument is not entirely convincing since Switzerland is not capital exporter but something of the sort may have occurred for limited periods, especially at times of international crisis.

Fears of the kind described created the atmosphere in which the Social Democratic Party could hope to make some progress with its attack on bank secrecy. It also argued that in its extreme, Swiss banks, bank secrecy had made the country a haven for dubious money from abroad, to the detriment of the country's reputation. It is an argument that finds much sympathy in non-Socialist circles. Though the blunderbuss method of the referendum is not

adopted there. More limited measures—including a greater measure of self-regulation—are preferred.

From an international viewpoint, the key proposal to be voted on on May 20 would oblige Swiss bankers to provide information for foreign states investigating cases of tax evasion and breaches of foreign exchange controls by their own residents. Such cases are largely covered by bank secrecy, which may be waived only where criminal offences are involved. Thus information can be obtained from Bern through treaties of mutual assistance in cases such as that involving the Madas.

But breaches of other countries' foreign exchange controls do not qualify for such assistance. Nor does tax evasion unless there is an element of the falsification of documents. In Swiss practice a tax return is not considered to be a document, so that simply entering the wrong figures does not justify the revelation of bank information to the investigator—Swiss or foreign.

Those who support or at least sympathise with the Socialist proposals argue that this state of affairs has made Switzerland a haven for money of dubious origin. There is some truth to the allegation, though nobody can give a halfway convincing estimate for the amount of money that may be involved. Estimates vary between SwFr 10bn to SwFr 100bn. The truth of the matter is that nobody knows.

Climate changeable

Assuming that, as seems probable, the referendum does not go the Socialist way, it will by no means be the end of the story. Under the pressure of the coming referendum and of widespread public questioning of the role of the banks, the regulatory climate has been changing and will continue to do so.

For instance, the banks have voluntarily agreed among themselves to improve the protection afforded to small depositors in the case of bank failures. The Socialist motion would bring in a formal system of deposit insurance.

The banks also have concluded an agreement that they will do all they can to identify clients and the sources of their money and that they will not actively assist tax evasion or the breach of foreign exchange controls. This agreement is backed with the threat of fines on those who break it.

Legislation is under preparation to ban insider dealing in Switzerland, thus making it possible to give assistance to foreign investigators looking into such cases in their own country. In that measure a special settlement already exists to cover such cases arising in the U.S. Foreign customers at a Swiss bank are apt to be asked to waive their right to secrecy where insider dealing is involved.

Last year all five leading banks increased the ratio of assets to persons employed and it is a trend that they will wish to continue. Dr Rudolf Liener, a director general of one of the Big Five, Schweizerische Volksbank, says the degree of computerisation achieved by individual banks will determine how they fare in the 1990s. Some of the smaller units are preparing themselves against the danger that they will be left behind by setting up shared computer centres.

Switzerland is unlikely to share the trend in the Anglo-Saxon countries towards the "financial supermarket" partly because something of the sort already exists. The standard Swiss bank is a universal bank which combines the functions of clearing bank, commercial bank and investment bank with stock exchange dealing and fiduciary business.

The one big missing element is the sale of insurance and Dr Liener says that is unlikely to become a bank function in Switzerland. But all is not lost: banks may and do hold significant stakes in several leading insurance companies.

Record demand from abroad is proving the outstanding feature in loan markets

Japanese spearhead host of foreign borrowers

FOREIGN borrowers continue to storm the Swiss capital market. In 1983 capital exports subject to National Bank approval jumped to an all-time high of nearly SwFr 40.2bn—despite a fall in the volume of long-term finance credits. Domestic demand was also running at record levels, the total of public and private Swiss issues reaching just over SwFr 17bn, or nearly twice that for 1981. Nor were there any serious lending bottle-necks, with plenty of liquidity about for the long, medium and short-term.

Late last month the National Bank announced a further marked rise in foreign borrowings to a first-quarter total of SwFr 12.8bn. On the bond market foreign interests accounted for over SwFr 3.2bn of the total new money figure of SwFr 5.73bn, while both private placements and bank credits also rose over the previous three-month period.

Banks report continued good business this year so far. While the private placement sector seems to have lost some of its momentum, foreign borrowers' Swiss-franc bond issues and the banks' export credit activities are burgeoning. Inflation is admittedly at its highest point since last spring—but at only 3.4 per cent still means a

Capital markets

JOHN WICKS

noticeable real interest rate on most fixed interest investments. In the field of foreign borrowings the most remarkable development of late has again been the growth of private placements. Last year these medium-term notes reached a total of almost SwFr 20.7bn, of which only SwFr 480m was accounted for by refinancing transactions. This huge business was the result largely of massive Japanese fund-raising, which has continued this year. Just before Easter a list of 24 new private placements with a combined issue value of over SwFr 2bn included 16 Japanese borrowers.

The National Bank states that in the first quarter half of all private placements were accounted for by Japanese borrowers, who are raising money almost exclusively by convertible issues. A similar, though rather less marked, invasion has taken place in the public bond sector (1983 volume: SwFr 10.3bn). Japan today accounts for by far the biggest single share in foreign

Swiss franc bond floats. This major presence in both long and medium-term borrowing has been directly responsible for the lifting of Swiss-Japanese reciprocity limits on banking operations and has led to a corresponding expansion of Japanese banks and finance companies in Swiss capital market business.

Not that the Japanese have cornered the market. The past weeks have seen a great deal of Canadian business, including a single private placement of SwFr 325m by British Columbia and a mammoth Federal transaction to raise no less than SwFr 200m eight-year bond issue, two private placements maturing at 3½ years (SwFr 200m) and a SwFr 300m bank loan.

Such large individual borrowings on the public bond market have been possible since the start of this year, when the Swiss National Bank increased the maximum issue sum for foreign borrowers from SwFr 100m to SwFr 200m. Another move to liberalise capital exports was made last November, when the National Bank scrapped its own—and controversial—rule of only two months earlier that foreign export credit agencies should be excluded from raising money on the public Swiss franc bond market.

	(Sw Fr m)				Total
	Public issue bonds	Private placements	Finance credits*	Export credits*	
1979	5,295.8	10,344.9	9,739.3	1,579.4	26,959.4
1980	5,455.7	8,398.0	7,315.1	2,123.2	23,292.0
1981	7,575.0	11,846.0	9,338.7	2,945.3	31,705.0
1982	9,974.5	17,708.8	8,772.1	1,076.8	37,532.2
1983	10,291.8†	20,684.6	7,644.0	1,560.7	40,181.1

* Including foreign currency credits.
† Including foreign currency and dual currency bonds.

Source: Swiss National Bank

	(Sw Fr m)				
	1979	1980	1981	1982	1983
Industrialised countries	19,882	16,024	22,902	28,050	31,639
Developing countries	2,685	3,430	4,506	3,711	3,450
Planned economy countries:					
Eastern Europe	1,423	722	1,341	539	435
Others	50	112	102	—	—
Open countries	706	434	467	127	233
Development organisations:					
World Bank, ADB, IDB	1,185	1,694	1,903	4,026	3,589
EIF, ESCS, Euratom, Council of Europe Fund	729	597	892	1,099	867
Total	26,869	33,322	32,265	37,532	40,212

† Provisional.

Source: Swiss National Bank

The character of the Swiss bond market has also been altered by the wave of dual currency issues. In the first quarter of 1984 alone foreign borrowers accounted for an issue value of over \$450m in eight to 12-year bonds with purchase price and interest in dollars. Despite continued currency issues, in the first quarter of 1984 alone foreign francs and redemption in U.S. dollars. Despite continued currency issues, in the first quarter of 1984 alone foreign francs and redemption in U.S. dollars. Despite continued currency issues, in the first quarter of 1984 alone foreign francs and redemption in U.S. dollars.

The factors that make Switzerland a leading financial market

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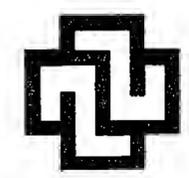
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SWITZERLAND 4

Hopes rise in restructured sector

Engineering
JOHN WICKS

ENGINEERING, Switzerland's key industry, has had a dismal year of it. International recession, the strong Swiss franc and sluggish investment on the home front have combined to present machinery builders with their worst crisis since before the war. Now things are looking rather better at long last. This year should see a gradual improvement in orders and employment—and with it a rise in profitability.

Capital goods

The industry has a lot of ground to make up. By last autumn the Swiss Association of Machinery Manufacturers (VSM) was reporting the thinnest order books on record. Work on hand at the plants of 260 member companies was equal to only 17 months' production; this compares with 9.8 months' equivalent ten years ago and meant that every major product group had a backlog shorter than average throughout the year. Actual third-quarter output on the part of industry was down 27 index points on the corresponding period of 1981.

Business began to pick up towards the end of last year, even though new order value remained well below corresponding 1982 and 1981 levels. Work on hand rose slightly, to 5.9 months' production equivalent. While this was still wholly insufficient, the VSM cautiously interpreted the stabilisation as the sign of a "turn for the better" in that the slow world market recovery was beginning to produce rather more demand for Swiss capital goods.

For all that, 1983 will go down in the industry's annals as a singularly unhappy year.

This has already been reflected in numerous company reports. Of the big names in Swiss engineering, Sulzer, Oerlikon-Bührle, Gebr. Fischer and Von Roll all plan to omit a dividend for the year after having booked a loss. By the end of the year—even after the fourth-quarter improvement—orders of the machinery and metals sector were still only 84 per cent those of 1975.

In a country where unemployment is traditionally almost non-existent this has had a noticeable effect on jobs. On average the labour force of companies in the machinery, precision engineering and vehicle building sectors shrank by nearly 5 per cent in 1983 as compared to the previous year and was less than 90 per cent the level in the autumn of recession year 1975. By the end of this February over 4,620 people were registered as jobless in the metal production, metal processing and machine-building product group; this figure seems small in international comparisons but means that the engineering industry has the highest unemployment rate of any branch of manufacturing.

This spring has brought with it a continuation of the slow recovery of the winter months. A survey carried out by Union Bank of Switzerland points to a "clear improvement" in the first quarter on the part of the engineering sector and forecasts further progress in the current second quarter. A similar development is foreseen by a study made by the Federal Polytechnic in Zurich. Demand is slowly but surely picking up—helped along by the relative strength of the dollar and the more favourable DM-Swiss franc cross-rate.

As yet the crisis-stricken machine tool industry does not seem to be feeling much benefit. But in some other sectors, not least Switzerland's important textile machinery

industry, business is definitely looking up. Apart from the backlog demand from export markets, 1984 is expected to see at least some real-terms growth in domestic investment activity, albeit probably by only a modest 1-2 per cent.

Manufacturers are still far from hanging out the flags. After the production index for machinery and precision engineering dropped by 5 per cent in 1982 and again by 4 per cent last year, plants are generally running at well below capacity. A modest upswing would by no means have a corresponding effect on employment; indeed UBS claims that almost one-half of all machinery building and metals companies questioned in their survey cut back the labour force further in the first quarter.

The industry is also waiting until the summer starts to see just how stable the recovery really is after such a series of disappointments, machine-

builders are touching wood all over the place.

In the long run, though, the industry is showing some tentative optimism. Apart from the fact that buyers are rather less few and far between—as proved at last year's International Textile Machinery Exhibition in Milan—companies are emerging from the crisis leaner and healthier.

Competitor

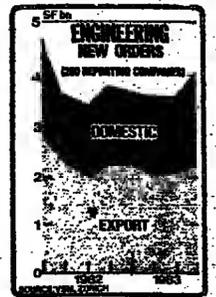
The fact is that many manufacturing companies had needed restructuring, though this was frequently hidden by the decades of—sometimes only ostensible—profitability. Now the industry has gone to reorganising itself with a will, to take the recent large-scale move to cut back foundry capacities as only one example. As far as their Swiss operations are concerned, most undertakings already feel confident that this year will at least prove better than last year.

At the same time a large part

of the industry is accounted for by multi-national groups—or at least, companies with one or more foreign branch operation. Since recovery should be faster in many of these countries than in Switzerland itself, the internationally active concerns should be benefiting from these outside activities correspondingly.

As always, an important consideration is that of exchange rates. Were the Swiss franc to rise sky-high again as it did in 1978, the slow recovery of the capital goods industry could be brought to a stop or reversed. This would obviously result from the loss of competitive ability for Swiss-based production and the loss of earnings from foreign manufacturing subsidiaries. Particularly important is the relationship of the Swiss franc to the D-mark, as Federal Germany is the biggest trade partner—but also the biggest competitor—in the machinery sector.

Hardly less important is the



question of export aid. Switzerland is at a considerable disadvantage in comparison with many competitor countries which have government schemes to subsidise exports or grant more comprehensive risk guarantees or financing packages. The Swiss ERG export-risk guarantee programme is having to stretch itself to support major projects like the huge Atatürk power-station contract in Turkey, quite apart from the call on the Swiss banks for large-scale financial backing.

Strength lies in special niches

Innovation

W. L. LUETIKENS

THE TECHNOLOGICAL excellence of the Swiss industry has been put in question by two setbacks in recent years. The idea of developing a Swiss tank for specifically Swiss needs proved far too big a task. And the development of a Swiss digital telephone exchange was abruptly abandoned last year. Instead, foreign developed technologies will be adapted.

Both events can be explained easily enough by reference to the limitations inevitable in a small country. But they do raise the question whether a small country can hope to keep up with the leaders at a time of rapid development of high technologies. For the Swiss there is the glaring example of the watch industry which was slow, though in the end maybe not too slow, to adapt to the advent of electronics.

The fact that such questioning should become necessary must be especially troubling to a country whose spending on research and development is remarkably high. With nothing like largely government-induced U.S. space projects, Switzerland spends relatively as much on research and development as does the U.S. In both cases R and D spending accounts for 3.4 per cent of Gross Domestic Product. But the limitations of the small country become apparent from the absolute figures. In 1979, the U.S. spent 25 times as much on R and D as the Swiss did.

Characteristically, three-quarters of the money spent in Switzerland was on private industry. Of the rest the lion's share went to universities and other institutions of learning which concentrate upon basic research rather than applied research.

Unfortunately the amount of money that the Swiss commit to R and D is no certain guide to the quality of the research—or rather to the direction in which it leads. The point has been repeatedly made in Switzerland itself that Swiss industry is quick to adapt to evolutionary change but may not keep up so readily with technological revolution.

Research

In part that is the result of the structure of Swiss industry. The big international chemical concerns in Basle are in the forefront of chemical research worldwide. The big engineering concerns do have the resources to keep pace with the outside world. But the large group of small enterprises which form the backbone of the Swiss mechanical engineering industry lack the resources and, maybe, the necessary tradition to plunge into the technological revolution.

They have created market niches for themselves by perfecting a specialised product applying basic systems often developed elsewhere. As Prof Wilhelm Hill, of the Institute of Management Studies at Basle University, explains, an ordinary wood-working machine is probably equally well bought elsewhere. But a machine that is to function under difficult conditions, working in awkward corners, could be a Swiss speciality. It is the result of the application of craftsmen's skills of a very high order. But will these skills serve in the age of high technology?

Prof Hill's answer is cautious but not excessively so. "The evidence we have so far does show that a very small country can be competitive despite a high wage level," he says. "It can be so only with specialised products. Whether that state of affairs will continue is a question to which I can only answer: 'I hope so.' The real basis for that hope is that everyone is aware of the need." On the positive side Prof Hill says that it is not necessary for a country to be in the

forefront of every technology. "You do not have to do everything yourself. But you must take care not to become merely a dependant."

This danger may not have been realised early enough both in Swiss industry and in the Government. Data processing and related subjects made a relatively late appearance in the curricula of the otherwise excellent Swiss network of universities and technical academies. The resulting shortage of experts to develop the necessary software is the chief reason for the abandonment of the Swiss digital telephone exchange.

According to Dr Peter Tschopp, a member of top management at the Elektrowatt concern, it will take several years before the inclusion of the new courses in the curricula will be reflected in the quality of the graduates coming on to the job markets.

Like Prof Hill, Dr Tschopp believes the problems to be capable of solution. He sees no great danger from the dependence of Swiss industry upon imports to cover 90 to 95 per cent of its integrated circuits. "The real problem," he says, "is that of intelligent application."

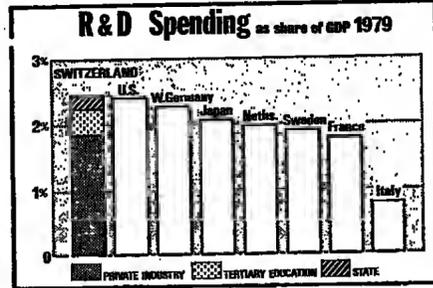
Curriculum

Increasing awareness of the problems has caused a number of steps to be taken besides revising the curriculum. The Government has proposed to make available SwFr 100m (about £22m) to underwrite approved innovation projects in industry. Switzerland being what it is, the proposal has aroused an ideological storm and its future is uncertain. Industrialists fear for their independence and the Parliament has been giving the plan a rough passage. The likelihood is that a much watered down version will eventually go through.

In the private sector the banks have been sponsoring projects to raise venture capital specifically for innovation, thereby following an international trend.

A group of five concerns has founded a joint venture to develop new integrated circuits dedicated to specific industrial needs. The federal Government itself is proposing to take a stake in a similar research organisation already established at Neuchâtel. In both cases the intention is to develop but not to produce the chips.

That concentration on developing highly specialised forms of integrated circuit may prove to be a step towards adapting traditional Swiss ways to the new age. After all, as Dr Tschopp points out, Swiss industry was not particularly injured in the past by not being able to mass produce transistors or electronic tubes. But there are strange twists. A few years ago the Swiss textile industry was thought to be as good as dead in the face of competition from the low-cost countries. Now a Swiss banker tells of an acquaintance in the textile industry who says that there is no better place than Switzerland for making textiles. Why? Economic policy is steady; the regulatory climate friendly; interest rates are low; and the industry is becoming ever less labour-intensive—but also ever more dependent upon the skills that Swiss education and apprenticeship teaches in plenty. It may not be high tech but it does seem to pay.



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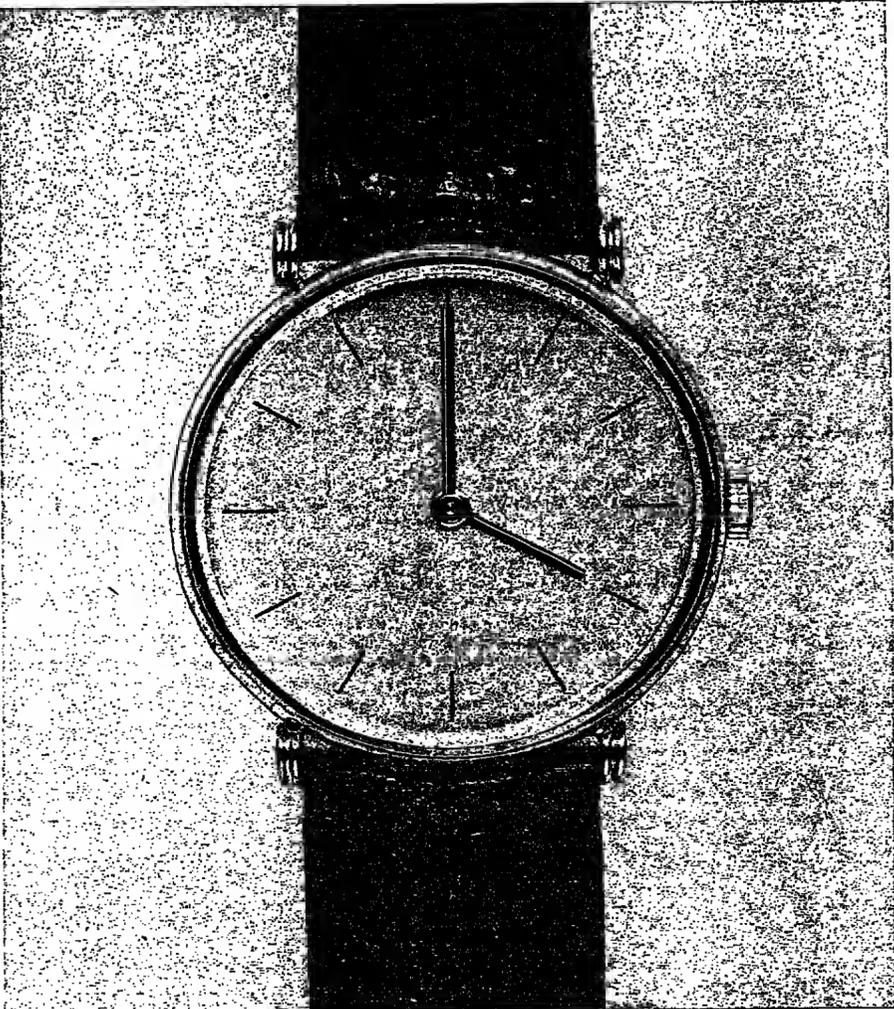
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SWITZERLAND 5

Three-pronged recovery programme pays off

Watch industry

ANTHONY McDERMOTT

IT MAY be a false dawn but the indications are that the Swiss watch industry, which has been in recession for some years, could be on the way towards a modest recovery.

The Federation de l'Industrie Horlogere Suisse (FIH) records that exports during the first three months of this year were up by 11 per cent over the corresponding period of 1983. The FIH also conducted soundings among Swiss exhibitors at the European Watch, Clock and Jewellery Fair held in Basel last month and for the first time separate from the Swiss Industries Fair. They forecast that by and large, this trend should hold true for the whole of 1984.

There are inevitably reservations about these projections. The Swiss watch industry, because of its own complacency and forecast foreign competition from the Far East, mainly Japan and Hong Kong, as well as structural and managerial weaknesses, has been going through lean times.

The effects are evident. The workforce has fallen by more than half since 1974—from 76,388 to 32,649 at the end of last year. Ten years ago there were more than 1,000 companies involved; at the end of last year only 673. Production of watches and movements have fallen from 98m units in 1973 to 34.4m last year.

Exports have followed a similar pattern, falling from 81.8m units to 30.2m. Exports, in value, hit a peak of SwFr 3.9bn (£1.3bn) in 1981 and were worth SwFr 3.4bn last year. Exports for the first three months of 1984 amounted to SwFr 793m but were a mere 1 per cent up on 1983 and 8 per cent below the corresponding period for 1981, when they reached SwFr 864m.

The Swiss counter-attack to this decline has been three-pronged. The first and most dramatic was the merger last year between Switzerland's two largest watch making concerns—Allgemeine Schweizerische Uhrenindustrie (ASUAG) and Societa Suisse pour l'Industrie Horlogere (SSIH)—creating the world's second largest watch group after Japan's Seiko. It is to cost a consortium of Swiss banks, led by the Swiss Bank Corporation, some SwFr 650m over three years, of which SwFr 200m is just for writing off losses. Over the next five years, the costs could amount to more than SwFr 1bn.

FIH sources suggest that this rescue operation was put forward to the banking community as a patriotic duty rather than a viable commercial task. The aim of the merger was to rationalise the operations of the companies.

The second line of attack was through the cheaper end—up to SwFr 200m of the market, characterised by the "Swatch," and the M-watch produced by Mondaine for the Migros (hence the M) retail co-operative. These have been enormously successful both within Switzerland and abroad.

Aggressive
In 1983 the number of watches sold in Switzerland, admittedly a small part of production, rose by 400,000 to 1.8m units, almost entirely due to the Swatch. Daily production of the Swatch is now up to 16,000, aimed mainly at the market of 16-35 year olds. In 1982 1.4m watches were sold in Switzerland, of which 800,000 went to

Swiss buyers and the rest to tourists, increasingly the Swiss are buying cheaper watches. The strategy of the Swatch has been to put the Swiss watch on the market again but more aggressively than before.

The third line lies in what, in the end, Switzerland does best—namely the sale of high quality watches. While overall exports of units of movements and watches fell between 1980 and 1983 by just over 40 per cent, those of "precious metal watches"—with cases of gold, silver and platinum—fell by only 20.3 per cent from 579,674 units to 462,046. But by contrast the value of these exports rose from SwFr 356m to SwFr 1.1bn last year.

The importance of this end of the market is illustrated by the figures for the first three months of this year in which the U.S., which since 1982 has been Switzerland's main market, imported a quantity of watch pieces which fell by 6 per cent in number but by value rose by 19 per cent. This rise is not accounted for by price increases alone.

Over the last four years, exports have gone mainly, apart from the U.S., to Hong Kong, Italy, West Germany, Saudi Arabia, France, Singapore, Japan, Britain and the United Arab Emirates. In the first three months of this year exports to Saudi Arabia and the UAE were down by 12 and 11 per cent respectively.

Despite the high rescue price, it is clear that the merger has not yet sorted itself out administratively. Last January, for example, Mr Ulrich Spycher, director of the branch dealing

with finished products, was forced to resign (one of the aspects of the rationalisation following the merger was the reshaping of the new joint company into three groups dealing respectively with finished watches; watch movements and design; and industrial products). Meanwhile, effectively, under the energetic leadership of Dr Ernst Thomke, rationalisation continues, though industry watchmakers and bankers concede that there is still some way to go.

The Swatch and its counterparts have undoubtedly been a success. The producers of the de luxe watches still tend to be disparaging about them, implying that they degrade the "Swiss-made" tag. But the success of the energetically advertised Swatch, while it does not solve any of the fundamental problems of the industry, puts Swiss watches back on the map, gives its industry a psychological boost, encourages better marketing techniques—and earns money.

Sophisticated

The sophisticated end of the market continues to prosper, catering for ever more refined taste. These range from the watch for the Moslem market indicating the direction of Mecca for prayers to a Tissot watch for globe-trotters showing the time simultaneously in 24 different time zones—plus a remarkable table clock featuring a full calendar—date, day, week, month, year and moon phases—which does not need to be corrected between now and the year 9999.

Worldwide fame through Swiss army knife

Victorinox

ANTHONY McDERMOTT

A HUNDRED years old this year, the company Victorinox is less well known than its world-famous product the Swiss Army knife. Along with the Swatch wrist watch it is the foreign tourists' favourite buy and memento, easily identifiable by its red handle and Swiss cross.

As it happens, the knife is not just for tourists. President Reagan has ordered 2,000 with his signature initials on the handle. This, incidentally, was half the order placed by President Johnson. Among other accolades, NASA in 1978

ordered 50 of the Master Craftsman model for the crew of its Space Shuttle. Garry Powers, the pilot of the U-2 spy plane, had one when he was shot down over the Soviet Union in 1960.

The Victorinox factory is situated at the small village of Ibach on the door-step of the town of Schwyz, which lies at the heart of the country to which it gave its name.

The name Victorinox emerged in two stages. In 1908, after the death of his mother, the founder, Bak Elsenner-Ott, chose her maiden name, Victoria, as the company's trade mark. In 1921, after the first application of stainless steel—"inoxidable" in French—to cutlery, the "inox" was added. Today three Elsenner brothers, grandsons of the founder, still run this private limited company.

Successful
It is clearly a successful concern, even though Carl Elsenner, the chairman, concedes that the going is getting tougher. As he is entitled to be under Swiss law for his type of company, he is coy about figures. But on a turnover of SwFr 210m (£70m) last year he admits to "a good profit." He expects a smaller one this year.

The company, which has 820 employees, is the largest cutlery maker in Europe and is the largest industrial enterprise in the canton of Schwyz. In its field its nearest rival is Wenger of Delémont in Jura, whose workforce is a quarter the size.

The product—or rather products, for there are 98 varieties—is a marvel. The basic concept is to create a palm-sized tool box out of what was once just the simple single-bladed penknife.

Thus the range lies between the Champion model, costing SwFr 56—with no fewer than 24 items, including two blades, corkscrew, magnifying glass, fish scaler and wood saw—to the sleek bijou and classic models, with blade, nail file, scissors, tweezers and toothpick. Whether it costs you SwFr 13.5 or 14 depends on whether you have a key ring.

One measure of the company's success is that between 1977 and 1982, it expanded the area of its grey-walled factory

from 11,000 to 27,000 sq metres. It is not just the producer of the Swiss Army knife. Daily it produces 15,000 of those but in addition it produces 16,000 of domestic and butchery knives in 400 different styles and sizes and (in 250 varieties) 10,000 professional and other knives—a total of 41,000 a day. Eighty per cent of the Army knives are exported (about 2.6m a year). The rest are sold locally.

The main export markets, out of about 100 countries, are the U.S., which takes about a quarter of output, followed by West Germany, Austria, France, Britain and Canada. Besides the Swiss Army, the armies of the U.S., West Germany and, last year for the first time, the Netherlands order them.

Competition

Carl Elsenner forecasts tighter world competition but he is confident that Wenger can be contained to its current level of 25 per cent of the Swiss market. The two companies are, in theory, the only ones allowed to carry the Swiss emblem on their red handles. Attempts to halt the confusion between the two have been made by Victorinox calling its products in an advertisement the "original" Swiss Army knife and Wenger the "genuine."

But abroad, in West Germany, France, Spain, the U.S., Japan and Taiwan, cheaper imitations have made inroads which even the superior quality of the original finds difficult to counter.

Moreover, Xavier Ehrler, the export manager, finds it hard to see where exciting new markets are to be found. The East bloc is closed. The developing world finds the product too expensive.

In addition, and without complacency, the company finds it hard to see how radical improvements can be made or new gadgets added without making every item before it leaves the premises. In addition, to keep its competitors in the dark, considerable investment is made in designing and building the company's own equipment to hide its secrets of how the steel (about 1,500 tonnes a year imported mainly from France) is cut, shaped, sharpened and polished with precision.

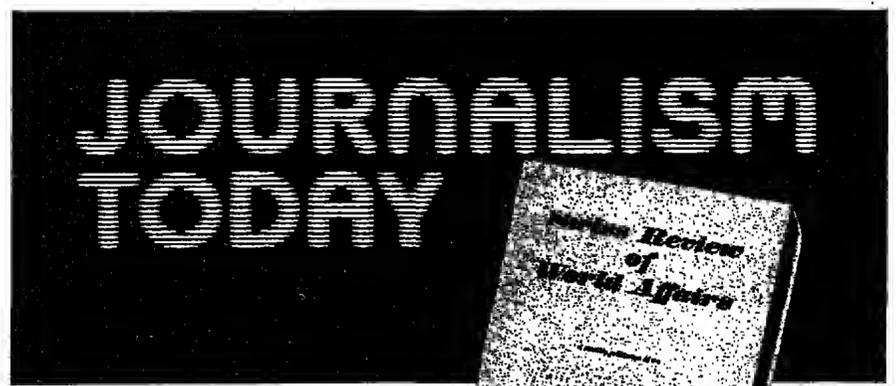
Two ironical points remain. First, the name of the knife was invented by the Americans who bought it up in thousands after World War II. In Switzerland it is either known as Offiziersmesser (officer's knife), in German or couteau suisse (Swiss knives) in French.

Secondly, although every Swiss soldier receives one—with a silver-coloured handle and four blades—on being recruited, the direct value of the purchases of this admittedly steady customer is slight. The Swiss Army recruits 40,000 men a year. With impeccable neutrality it divides the sales equally between Victorinox and Wenger—providing for the former just over one day's work a year.



Hard work, inventiveness, a single-minded dedication to quality and a bit of luck go a long way towards explaining Swiss prosperity. With no natural resources and a beautiful, but not exactly fertile country, Switzerland had to put to use its one asset—its people. Nestlé, the country's biggest company, is applying its employees' knowledge, skills and experience to the cause of better nutrition and spends a lot of time and energy on research and development, trying to preserve and transform edible raw materials to satisfy the needs of expanding populations and to develop foods appropriate to the nutritional requirements and resources of consumers all over the world.

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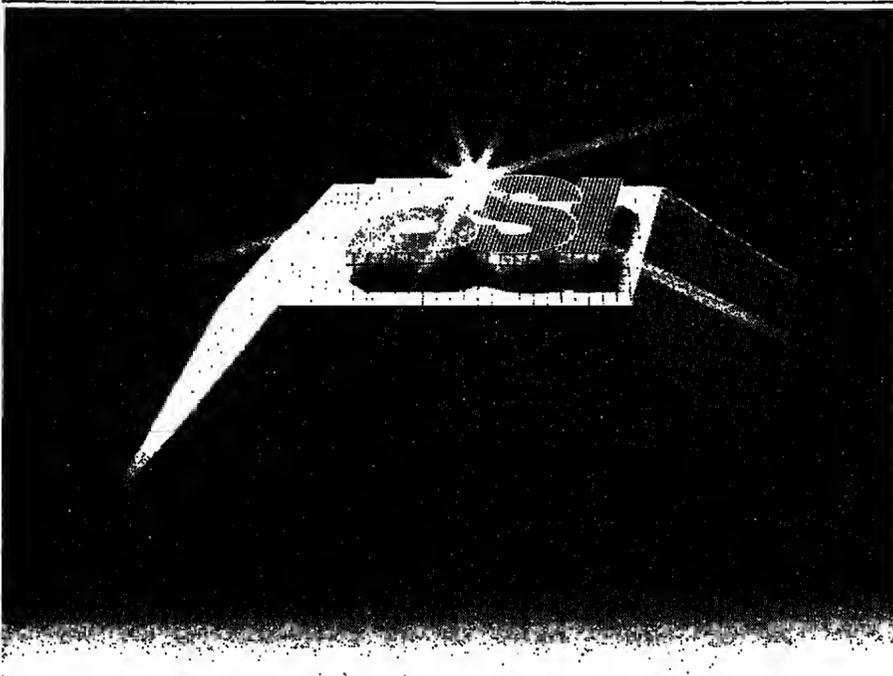
It includes Patek Philippe watch No. 27368, the first Swiss wristwatch ever made. It was sold in 1868 - for a comparatively modest sum - to the Countess Kocovicz of Hungary. Today the value of this watch is estimated at \$ 50,000. Or watch No. 761478 - one of the earlier Patek Philippe self-winding models - sold in 1955 for \$ 475. We bought it back last year, at an auction, for almost five times its initial value - which, when you think of it, makes one wonder:

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SWITZERLAND 6

Welcome signs of recovery in most sectors

Chemicals

JOHN WICKS

THE SWISS chemical industry had not originally placed any great hopes on 1983. In the previous year turnover had risen by only 2 per cent - or at below the inflation rate - while production volume had actually fallen off by 1.1 per cent. International recession looked like continuing and there was some fear of a downturn in the dollar.

In fact things turned out much better than expected. Production volume rose by some 8.4 per cent - to almost exactly two-and-a-half times the 1982 level - and turnover by an estimated 4.6 per cent. Export value was up by 5.8 per cent to a record SwFr 11.5bn, as compared with an overall rise in Swiss exports of no more than 2 per cent.

According to the Swiss Society of Chemical Industries (SGCI), this development was probably accompanied by a slight improvement in earnings. Annual results for the industry's Big Four - Ciba-Geigy, Sandoz, Hoffmann-La Roche and the Alusuisse subsidiary Lonza - show that at least the major companies have recorded considerably more than just a "slight" improvement. Ciba-Geigy and Sandoz has already announced an increase in dividends as a result.

There are already definite signs that 1984 has started well. Orders, production and turnover all appear to have risen noticeably in the first quarter, while a Union Bank of Switzerland survey says companies are expecting a continued upswing during the second quarter. A Government report recently heralded increased chemical industry investments in Switzerland itself, the extent of new projects notified during the past year under the country's Factory

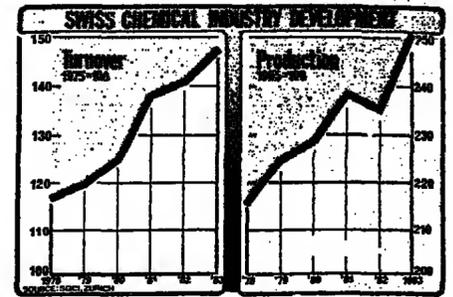
Acts having been double that announced in 1982. New order volumes had already been rising throughout 1983, with a final-quarter backlog no less than 31 per cent up on that for the corresponding period of the previous year. This development has obviously been continuing.

In the long term the industry would doubtless continue to benefit from its concentration on specialties. Added-value is very much the name of the game with Swiss manufacturers; last year chemical imports had an average value of only SwFr 2.22 per kilo - and exports one of SwFr 12.68. Swiss chemical groups, including their foreign subsidiaries, are today believed to account for something like 10 per cent of the world pharmaceutical market, 12 per cent in respect of dyestuffs and more like 20 per cent in respect of pigments and dyes. One or more Basle companies are in the Top Ten lists for pharmaceuticals, vitamins, dyes, agro-chemicals and the flavours and fragrances product group.

Above average

With heavy chemicals largely reduced to the status of commodities, growth in chemical specialties will doubtless continue at well above the average. Recent estimates published by the Swiss economic study group BAK put the annual growth of overall chemical output between 1980 and 1990 at some 3.6 per cent, while Ciba-Geigy's Dr Alexander Krauer looks for an average 5 per cent expansion in the special chemicals and pharmaceuticals sector "over the coming 15 to 20 years."

Given all this, it may seem over-pessimistic when the SGCI reports the situation remains "unstable" and that there "is no sustained trend towards a substantial improvement." There are, however, a large number of impermissibly so many indeed that there has recently been some public discussion as to whether the chemical industry could one day find itself in a crisis similar to that



of the once equally reputable watch business.

First, all but a small percentage of the entire Swiss chemical industry's output goes to export markets - even excluding the very large production volumes of actual foreign subsidiaries. This means that business and profits depend to a considerable extent on the vagaries of outside economies.

One example of this is given by exchange rates: had parties remained at 1982 levels last year the rise in the Roche group's turnover would have been 24.2 instead of 5.7 per cent and that of the Sandoz group 20 rather than 8 per cent. In fact, the big concerns with their important dollar business still did better in the currency sector than smaller firms who were more badly hit by the effect of the weak deutsche-mark on both export and domestic sales.

increasing number of basic chemical manufacturers has decided in the past few years to expand into the more rewarding specialty sector, while established competitors are doing all they can to launch new and better products.

This being the case, the Swiss are working hard and spending large sums of money to keep up their already high levels of innovation. Just what this can involve is shown by recent estimates that the development costs for a new pharmaceutical are of anything up to SwFr 100m, whereby 8,000-10,000 substances on average have to be examined before the acceptable active agent is found. Furthermore, stringent control procedures mean that it generally takes eight to ten years between the discovery of a new pharmaceutical and its introduction to the market.

Profits squeeze

With some sectors of production calling for the spending of up to 15 per cent of turnover on R & D, there is an obvious squeeze on profits. Since there is little scope in most instances to raise sales prices, the companies have had to look very closely at how to pare expenditure. The Basle concerns have all carried out comprehensive savings programmes over the past few years, not least within the parent companies themselves. By the end of last year, the total manpower of the Swiss-based industry had shrunk to less than 92 per cent of the volume recorded for autumn 1975. At the same time many foreign operations have been the subject of cost-cutting measures or were even sold off. These often drastic programmes are now paying off - even although 1983's consolidated profits of the big companies as a percentage of turnover are still of only between 4.3 and 5.5 per cent and thus not substantially higher than corresponding results for the previous year.

Fewer visitors but no alarm about future

Tourism

ANTHONY McDERMOTT

IN LINE with world trends and partly also because of the strength of the Swiss franc the number of visitors to Switzerland fell last year.

Confident, however, in the somewhat exclusive tradition of well-paying, non-mass tourism the Swiss Tourist Federation concludes in a report that despite 1983's results "in reality, there is not too much to be alarmed about for the year 1984." But the STF does have reservations about the decision to impose a fall on Swiss and foreign users of the motorway network.

Net earnings are believed to be barely up on those of last year when tourists in Switzerland spent SwFr 8.1bn (£2.7bn) and the Swiss abroad SwFr 5.8bn, giving a surplus of SwFr 2.3bn. After the exceptionally good results of 1981 and to a lesser extent 1982 provisional figures from the Government Office of Statistics indicate for 1983 a total drop in the number of nights spent by tourists of 1.8 per cent - 75.15m as opposed to 76.36m in 1982.

Missing neighbours

The most striking feature was the fall in the number of visitors from Switzerland's nearest neighbours. As a result of the currency restrictions, for example, imposed by President Mitterrand shortly before Easter last year, the number of nights spent by French visitors fell by 15.3 per cent from 2.9m to 2.46m. Other tourists from Western Europe, which regularly provides two-fifths of Switzerland's custom, stayed away, in particular the Belgians (tourist nights down by 10.5 per cent), Dutch (down 9.5 per cent), Luxembourgers (down 5.7 per cent) and Austrians (down 3.4 per cent). West Germany held steady to its role as provider of the largest proportion of non-Swiss tourists - 32 per cent - but even so its number of tourist nights fell by 1.8 per cent from 15.99m to 15.73m.

A curiosity was the return in large numbers to one of their historically familiar stamping grounds of British visitors, who last year spent 2.2 per cent more bednights than in 1982.

The strength of the dollar must have been largely responsible for the notable rise in the number of nights spent by American visitors - up from 2.31m to

2.62m. Nights spent by Israeli tourists also rose, from 225,100 to 251,000 or by 24.1 per cent. Confirming a trend of the last few years there was also a marked increase in the nights spent by visitors from the Arab countries and Iran.

The Swiss have always been great tourists within their own country. Over the last ten years, based on the number of tourist nights, there has been a gradual increase in the proportion of Swiss travellers, from 39 per cent in 1973 to 41 per cent last year. Last year, however, they seem to be slightly less active, clocking up 39.22m nights compared with 39.62m in 1982.

According to the Swiss National Tourist Office Switzerland has 7,500 hotels, motels, boarding houses and health spas with a capacity of 280,000 beds. In addition, there are at least 360,000 beds in chalets and holiday flats, 8,000 in youth hostels, 200,000 in other hotels and 250,000 in caravan and camping sites.

Both lodging sectors - hotels and "parahotellerie" (chalets, holiday flats, private rooms, youth hostels and camping grounds) - suffered a drop in tourist nights. The former sustained a loss of 1.1 per cent from 35.63m to 35.23m and while the latter maintained its lead over the hotels it lost 2 per cent, from 40.72m nights to 39.91m.

To some extent the reason for the fall in night numbers must be attributed to poor snow conditions at the beginning of winter when the newspapers were writing about the "Indian summer" and "green winter," ran pictures of resorts bereft of snow and described the sports equipment makers as being in despair. It was the second warmest Christmas in Switzerland this century, though snow conditions later did pick-up. Nevertheless, the trend towards more tourism taking place in winter rather than summer has persisted. Ten years ago the winter season provided only 39 per cent of nights spent in hotels. By the winter of 1982/83 this had risen to 42 per cent.

For a few months there have been two developments of note which may have a direct effect on the tourist industry. The first occurred in December when Parliament placed increasing restriction on the purchase of property by foreigners. According to the Tourist Federation the average number of applications granted is running between 2,000 and 2,500 a year. This new law foresees this level being reduced to two-thirds of the annual average of five years before the law comes into operation.

On May 20 there could be a risk that this law could be

pre-empted if a national "initiative" proposed by the Right-wing National Action Party, and latterly supported by the Social Democrats, is accepted. This aims at forbidding completely and explicitly the sale of flats and holiday apartments to foreigners.

To some extent the new law falls in line with a growing feeling that in some areas expansion in tourist building had been getting out of control and discouraging visitors.

Property sales

The new law also comes at a time when, because of the recession, which has affected the West Germans in particular, the market has been declining. Between 1981 and 1982 property worth SwFr 16.3bn was sold to foreigners. Of the 68,800 applications made during that period 41,500 came from Germans. Of the total sum, SwFr 11.24bn went on housing and SwFr 2.29bn on commercial premises. The record year was 1981 when sales worth SwFr 2bn were made. The number of applications too reflects the decline. Between 1979 and 1981 they averaged regularly about 5,900 a year and in 1982 had fallen to 3,094.

Taking advantage of the lower demand the Government is thus determined to tighten up procedures, even though it may not be successful in eliminating the doubtful practice of sales to foreigners through middlemen.

On balance the Tourist Federation takes a fairly relaxed attitude towards the development of the industry locally. It acknowledges that the tendency towards a fall in the number of nights spent, dating from the spring of 1982, may be partially attributed to bad weather and the unfortunate timing of holidays (particularly Easter 1983). This winter's season, after a weak start, has proved successful and Easter this year was late.

From the domestic point of view it takes some comfort from the fact that prices remain steady and that growth in the economy could be on its way. But "by contrast," it warns, "the high level of our franc makes Switzerland less attractive as a holiday place in the eyes of most of our foreign visitors. Only American tourists who are able to profit from the strong position of the dollar are not worried. That is why it remains essential for the tourist economy of Switzerland to keep within reasonable limits the expenses of tourists and, above all, to offer to foreigners not only a clean and well-organised country but also a friendly Switzerland."

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SECTION II - INTERNATIONAL COMPANIES
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GECC to pay \$1bn for Texaco reinsurer

By Terry Dodsworth in New York
GENERAL Electric Credit Corporation, the financial services arm of General Electric, is paying \$1.1bn in cash for Employers Reinsurance, a property and casualty reinsurer, which became part of the Texaco group when it took over Getty Oil.
The acquisition marks a major step forward in the development of GECC, which is rapidly diversifying its activities in the financial sector, and was earmarked as a major growth area.
Texaco had previously indicated that it wanted to diversify into non-oil interests in Getty, and it is expected that it will use the proceeds of the transaction to pay off some of the debt which it raised for the acquisition.
The price paid by GECC compares with the \$370m which Employers Reinsurance cost Getty in July 1980. GECC has also bought the company at a time when the property and casualty sector in General is facing considerable financial problems.
However, employers reinsurance is one of the three largest companies in the U.S. property and casualty reinsurance field, and comes with a strong earnings record. Net profits last year amounted to \$71m on total revenues of \$787m, of which net written premiums accounted for \$639m.

Risk provisions soar but CCF ahead 22%

By Our Paris Staff
CREDIT Commercial de France, the country's 18th largest bank in terms of assets, has announced a 22 per cent increase in 1983 group net profits to FF 209m (\$34.8m), despite a jump in overall provisions on doubtful risks to FF 680m from FF 450m.
The results, in line with the generally improving trend of French banking profitability for 1983, were announced along with details of the bank's forthcoming FF 600m issue of tiered participative (non-voting loan stock) on the Paris Bourse.
The issue, up from the FF 700m originally planned, will carry a yield moving partly according to the average of French bond market interest rates and partly in line with the bank's group profits.
Last year's improved results were entirely due to better profits at subsidiaries, as parent company net earnings slumped to FF 57m from FF 61m. Provisions at the group level were largely concentrated on foreign country and client risks rather than on loans to domestic borrowers.

Petrofina seeks to develop U.S. operations

By Two Downey in Brussels
PETROFINA, the Belgian oil and chemicals group, is ready to pay up to \$1bn for a suitable U.S. oil producer as part of its strategy to develop its American operations.
M Adolphe Demereur de Lessaulx, chairman and chief executive, said the company was looking for a partner with proven reserves and would not seek to buy into an integrated producing and refining business.
"We have examined several options including one of \$500m and one which could cost up to \$1bn," he said.
Petrofina is planning to spend BF 44.5bn (\$788m) on investments this year, of which BF 3bn will be spent in Belgium. Of the total, 96 per cent has been allocated to exploration and production in the North Sea and U.S.
M Demereur said profits had continued to improve this year following a 18.5 per cent advance to BF 14.1bn last year over 1982.

Volkswagen expects to consolidate financial recovery

BY JOHN DAVIES IN WOLFSBURG
VOLKSWAGEN, the West German motor vehicle group, expects to increase its world sales this year and to consolidate its financial recovery in spite of uncertainties at home and abroad.
Dr Carl Hahn, chief executive, said yesterday that the Wolfsburg-based parent company - which made a DM 85m (\$30.7) loss last year - should yield a profit, though still far short of satisfactory.
Worldwide the group lost DM 300m in 1983 and DM 215m last year. As a sign of its recovery, the group made a DM 51m net profit in the first quarter of this year compared with a DM 100m loss a year earlier, while the parent company yielded a DM 48m profit after a DM 3m loss a year ago.
Herr Hahn said that VW and its Audi subsidiary sold 2.1m vehicles last year, slightly below the level of 1982, but expected to lift sales this year despite continuing problems in Latin American markets.
The group sold 750,000 vehicles in the first four months of this year, 1 per cent more than in the same period a year ago. Sales in West Germany were 2 per cent ahead at 272,000, while sales in the U.S. from imports and local production were as much as 38 per cent ahead at 90,500.
Herr Hahn said that although economic conditions had improved, times were still difficult. Referring to the threat of strikes in the West German metal industry over demands for a shorter working week, he said that everything which increased labour costs hit competitiveness and employment.
Latin America continued to be a burden last year, with losses in Mexico amounting to DM 287m, in Argentina DM 25m, at VW do Brasil DM 18.7m and at VW Caminhões, the Brazilian truck operation, DM 83.9m.
On the other hand, the U.S. operations made a turnaround of nearly \$200m from a hefty loss to a profit last year.
The chief executive believed VW was climbing back in the U.S., with its market share rising lately to 2.4 per cent from 2.1 per cent a year ago.
U.S. sales revenue, which amounted to DM 6.5bn last year, was expected to reach about DM 9bn this year, contributing about 20 per cent of world revenue, he said.
VW increased its worldwide sales revenue by 7 per cent to DM 40.1bn last year and expects a 10 per cent rise this year.
Its market share in West Germany edged down slightly to 27.2 per cent in the first three months of this year, but its market share in Europe overall was up marginally at 11.8 per cent.
Herr Hahn brushed aside a question about prospects for payment of a dividend, which VW has omitted for two successive years.

Rescue plan for U.S. electricity utility

BY OUR NEW YORK STAFF
A RESCUE plan for Public Service New Hampshire, the financially stricken U.S. electricity utility, will be put to its partners in the Seabrook nuclear power station project next week.
Mr Robert Hildreth, managing director of Merrill Lynch capital market's utility group, which has been organising new finance for Seabrook, said yesterday that he was "optimistic" that the new plan would be endorsed. Construction at Seabrook could be resumed as soon as early June, he added.
The basis of Merrill Lynch's proposals is for a \$1bn issue of debentures to fund the completion of the first unit at Seabrook. This issue would have to be supported by PS New Hampshire's 15 partners in Seabrook, and would also have to gain regulatory approval.
Mr Hildreth said PS New Hampshire was then expected to receive a new loan of \$75m from its banks to tide it over its immediate cash crisis. Without this loan, the utility would be forced to seek bankruptcy, he added.
The second reactor unit at Seabrook has already been abandoned because of the cost which has overtaken PS New Hampshire. But the utility's hopes of survival in its present form depend to a large degree on the successful completion of the first unit. Only at that stage will it be able to recover construction costs through higher electricity tariffs.
If the Merrill Lynch plan is given the go-ahead, the aim is to sell \$300m long-term debentures this summer in the first stage of the re-financing. PS New Hampshire will be expected to pledge some assets to secure the new securities, including its interests in four operating nuclear units valued at around \$200m.

Dutch engineering group plans full-scale merger

BY WALTER ELLIS IN AMSTERDAM
IHC Inter and Caland Holdings, two large Dutch engineering companies, have announced their intention to merge in a provisionally agreed full-scale merger.
The two companies were united until 1978, when IHC Inter took over International Business while Caland kept control of the Dutch market. IHC owns 90 per cent of IHC incorporated in Switzerland, and the other 40 per cent is held by Caland.
Trade unions, the Economics Ministry in The Hague and the Dutch mergers commission have all been informed, but no serious objections to the re-merger are expected.
VDF-Stork, the Dutch engineering and food processing group, is forecasting a further increase in its earnings following last month's disclosure of a 1983 net result of F1 10m. It is hoped that a dividend may be possible this year.
Between 1978 and 1980, VDF-Stork incurred losses of F1 140m and has since been engaged in major restructuring. It now places less emphasis on heavy engineering and more on the supply of light capital goods to a variety of markets.
Orders received during the first three months of this year are worth F1 602m - nearly F1 100m up on the same period of 1983.

Workers block Pan Am move

BY OUR PARIS STAFF
PAN AMERICAN World Airways, the U.S. international airline, has been forced to reconvene its annual meeting after worker shareholders blocked a management proposal to set up a holding company.
At a contentious 54-hour meeting, the management plan failed to win the required two-thirds majority it needed of Pan Am's 103m shares. Votes for about 30 per cent of the shares were not cast.

Domestic sales boost Woolworth

By Terry Byland in New York
FURTHER strong progress in domestic sales in the first quarter of the year has brought a powerful upswing in earnings at F.W. Woolworth, and the board is "encouraged" by the prospects for the rest of the fiscal year.
Net earnings increased from \$1m or 1 cent a share to \$4m or 10 cents a share. Sales at the U.S. Woolworth, Kinney and Richman stores rose 12.4 per cent, following a 9 per cent gain in the final quarter of last year. But with foreign sales unchanged, the overall growth in sales was cut to 7.2 per cent. Mr John Lynn, chairman, commented that foreign sales would have shown a 5.3 per cent gain had the dollar remained at 1983 levels.
Gross margins showed a slight improvement, while selling and general administrative costs were unchanged. The company commented that the improvement reflected the success of the move into specialty retailing and the remodeling of variety stores.
The first quarter took in \$3m of imputed interest from the reserve for discontinued operations.

Schering starts year with 14% sales gain

By Leslie Collitt in Berlin
SCHERING, the West Berlin-based pharmaceuticals and chemicals company, boosted group sales 14 per cent in the first quarter of this year, exceeding its plan by 8 per cent.
Group sales rose to DM 1.2bn (\$434m) of which a record 80 per cent were outside West Germany. Industrial chemicals turnover grew by 25 per cent and pharmaceuticals by 14 per cent.
Dr Klaus Pöhl, a spokesman for the executive board, said the outlook for group profits this year is more encouraging than last when Schering group results fell 23 per cent to DM 90m.
This was largely because of Schering's £119m (\$163m) takeover last October of Fisons and Boots's FBC agro-chemicals company in the UK. The takeover, he explained, had now been financially absorbed by Sebering.
The parent company, Schering AG, last year had its best earnings in a decade, DM 76m. Schering will again pay a 21 per cent dividend, which Dr Pöhl said ranked it among the top West German companies.
He noted there was little prospect for ending the drain on the company by its Diamant AG subsidiary, which lost DM 47m in the past two years.

Mannesmann to cut payout after reverse

By James Buchan in Bonn
MANNESMANN, the West German steel pipe and engineering group, intends cutting its dividend after a sharp drop in sales and earnings last year.
The reduced dividend payment, from DM 8 to DM 4 per nominal DM 50 share, follows a "difficult year" in which parent company profits dipped from DM 195m (\$70m) to DM 108m. Worldwide group sales revenue was down 12 per cent to DM 14.1bn, excluding intra-group transactions.
Despite a modest fourth-quarter recovery which has continued into the new year, 1983 was marked by difficulties in Mannesmann's traditional sectors, above all steel pipes and its heavy engineering subsidiary, Demag, and at its Brazilian operation. Pipe production was down 7 per cent, but sales revenues fell even further in this sector, indicating that heavy price-cutting was forcing the company to sell under cost.

AMREP TAKEOVER AWAITS OUTCOME OF RESCUE TALKS

Bouygues plays a waiting game

BY DAVID MARSH IN PARIS
BOUYGUES, France's largest construction group, has entered deeper water than it bargained for in its plan, announced last month, to take over the troubled oil service company Amrep, which specialises in drilling techniques for wells up to 1,000 feet under the sea.
The plan looks likely to be greatly modified, or perhaps abandoned altogether, in the wake of revelations following an Arthur Andersen audit showing that Amrep needs more than FF 1.5bn (\$178.8m) to save off financial collapse.
Yesterday the Amrep board, including representatives of Bouygues and the state-controlled Paribas and Total groups, was discussing a possible rescue plan to avoid the company filing for bankruptcy.
"We regret the situation very much," said M Francis Bouygues, chairman and founder. Pointedly last month's rescue deal in the past tense, he said: "We were interested in certain assets of Amrep." But added: "We can't put in capital to bail out the losses of others."
M Bouygues is no stranger to high risk ventures. He has built up his construction company into an international group with a turnover of FF 18.1bn for 1983, which is expected to rise to FF 22bn this year after diversification efforts.
M Bouygues, 61, has directed his company's expansion by launching first into rapidly growing Third World construction markets, and now by taking over specialist engineering and consultants companies in France and the U.S.
Last year's group net profit was FF 332m, up 15 per cent on 1982. But M Bouygues stressed that earnings are "very weak" in relation to the company's turnover - which has now quadrupled since 1979. Additionally, about half last year's net profits was made up of earnings from the group's treasury dealings.
Poor prospects in the construction business both in France and abroad - where Bouygues has been hit over the last year or so by payment problems in such key client countries as Iraq, Nigeria and even Saudi Arabia - made M Bouygues reluctant to give an earnings forecast for 1984.
"We are obliged to be very prudent," he said. "When one is an entrepreneur, it is always necessary to expect the worst."
Bouygues is digging into reserves to the tune of around FF 500m to buy two specialised French groups, SAUR and EDE, under a deal announced in March.
But M Bouygues makes clear that, in the present uncertain climate, diversification investments have to be capable of yielding immediate profits. This is why Bouygues is balking at taking over control of Amrep unless the state and nationalised banks contribute sizeable sums of cash. Bouygues' own financial risk from its present involvement with Amrep is negligible.
The main losers, as M Bouygues pointed out, are the small shareholders in Amrep who own a large slice of the 49.9 per cent floating part of Amrep's capital. (The other 50.1 per cent is owned by the Auxier holding company in which Bouygues has agreed to take a 55 per cent stake).
Amrep shares, which have traded at more than FF 1,000 in recent years, have been suspended on the bourse at a last quoted price of FF 161. Unless a rescue plan is put together quickly, they could soon be worth a lot less.

Peugeot to invest FFr 1.2bn in putting shine back on Talbot

BY PAUL BETTS IN PARIS
PEUGEOT, the financially troubled private French car group which recently reported a FF 2.5bn (\$294.8m) loss for 1983, is mounting a major campaign to try to restore a little shine on its tarnished Talbot car image and the Talbot car plant at Poissy outside Paris.
Peugeot is investing FFr 1.2bn to modernise the Poissy plant and enable it to assemble a new medium-sized car model code-named "C28" to replace the Talbot "Horizon." The new car will also be assembled at Talbot's Ryton plant in the UK, where Peugeot plans to invest about £20m. Although it is expected to carry the Talbot name, the French group has yet to announce officially the car's name.
The name is likely to depend on Talbot's performance in coming months.
Strikes and riots over Peugeot's plans to cut the Poissy workforce have resulted in a 50 per cent fall in Talbot French registrations during the first quarter. But Peugeot officials claim some small signs of improvement.
M Max Bequeux, manager of the Poissy plant, explained that the company's aim in these visits "is to show that Poissy has returned to normal and does not fear comparisons with other European car plants." But the plant, which now employs 13,300 people and produces 1,050 cars a day, still has 1,000 workers too many. This is because the French Government agreed to let Peugeot reduce the Poissy workforce by a total of 3,125 people, including 1,220 early retirements and 1,905 redundancies. The group had been seeking 2,905 redundancies.
Poissy's main problem is its complex immigrant workforce - a problem shared by all large car plants in Paris. French workers account for 49.8 per cent of the workforce, while Moroccans account for 33 per cent and Algerians 5.8 per cent.
Efforts by Peugeot, Renault and the authorities to try to encourage immigrant workers to take new and more generous repatriation allowances of about FFr 70,000 each have so far failed.
Only about 400 immigrant workers at Poissy are interested in the scheme, according to a plant official.

Posner may top Merrill bid for City Investing

MR Victor Posner, the U.S. financier who owns 8.5 per cent of City Investing, said he may top the \$50 a share bid for the diversified New York group made by a group led by Merrill Lynch capital markets. AP-DJ reports from New York.
The Merrill Lynch group, which would make the company private through a leveraged buyout, includes City Investing's chairman and chief executive officer Mr George T. Scharfenberger and other management members. City Investing's management is expected to remain in place if the buyout is completed.
Mr Posner, City Investing's second-largest shareholder, said he believed Mr Scharfenberger would approve any higher offer he made. Mr Posner is known to be on very good terms with Mr Scharfenberger.

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INTL. COMPANIES & FINANCE

Terry Dodsworth on the latest U.S. insurance broking reverse

Marsh & McLennan takes a tumble

THE TROUBLES at Marsh & McLennan, the U.S.'s largest insurance broker, could hardly have come at a worse time in the industry's fortunes.

With virtually no exceptions, the big property and casualty companies are being battered by a devastating combination of natural disasters and cut-throat underwriting—a process which has dragged the brokers down with them. But until last month, Marsh had managed to sail through the slump with steadily increasing profits. That record has now been destroyed by the \$30m net loss announced on its bond trading activities.

Marsh's strength, and the reason for its achieving a premier rating by the stock market in the past few years, lay in its skill in riding its way through the cyclical downturn in the industry. After the buoyant growth period in the late 1970s, insurance brokerage had come under pressure from the sharp deterioration seen in the underwriting business.

The brokers live on commissions, mainly from commercial and industrial clients, for business placed with the insurance companies. When the volume of activity is in retreat (as it was during the Reagan recession), and when premium prices are reduced (as they have been progressively over the past three or four years), brokers' commissions deteriorate in consequence.

Last year, the brokers had to suffer yet another blow. Through the recession, their income had been supported by the high level of interest rates. One of the ways they make money is on their "float," the fiduciary funds they have accepted from clients to place with insurance companies, and, to a lesser extent, payments in transit to claimants.

This money can be invested and earn interest during the float period under certain conditions established by the local insurance authorities. In essence, the funds have to be put in short term, liquid instruments. In 1983, when interest rates plunged, earnings from this source fell with them.

Marsh's rivals have all suffered from these contractions. Profits at Frank B. Hall, for example, fell to \$11.6m last year, from \$30.5m at the peak of its earnings in 1981; and at Corroon & Black they slumped to \$12.2m in 1983 from \$19.8m at the top in 1979.

At the same time, Alexander & Alexander, Marsh's main rival in the big league, showed that it was still dangerously accident prone as it was forced to meet further deficiencies in its Alexander Howden subsidiary in the UK. As a consequence, its earnings fell to \$700,000, against \$37.5m back in 1981.

Marsh glided through these troubled waters, however, with its reputation intact and its share price trading at an all-time high of just over \$50 around the end of last year. Indeed, only days before its announcement that it would have to take heavy non-recurring losses, Salomon Brothers, among other Wall Street investment houses, was recommending the stock to investors.

Scoring some hits

What had particularly recommended Marsh to Wall Street was a combination of canny management in its underlying brokerage business and sound diversification. Unlike most of its competitors, it had been able to increase revenues substantially on its brokerage activities—up last year to \$631m from 1982's \$628m—by adding to market share and switching increasingly to fees rather than commissions.

At the same time, its other businesses seemed to be working well. The employee benefits services division, which advises companies on how to structure their pensions and other compensation items, raised its revenues from \$164m to \$192m; and the investment management division, which has been built up by acquisition, showed a jump in its revenues from \$49m to \$68m.

Indeed, in one sense, Marsh seemed to be scoring some hits on the dealing front as well, as investment income on fiduciary funds was held to \$77m, against \$88m in 1982—a drop of only 13 per cent, as it pointed out, against a fall of approximately 24 per cent in interest rates.

Although a complete explanation of what happened has not yet been given, and may even depend on legal investigations, it is already clear that Marsh began to manage its funds too actively. In a falling interest rate environment this can, of course, generate capital profits as prices in the debt market go up, as they did last year.

But for a company like Marsh

it raises questions about the kind of investment policy that should be pursued, particularly in respect of fiduciary funds. The company has certain guidelines of its own for the use of its float, which emphasise that it should be placed in relatively liquid instruments with little risk attached. In addition, the local New York State insurance regulations are based on similar principles of prudence, to protect the value of clients' money.

According to statements by Marsh, the investment department, or some members of it, ignored many of these rules. Some Wall Street analysts believe this may have been because the department was under increasing pressure to improve its performance: in 1981, according to the letter to shareholders, the group established a centralised cash management programme "designed to increase the return on the investment of fiduciary and corporate funds."

Whatever the reasons, many trading decisions appear to have been taken with capital gain rather than interest income as the main target. Indeed, Marsh moved very heavily into the highly speculative area of "when-issued" bond trading, in which deals can be done without putting up immediate cash. These investments depend essentially on a judgement of future rates, since the security is bought before it is issued, and a profit or loss taken depending on which way prices have moved by the time of issue.

When interest rates began to move up sharply again in the first quarter of this year, "when-issued" trading became a licence to lose money. Yet at one stage in the first quarter, Marsh & McLennan's treasury department had accumulated approximately \$2m in Government securities purchased in this way. When Morgan Stanley, the investment bank, was called in to liquidate these positions, the cost amounted to \$60m.

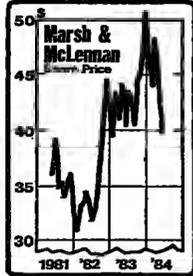
Marsh had another shock in store, however, when it found that other unauthorised medium and long-term investments had been run up by the treasury department. In a second statement, it was forced to disclose further net losses, of \$30m, on unwinding these positions.

Big as these losses are, Marsh is a strong enough company to stand them. Its shareholders' funds, which stood at \$479m at

the end of last year, will be reduced to something over \$400m by the write-off, according to Mr John Regan, the chairman.

Even so, the incident has left a very deep mark. First, it has raised the questions over the use of fiduciary funds, which have come to account for such a high proportion of brokers' profits, but which essentially belong to someone else. While Marsh's "when-issued" trading positions did not depend directly on using this kind of finance, it is not at all clear which funds were being used for what purpose, and that has inevitably raised criticism in the market.

Secondly, Marsh's reputation as a Roll-Royce performer has taken a battering. Despite two separate attempts at an explana-



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Barcelona, Spain

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— Security Index No. 461 709 —

On the basis of the Royal Decree No. 126, dated January 25, 1984, the General Shareholders' Meeting of Autopistas de Cataluña y Aragón, Concesionaria Española, S.A. (ACASA) and Autopistas, Concesionaria Española, S.A. (ACESA), by resolutions adopted on April 11, 1984, have decided to merge these two companies. The merger will be effected by ACESA acquiring the assets and liabilities of ACASA in whole and ACASA then being dissolved. The motorway concessions of the two companies will be integrated into one concession. The merger will become effective upon registration in the Commercial Register. The Bondholders will be informed thereof by an announcement to be published in due course. As a result of the merger, all of ACASA's obligations in respect of the 7% DM Bearer Bonds of 1979/1985 will pass to ACESA. The Bearer Bonds will continue to be good delivery in their original form. They will be neither stamped over nor exchanged for other bonds. The guarantee of the Caja de Pensiones para la Vejez y de Ahorros de Cataluña y Baleares securing the Bearer Bonds will in no way be affected by the merger.

On behalf of
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UK COMPANY NEWS

U.S. recovery helps BOC to climb 80% to £65m

THE current recovery in the United States, which has now moved from the consumer spending phase into the capital spending phase, has had a favourable impact on turnover and profits of the BOC Group, the worldwide industrial gases, health care, carbon and welding products concern.

Group pre-tax profits climbed 80 per cent from £36.1m to £65.1m in the six months to March 31 1984. Turnover, less that of related companies, rose from £28.4m to £94.3m. The interim dividend is raised by 15 per cent from 2.75p to 3.15p—last year a total of 6.3p net was paid from pre-tax profits of £36.8m.

HIGHLIGHTS

After briefly looking at the money markets the day after the base rate rise Lex comments on the extremely difficult first quarter from Royal Insurance where pre-tax losses are over £20m, largely, though not entirely, due to the poor weather in the UK and the U.S. The column then enquires into how heavily Royal Bank of Scotland is to be caned by the tax changes. It looks as if it will be as hard hit as the London Clearers and worse than previously acknowledged. Meanwhile BOC revealed its first quarter and Lex speculates on its management's open mind about how long the recovery will continue. Finally Debenhams' figures show the benefits of improved volume and a rapidly growing consumer credit business.

The directors forecast a "strong performance" for the rest of the year and City analysts say the group looks well on target for full-year profits of around £100m. Mr Richard Giordano, BOC's chief executive, commenting on this figure, later said he was "not uncomfortable" with most of the estimates being suggested.

Mr Giordano says big increases in capacity in both the UK and U.S. are coming through this year on the group's industrial gases business. By the year-end, U.S. capacity will have been increased by around 1,000 tonnes, a rise of some 17 to 20 per cent.

In the UK, it will go up by some 800 tonnes, an increase of 25 per cent and the biggest increase the group has made since 1971. Industrial gases and

carbon graphite were behind the big improvement, which showed through BOC's U.S. results in the first half of the current year.

A high level of expenditure for capital requirements and acquisition opportunities will continue. The balance sheet and cash flow are strong enough to sustain this level of activity, say the directors.

Commenting on this, Mr Giordano says the momentum built into capital spending is going to carry the group through this year. It is in the early stage of capital spending in the U.S. and there are significant parts of industry that have still not seen the rise.

One "major irritation" for BOC in the U.S. continues to be the aerospace welding business. Mr Giordano is not prepared, at this stage, to make any forecast of its future—"we have got to see the cycle through and see how the business responds".

Group operating costs in the first half were £763.9m (£691.1m) and after higher depreciation of £83.5m (£76.1m), operating profit advanced from £28.4m before realised stock holding gains of £2.2m (£400,000).

Operating profit included a substantially increased contribution of £30.7m (£14.9m) from the Americas. All other geographical regions made progress at this level, with Europe ahead at £24.7m (£23.5m); Africa advancing from £8.4m to £10.2m, and Asia/Pacific £6.9m higher at £24m.

First half tax was up from £7.5m to £15.9m, and minorities were little changed at £7.3m (£7.4m), leaving net earnings of £11.9m, compared with £31.2m. See Lex.

AE makes £8.2m and pays 1.75p interim

CONFIDENCE THAT profits are returning to a more acceptable level is expressed by Mr John Collyear, chairman of the AE engineering group, in his interim statement. The group pulled out of losses in the second half of last year.

Benefits are becoming evident of the investment in restructuring and in high technology product and processing engineering, and there is "an undoubted improvement in the industrial economic climate."

After £5m in the first quarter, profit before tax has moved up to £8.2m for the six months ended March 31 1984, and a return to interim dividends is being made with a payment of 1.75p.

In the half year external sales rose from £181.5m to £203.7m and the operating profit from £4.5m to £12.3m. The chairman says trading conditions were better as a result of greater activity on the part of some customers both at home and overseas. More importantly the market has continued to increase. UK exports rose by 20 per cent.

Redundancy and related costs were reduced to £200,000 (£1.5m) and net interest payable to £3.9m (£5.3m), leaving the profit at £8.2m (loss £2.3m). For the whole of the previous year the group earned a profit of £400,000. After tax £2m (£200,000) minorities £200,000 (£200,000) and extraordinary debits £1.4m (£1.4m) were deducted, leaving £5.8m (loss £2.9m). Earnings are shown at 6.5p (loss 1.8p) per share.

Collyear makes references to the attempt by GKN to acquire the group, abandoned when the Monopolies Commission objected. He says that prospects for the current year vindicate the views expressed in the 1983 review that AE has a good future as a continuing independent company.

• comment

AE has more than justified the faith it did not ask from its shareholders when it agreed last year to be taken over by GKN. Fortunately the Monopolies Commission saved the day. First quarter profits were £3m, so £5.2m in the second quarter is an achievement. The GKN bid, though with Easter late AE worked more days than usual.

On the 13 per cent sales gain (on a like-for-like basis) for the half year (like-for-like) for the volume. That and the cost savings AE has made more than doubled trading margins. Demand has picked up across the board, missing only the UK distributor side, and some important export orders have been won, increasing market share. Through the money cost of the GKN bid could reach £800,000. It has proved beneficial in concentrating the management's mind.

Profits for the year now look like reaching £12m to £13m, £400,000, and on AE's estimated 24 per cent tax charge, the prospective p/e is 6.3 with the shares down 1p to 37p. The net assets expected interim dividend is giving rise to bones of a 4p total, making a 6.7 per cent yield. The shares have further to run.

Royal Bank Scotland jumps £25.6m

HIGHER net interest earnings, improved commission and fee income and a reduction in bad and doubtful debts have helped pre-tax profits of Royal Bank of Scotland Group surge from £31.2m to £56.8m for the six months ended March 31 1984.

Including a £7.8m (£3.9m) share of associates' profits operating surplus expanded by £20m to £88.5m and the pre-tax figure was after loan capital interest, up from £7.7m to £12.1m.

Earnings per 25p share are 6.5p, and the interim dividend is increased 10 per cent to 3.3p (3p)—last year's final payment was 4.4p and pre-tax profits amounted to £95.3m.

Net interest income advanced from £136.4m to £160m, while the charge for bad and doubtful debts fell from £24.3m to £17.2m for the six months. This was split between specific £14.4m (£23.5m) and general £2.8m (£1m).

The directors say the improved results were achieved despite a fall in base rate from an average of 10.2 per cent for the first half of the previous year, to 9 per cent for the first six months of the current year. The average margin between base rate and retail deposit rate widened from 3.2 per cent to 3.5 per cent and this, coupled with higher levels of sterling business accounted for most of the increase in net interest earnings.

The results, directors explain, reflect to an extent the improving general economic environment in the UK, which remains patchy, and the medium-term outlook is still uncertain.

On balance, however, the general economic and financial outlook appears better, they state, than it did six months ago, and it is expected that as Royal Bank progresses towards the merger the underlying improve-

ment in domestic business will continue.

Tax charge for the interim period more than doubled from £9.2m to £20m and after minority interests and preference payments the attributable balance came through £14.8m higher at £36.4m.

The directors point out that the tax charge is based on a UK corporation rate of 47.5 per cent on all timing differences other than those considered likely to continue for the foreseeable future.

As a result of the rates of corporation tax and tax allowances, on capital expenditure proposed in the Budget, tax deferred by capital allowances must now be expected to become payable at the new rates instead of being deferred indefinitely.

At the same time, the tax

variation clauses in lease agreements will reduce future pre-tax rental income.

The directors say the impact of the changes on the deferred tax already provided at September 30 1983, will be reflected in the full year's accounts for 1984, by an extraordinary debit, matched, by a transfer from reserves.

The additional deferred tax provision expected to be required is of the order of £90m. The calculations of the effect of tax variations on lease rentals are complex, they say, and a further provision in respect of this will be required.

A percentage split of group pre-tax profits between the two six month periods and the whole of last year shows: domestic 51 (42) and 46; international 13 (18) and 21; related services 36 (40) and 33.

See Lex

heavy side. The market had been forecasting around £2m for 1984 to which at least £200,000 can be added in interest savings on the reduced debt. Competition on the car dealing side is to be a heavy shower, and car registrations is not expected this year. BSG will be looking for its main growth from the automotive side of the company which specialises in safety products such as safety belts and children's car seats. BSG is back on the road, but until there is more sign of acceleration the shares down 2p to 18p are, on a p/a of 7, only a little on the cheap side.

BSG Intl. asks shareholders for £10.8m

SAMUEL MONTAGU has underwritten a £10.8m one-for-one rights issue of 65,777m shares of 16p at 17p per share of BSG International, the car dealer and automotive component manufacturer.

The company returned pre-tax profits of £3.77m in 1983 having made losses of £1.25m in 1982. Its capital base has been eroded substantially since the onset of the recession in 1979, and the company feels that now, with trading conditions more buoyant again, the time is right to strengthen its trading base with the help of reduced borrowings and additional working capital.

The board says that it is en-

couraged by the current level of trading in the company and looks to the future with confidence. The management accounts for the first quarter of 1984 show an improvement on those produced for the comparable period of 1983.

The directors propose a total net dividend of 1p per share compared with 0.1p in 1982 and say they expect to maintain this level of dividend on the enlarged share capital in 1984.

Closing date for acceptances of the rights is June 20. Dealings are expected to begin on May 30. Brokers to the issue are W. Greenwell.

• comment

The prospect of a rights issue has been hanging over the shares of BSG for some time. When the cloud finally burst it proved to be a heavy shower, and car registrations is not expected this year. BSG will be looking for its main growth from the automotive side of the company which specialises in safety products such as safety belts and children's car seats. BSG is back on the road, but until there is more sign of acceleration the shares down 2p to 18p are, on a p/a of 7, only a little on the cheap side.

wait to get on with its ambitious plans for expansion. It is a shrewd move and a p/e of 34.6 times which might look chunky on a full listing, is not out of place in the electronics sector of the USM. The rapid growth of the company under the chairmanship of Tony Martinez is impressive. If that growth can be sustained then the rating is well deserved. The structure of the company seems right, highly motivated staff, an emphasis on quality products and close contact with the computer industry. It does not set out to develop new technology so much as to resolve the problems of the existing systems and it is the flexibility and adaptability of its colour monitor which has assured its success to date. Microvitec hopes to continue the work into colour terminals and other computer peripherals and is optimistic about the export potential of its products which it has only recently begun to plan. The going will get harder, but the next couple of years look good.

T & N on course for advance

ANNUAL MEETINGS were again in full swing yesterday, and the following are extracts from several of them.

Shareholders in Turner and Newall were told that operating experiences in the current year were "well in accord" with the expectation that profit before tax this time would show a minimum 50 per cent advance over the £12.5m for 1983.

Much of the improvement would come from the UK, with the benefit of accrued tax losses, but India and Africa would make a smaller contribution because of their economic situations.

Sir Francis Tombs, chairman, said he was confident that the

group was well poised for further progress. But of the dramatic surgery was complete, and consideration was being given to some product extensions either by internal development or by modest acquisitions.

He said there were "distinct signs" of improved demand at home in some market sectors, but the construction industry generally remained depressed.

Mr D. G. Lynam, chairman of the forged fastener maker Linwood, said there had been a significant improvement in the group's fortunes, but there was still a long way to go before an acceptable level of performance was reached.

The first quarter had shown continuing improvement in recovery. A slightly higher customer demand had helped progress, but the majority was due to improvements in productivity arising from last year's drastic reorganisation and the effort of the workforce.

At the BBA Group meeting, chairman Mr D. M. Pearson, said a good start had been made to the current year and an advance in profits was looked for unless the miners' strike was very prolonged. In the U.S., conditions seemed to be set for a period of excellent business.

Gerrard & National PLC

Results for the year ended 5th April 1984

	1984	1983
Profit for the year	£10,117m	£14,205m
Total cost of Dividends	£3,590m	£2,992m
Disclosed Shareholders' Funds	£57,140m	£45,347m
Total Assets	£3,193,699m	£2,349,012m

Group Profit for the year. Group Profit after providing for taxation, minority interests and a transfer to Inner Reserves amounted to £10,117,000 (1983 £14,205,000).

Dividend. It is proposed that a final dividend of 9p (1983 7p) be paid on each Ordinary Share of 25p. When added to the Interim Dividend already paid of 3p (1983 3p) this makes a total of 12p (1983 10p) an increase of 20%. The proposed dividend on the Ordinary Shares of 25p each will be paid to Shareholders on the register as at the close of business on the 24th May, 1984.

Disclosed Shareholders' Funds. The Group's Disclosed Shareholders' Funds stand at £57.14 million compared with £45.35 million last year.

Total Assets. The Total Assets of the Group (excluding assets subject to repurchase arrangements) amount to £3,194 million compared with £2,349 million in 1983.

Following the Budget on 13th March, 1984, when the Chancellor of the Exchequer proposed considerable changes to the Corporation Tax levels and the structure of Capital Allowances and in the light of the size of the group's present operations, the Directors have reviewed the deferred tax requirements with the Company's tax advisers. As a result full provision has been made in the accounts of the leasing subsidiary and the group for the maximum potential tax liability on leased assets and for the rebate of the rent to lessees arising from Corporation Tax variation clauses. On the other hand, part of the deferred tax provision in respect of certain other items is no longer considered necessary. That relating to prior years has been released and there has also been a benefit in the current year. After these movements and after a transfer of £5,266,000 from inner reserves to General Reserve, the inner reserves stand at a higher figure than previously.

The Report and Accounts have been published
Gerrard & National PLC
32 Lombard Street, London EC3V 9BE. Tel: 01-623 9981
Members of the London Discount Market Association

J. Hewitt & Son (Fenton) P.L.C.

Manufacturers of domestic and industrial refractories, kiln furniture and electrical porcelain

	1983	1982	1981
Sales	£2,000s	£2,000s	£2,000s
Profit before tax	7,427	4,970	4,489
Profit retained	1,030	488	374
Earnings per share	536	262	275
Dividend per share	27.4p	14.1p	14.2p
	3.6p	2.4p	1.95p

Extract from the Statement by the Chairman, Mr. D. K. Hewitt:

Since the end of the year there has been a decline in sales of some products used in the domestic appliance market mainly due to the relatively mild winter and overstocking. However sales of products for the ceramic industries have continued to increase.

It is too early to give a positive indication of 1984 but present trends suggest that it will be difficult to maintain the rather exceptional profit we achieved in 1983.

Debt provisions hit Lloyds and Scottish

Pre-tax profits at Lloyds and Scottish, financier, fell by £3.1m to £3.6m in the six months to March 31 1984, said Mr G. Duncan, the chairman, says the reduction reflects, in the main, the continuing high level of provisions required in respect of bad and doubtful debts.

The 1984 Finance Bill introduces major changes to capital allowances and corporation tax rates which affect the leasing business. The group has therefore reviewed the level of provision for deferred tax and has made an additional provision of £78.4m as an extraordinary item.

An interim dividend of 1p (same as has been declared for the 15 months to December 31 1984—the total for the previous 12 months was 3.87p. Earnings per 20p share were 1.93p (5.15p on old capital).

18% increase for Greenall Whitley so far

In a "good all-round performance" taxable profits at Greenall Whitley increased by 17.6 per cent to £10.53m in the half-year to March 31, against a comparable £9.00m. The last full year figure was £24.01m.

The company is to pay an interim dividend of 1.925p per ordinary share and 0.3589p per "A" ordinary share, against a respective 1.7943p and 0.3589p.

Turnover for the period was up from £10.04m to £12.54m. The company's breweries produced a satisfactory trading performance with comparable beer volumes similar. The wines, spirits and soft drinks subsidiaries continued to improve, with more off-licences commencing to trade, say the directors.

Tax was £4m, against £2.65m, and minority interests took £10,000 (nil). Earnings per ordinary share were 5.54p (5.06p) and per "A" ordinary share 1.11p (1.02p).

LADBROKE INDEX
Based on FT Index
887-891 (-4)
Tel: 01-493 6261

Cambrian & General Securities p.l.c.

Extracts from Interim Statement by the Chairman, Mr. Ivan F. Boesky

Net revenue for the current half year was £103,655 compared to £95,541 for the half year to 31st March, 1983. The Directors have declared an Interim Dividend for the year ending 30th September, 1984 of 0.25p net (0.25p) per Ordinary share.

The general investment policy of the Trust is to make investments in securities quoted principally in the United States which, in our opinion are significantly undervalued or which present unique investment opportunities.

	31 March '82 Unaudited	30 Sept. '82 Audited	31 March '83 Unaudited	30 Sept. '83 Audited	31 March '84 Unaudited
Net assets	£8.04m	£8.45m	£13.42m	£26.36m	£41.96m
Net value asset per					
Ordinary Share	42.87p	43.35p	59.54p	64.61p	91.06p
Capital Share	8.65p	12.03p	41.99p	43.96p	103.25p

The Investment Manager is IFB Management Corp., a wholly owned subsidiary of.

The Ivan F. Boesky Corporation

Cambrian & General Securities p.l.c.

US \$14,000,000

Floating rate revolving medium-term facility arranged by

Interallianz Bank Zurich AG

provided by

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Interallianz Bank Zurich AG,
Nippon Credit Bank Ltd.,
London Branch

Financial Advisor
SELIGMANN, RAYNER & CO.
Members of The Stock Exchange

March 1984

UK COMPANY NEWS

Gerrard & National makes 'good' profit and raises dividend

NET TAXED profits of £10.12m achieved by Gerrard & National in the year ended April 5 1984 are considered good. They came about through a decline in UK market rates, and very active dealing and jobbing in short assets and in the gilt-edged market.

Mr R. G. Gibbs, chairman, says the profits are struck after tax, minorities and a transfer to inner reserves. They fall well short of the exceptional £14.21m earned in 1983-84, but are substantially in excess of any previous results and were evenly spread in each quarter.

The final dividend is raised from the equivalent 7p to 9p for a net total of 12p, against 10p.

Full provision has been made for the maximum potential tax liability on leased assets and for the rebate of rent to lessees arising from corporation tax variation clauses. On the other hand, part of the deferred tax provision in respect of certain other items is no longer considered necessary.

At April 5 1984, disclosed shareholders' funds stood at £57.14m, compared with £45.35m last year, while total assets, excluding those subject to repurchase arrangements, amounted to £3.19bn, against £2.35bn.

Mr Gibbs says since last summer the face of the City has changed markedly, and Gerrard & National has discussed its future and the part it may play in it with many institutions. The new environment will open up still further horizons and "we look forward to the future with considerable enthusiasm and a degree of excitement."

The group intends to extend its market making activities beyond the area of short assets into the full spectrum of gilt-edged.

At the year end Gerrard was running a fairly full book, but soon after sold the holding of fixed gilt-edged and greatly reduced both the size and length of the portfolio as a whole.

comment

In 1983-84 discount houses were enjoying the happiest of markets when interest rates fell sharply. A profit fall in 1983-84 was inevitable as market rates only dropped by 11 per cent and gilts were little changed. Gerrard and National made the most of the thinner margins available by running a much larger book. It seems this is the pattern for the future, except in odd weeks like this one when even the clearing banks cannot agree on base rates. G & N is anxious to point out that between the April 5 year-end and now its book has changed dramatically, so the damage done by the rise in rates should be small. The chairman's statement is full of new opportunities abroad, in Japan and the U.S., and at home where the Life business is profitable, new players are appearing in the money markets, and there is the prospect of becoming a primary dealer in gilts. There is always the chance of a merger, though G & N would prefer to stay independent. The dividend has gone up in good years and bad, averaging an 18.6 per cent rise over the last 15 years. The 20 per cent increase in 1983-84, gives a yield of 5.6 per cent on the shares at 305p down 5p yesterday. Justifiably the lowest in the sector.

Weather losses plunge Royal £20m into red

RECORD weather losses on its world-wide insurance business, particularly in the UK, sent underwriting losses of Royal Insurance soaring in the first three months of this year from £84.2m to £101.6m and resulted in a pre-tax loss of £20.4m compared with a £9.2m profit last year.

The group had the benefit of a £1.3m tax credit in the period. But in the first quarter of last year it had a tax credit of £7.1m. Thus there was an after tax loss in the first three months of £19.1m, compared with a profit last year of £16.1m.

Mr John Howard, Royal's chief general manager, was rather cautious as to prospects of making up lost ground in the remaining part of the year to match last year's pre-tax profits of £98.4m.

The problem area for weather losses was the UK. The group's UK property account was hit by the prolonged wet weather in Scotland and the north of England early in the year.

Weather losses on this account amounted to £22m, compared with £11.5m last year and the previous record £26m paid in the winter of 1982. Some £24m of these losses came on the private household account and Mr Howard admitted that the premium rates were inadequate to meet the severe weather patterns of the past five years.

However, he also stated that there would be no premium increase on house buildings insurance this year.

Premium growth on the UK account was a satisfactory 14 per cent. The other classes of business were somewhat better than last year, with conditions in the commercial market remaining more stable than in previous years.

Conditions in the U.S. have gone from worse to barely tolerable with an operating ratio of 126 per cent against 117.9 per cent. The poor result, where underwriting losses rose from £43.5m to £80.2m, were in part due to the weather—losses of U.S.\$14.5m (£10m)—but more to the dramatic rise in the number of claims on commercial multiple business not related to weather. There was some improvement on personal lines, with commercial lines being the problem.

Rate increases and remedial action in the U.S. has already led to significant loss of business. However, further measures are being taken, but Mr Howard pointed out that in many classes Royal's premiums are at the top

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY

Interim: Cheaprint, English Property Corporation, Harman Smith, Reliant Motor.

Final: J. Bilton, Oatseav. Tam-Consultants, Yorklyde.

FUTURE DATES

Interim—

General Stockholders Inv. Trst. May 18
Majestic Investments May 18
Northern American Trust May 22
Radio Clyde May 25
Stockholders Invest. Trust May 26

Final—

Clarke, Nickalls and Coombs May 16
Ouscan (Walter) & Goodrick May 22
Hergrove May 26
Henderson May 16
Hinton (Ames) May 15
PCT May 17
Sera May 15
Wainford Investments May 14



Interim statement

SKF Group sales rose 11% for the first three months of 1984 compared with the corresponding 1983 period. Profit before exchange differences increased to 244 million kronor (103).

	Jan/March 1984	Jan/March 1983
Sales (MSkr)	4,469	4,045
Operating income before depreciation (MSkr)	458	313
Income before exchange differences (MSkr)	244	103
Capital expenditure (MSkr)	94	119
Average number of employees at work	42,920	42,272

All main product groups recorded volume growth but prices continued to develop slowly. The sales revenue, however, increased faster than both cost of goods sold and selling expenses. Inventory turnover was further improved and at the end of the period under review, inventories fell below 40% of annual sales for the first time.

AB SKF, S-415 50 Göteborg, Sweden

Second half fall leaves UEI £1.2m down for year

PROFITS of UEI fell further during the second six months and left the group £1.2m behind at £3.31m pre-tax for the full year to January 31 1984. First half profits were down by £341,000.

The dividend, however, is being lifted by 0.25p to 6.25p net per 10p share by an increased final of 8.25p.

Group turnover rose from £59.78m to £68.39m and was made up by division as to electronics £37.47m and engineering £30.92m (£22.81m).

Over the year electronic profits fell by £366,000 to £6.33m, although during the second half they showed an improvement of £285,000 compared with the opening half. This reflected progress made by Quantel, where new products are now yielding better profits, and continued successful marketing by Link Systems.

Engineering profits fell by £788,000 over the year to £3.09m.

comment

UEI did its best last December to scale down the City's hopes, but the market was in unorgani-

ing mood yesterday. Its 13 per cent profits decline sent the shares down 16p to 178p, a 60 per cent fall over the past 12 months.

The aerospace industry's problems led to a £1.5m swing into a £400,000 loss at Yewlands. Cosworth slid backwards thanks to its belated shift to turbo racing engines, and Cabletima has had to be put on the back burner for the time being. Yewlands is now profitable, having broadened its customer list, and is planning a non-aerospace product. Cosworth's contract to make Mercedes cylinder heads could double its profits in a few years, although the change of emphasis from design to production means margins are bound to be squeezed. Link will be in limbo in the current half since its new television cameras will not be delivered until the autumn and it has stopped making the old ones. The pace of R&D speeding will slacken this year, with a direct benefit to the bottom line, and the new acquisitions should start contributing. Around £10m pre-tax looks in reach. The p/e, a heady 33 last May, drops to 13.

Ward White jumps 64% and makes 'excellent' start

FOLLOWING an improvement from £1.58m to £2.15m after six months, Ward White Group, footwear manufacturer and retailer, finished the year to January 31 1984 at £3.76m, compared with £3.34m for the previous 13 months, a growth of 64 per cent.

Turnover expanded by over £43m to £178.44m (£138.21m) and directors say the group has made an excellent start to the current year with sales running well ahead of 1983. They add that with the improved economic climate gathering pace and further benefits to come from acquisitions, they look forward with confidence to the year's outcome.

Contributions from the UK-based operating groups showed a "dramatic increase" with a particularly impressive performance by the Frisby/Turner chain, directors state. They add that the UK footwear operating sector managed a useful increase in spite of a poor year for the Wrangler brand.

The overseas operating group showed excellent growth with a 30 per cent advance in trading profit.

On capital increased by last year's rights issue earnings are given as 14.45p (10.37p) per 25p share on a net basis, and 14.45p (10.91p) nil. The dividend is stepped up to 4.95p (4.68p) with a final payment of 3.39p.

Profit figure was after interest of £3.25m (£2.84m) and subject to tax of £2.43m, against £1.81m.

comment

The startling growth of Ward White reflects its transformation from maker into retailer of shoes. The contribution to trading profits from the retail and distribution businesses rose from 84 per cent to 87 per cent last year and will go higher still this year. Acquisition has been the key to the group's success so far, both in the UK and the U.S. and to a smaller extent in Europe. The UK chain is now being progressively revamped to appeal to more fashion conscious buyers, but further acquisitions should not be ruled out. In the U.S. the latest big buy was only last month—the Wiener shoe business in New Orleans. The safety shoe businesses made useful profits but growth here is limited by dull industrial demand. Shareholders, who were asked to chip in to a heavy one-for-three rights issue in 1983, last October, saw their shares at 129p, down 1p, yesterday. With £11m pre-tax on the cards, the prospective p/e is only about 9, assuming a 30 per cent tax charge.

HOTELS?

PROPERTY?

LEISURE?

RETAILING?

LADBROKE.

Granville & Co. Limited

Member of NASDDM

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Over-the-Counter Market

1983-84 High/Low	Company	Price	Change	Gross Yield	P/E	Fully Paid
142-120	Ass. Brit. Ind. Ord.	133	-	8.4	4.8	7.7-10.2
158-117	Ass. Brit. Ind. CULS	146	-	10.0	5.0	-
78-61	Aluminium Group	61	-2	8.1	10.0	17.4-17.4
38-21	Armitage & Rhodes	33	-1	-	-	12.4-27.2
330-141	Barton Hill	141	-1	3.5	6.6	8.2-8.8
58-53	Bay Technology	53	-	5.0	2.5	-
200-197	CCL Ordinary	200	-	5.0	10.3	-
193-121	CCL 11pc Conv Pref	121	-5	5.7	1.1	-
540-100	Carborundum Abrasives	530	-	17.6	17.0	26.4-29.1
249-100	Cindico Group	108	-	6.0	8.8	9.2-15.2
69-46	Deborah Services	46	-2	6.7	4.3	8.4-13.8
222-78	Fink Harsell	220	-	4.3	14.8	-
203-75	Fink Harsell Fr Ord 87	201	-	7.3	14.8	13.8-17.2
69-28	Frederick Parker	28	-	150.0	5.8	-
38-32	George Bell	32	-	7.1	7.7	-
30-46	Ind Precision Castings	50	-	4.5	3.7	8.4-12.6
2185-2150	Inta New Fully Pd Ord	2185	-	11.1	4.7	13.4-13.4
395-134	Inta Conv Pref	134	-	11.4	4.6	30.4-33.2
124-81	Jackson Group	81	-	20.0	20.8	11.2-7.8
255-189	James Burroughs	189	-	11.0	5.5	11.7-17.7
425-276	Terday & Bell	276	-	1.0	8.5	8.3-7.3
175-57	Robert Jenkins	57	-	5.7	10.2	9.3-8.7
74-56	Serutons 'A'	56	-	7.5	15.6	-
120-61	Terday & Bell	61	-	1.0	8.5	11.7-17.7
30-26	Unitech Holdings	26	-	1.0	8.5	11.7-17.7
92-86	Walter Alexander	86	-	17.1	7.0	5.9-11.7
278-238	W. S. Yeates	248	-	17.1	7.0	5.9-11.7

The Ladbroke Group operates many different businesses.

It is one of Britain's top 100 and Europe's top 200 companies and is committed to expanding internationally as well as nationally. The corporate strategy of the Group is:

1. The continued expansion of its major businesses, all of which are highly successful.
2. The development, in parallel, of its medium-size businesses so that they become substantial profit earners in the medium term.
3. Investment, particularly in consumer oriented industries, where there are good opportunities to build substantial businesses in the medium term.
4. To continue to operate smaller leisure businesses which contribute regularly and usefully to group profits.

There's more to Ladbroke than people think.

Ladbroke Group PLC
Hotels · Property · Leisure · Retailing

The Royal Bank of Scotland Group plc

Interim Results

The unaudited profit before taxation for the six months ended 31 March 1984 amounted to £56.8 million, an increase of £25.6 million over the corresponding period last year.

During the six months ended 31 March 1984 the principal factors contributing to the increase were higher net interest earnings, improved commission and fee income and a reduction in the bad and doubtful debt charge, continuing the trend seen in the second half of last year. Whilst income has been rising, expenses have been contained and were only 4 per cent higher than for the same period last year.

The improved results have been achieved despite a fall in base rate from an average of 10.2 per cent for the first half of last year to 9 per cent for the first half of this year. The average margin between base rate and retail deposit rate widened from 3.2 per cent to 3.5 per cent, over the comparable periods and this coupled with higher levels of sterling business accounted for most of the increase in net interest earnings.

These results reflect to an extent the improving general economic environment in the U.K., which remains patchy and the medium-term outlook is still uncertain. On balance, however, the general economic and financial outlook appears better than it did six months ago and we expect that as we progress towards the merger the underlying improvement in our domestic business will continue.

As a result of the rates of corporation tax end taxation-allowance on capital expenditure proposed in the 1984 Finance Bill, taxation deferred by capital allowances mainly on leased assets must now be expected to become payable at the new rates instead of being deferred indefinitely. At the same time, the tax variation clauses in lease agreements will reduce future pre-tax rental income.

The impact of the changes on the deferred taxation already provided at 30 September 1983 will be reflected in the full year's accounts for 1984 by an extraordinary item charge, matched by a transfer from reserves. The additional deferred taxation provision expected to be required is of the order of £90 million. The calculations of the effect of tax variations on lease rentals are complex and a further provision in respect of this will be required.

The directors have declared half-yearly dividends on the 11 per cent and 5 per cent cumulative preference shares at the rate of 3.85 per cent and 1.925 per cent respectively. These dividends will be paid on 31 May 1984 to those preference shareholders registered on 11 May 1984. The directors have also declared an interim dividend on the ordinary shares for the year to 30 September 1984 of 3.3 pence per share compared with 3 pence per share paid last year. This interim dividend will be paid on 2 July 1984 to those ordinary shareholders registered on 1 June 1984.

Michael Herries, Chairman

CONSOLIDATED PROFIT AND LOSS ACCOUNT (UNAUDITED)	6 months to 31.3.84			6 months to 31.3.83			12 months to 30.9.83		
	£m	£m	£m	£m	£m	£m	£m	£m	
OPERATING PROFIT	61.1	35.0	100.7	7.8	3.9	10.4			
The company and its subsidiaries (Note 1)									
Share of profits of associated companies	68.9	36.9	111.1	(12.1)	(7.7)	(15.6)			
Interest on loan capital	56.8	31.2	95.5	(20.0)	(9.2)	(14.9)			
PROFIT BEFORE TAXATION	36.8	22.0	60.8	—	—	15.0			
Taxation (Note 2)	36.8	22.0	60.8	(0.3)	(0.3)	(0.4)			
PROFIT AFTER TAXATION	36.5	21.7	59.2	(0.1)	(0.1)	(0.1)			
Exceptional items									
Minority interest	36.5	21.7	59.2						
Preference dividends	36.4	21.6	95.1						
PROFIT BEFORE EXTRAORDINARY ITEMS ATTRIBUTABLE TO ORDINARY SHAREHOLDERS	27.5m	£6.8m	£16.7m						
DIVIDEND ON ORDINARY SHARES									
EARNINGS PER 25p ORDINARY SHARE:									
before exceptional items	16.1p	9.6p	35.4p						
after exceptional items	16.1p	9.6p	42.1p						

The profit and loss account for the twelve months ended 30 September 1983, included above, is an abridged version of the company's full accounts for that period which have been filed with the registrar of companies and on which the auditors gave an unqualified report.

NOTES:	6 months to 31.3.84	6 months to 31.3.83	12 months to 30.9.83
1. Operating profit	£m	£m	£m
The amount charged against operating profit in respect of bad and doubtful debts comprises:			
Specific	14.4	23.5	34.0
General	2.8	1.0	5.8
	<u>17.2</u>	<u>24.5</u>	<u>39.8</u>
2. Taxation			
The charge for taxation is based on a UK corporation tax rate of 47 per cent and takes account of deferred taxation on all timing differences other than those considered likely to continue for the foreseeable future.			
3. Extraordinary items			
Net extraordinary items arising from events in the 6 months ended 31 March 1984 were £1.7m credit (6 months ended 31 March 1983 — nil, 12 months ended 30 September 1983 — £1.6m charge).			
The deferred taxation arising from proposed changes to rates of corporation tax and tax allowances on capital expenditure required in excess of the 30 September 1983 provision will be dealt with in the full year's accounts for 1984 and is expected to be of the order of £90m. An additional provision in respect of tax-allowable losses will also be made.			
4. Current cost accounts			
No current cost accounts are included in this statement.			
CONTRIBUTIONS TO PRE-TAX PROFITS			
(Excluding profit on sales of premises)	%	%	%
Domestic	51	42	46
International	13	16	21
Related services	36	40	33

ANALYSIS OF OPERATING PROFIT	6 months to 31.3.84	6 months to 31.3.83	12 months to 30.9.83
The Company and its subsidiaries	£m	£m	£m
Interest and investment income receivable	519.9	522.2	979.5
Interest payable	(359.5)	(385.8)	(689.7)
Net interest income	160.4	136.4	289.8
Other operating income	218.5	189.4	399.9
Staff expenses	(85.7)	(61.5)	(185.0)
Premises and equipment expenses including depreciation	(26.9)	(25.2)	(51.0)
Other expenses	(27.8)	(28.3)	(54.6)
Bad and doubtful debts charge	(140.4)	(135.0)	(271.2)
	(17.2)	(24.5)	(39.8)
	(157.6)	(159.5)	(311.0)
Profit on sales of premises	58.9	29.9	88.9
Profit on sales of investments	1.0	4.0	8.9
	1.2	1.1	2.8
	61.1	35.0	100.7
SHARE OF PROFITS OF ASSOCIATED COMPANIES	7.8	3.9	10.4
OPERATING PROFIT	68.9	36.9	111.1
Average base rate	9.0%	10.2%	10.0%
Average margin between base rate and retail deposit rate	3.5%	3.2%	3.3%

The Royal Bank of Scotland plc Williams & Glyn's Bank plc

UK COMPANY NEWS

Debenhams surges £13m to £32.7m

FURTHER IMPROVEMENTS in efficiency and productivity in the department stores and other retailing businesses, as well as footwear manufacturing and financial services, have boosted taxable profits of Debenhams from £19.6m to £32.7m for the year ended January 23 1984. Second half contribution expanded by 29.4% to £27.53m. The current year has started well, directors say, and they look with confidence to further progress.

After VAT, £63.2m (£69.9m), turnover for the 12 months amounted to £683.6m, compared with £616.6m, a rise of 11 per cent.

After interest charges of £8.8m, against £8.5m, trading profits were £54.9m (£50.9m) a 7.6 per cent expansion over the previous year. The pre-tax figure included a £2.7m (£7.4m) property surplus and was after non-trading charges including redundancy and closure costs, £5.5m (£5.7m).

First charges took £7.7m, compared with a previous £4.3m, and earnings per share were 17.2p (10.9p). On a nil distribution basis they were 18p (12p).

The dividend is lifted from 6.8p to 7.5p net with a final payment of 5.1p.

The retained balance was much higher at £13m (£5.5m) after minorities, preference payments, and ordinary dividends of £10.5m (£3.1m).

In the department stores the directors say that increased consumer demand coupled with benefits from improved productivity resulted in an encouraging increase in the profit contribution. With favourable trading conditions they are confident that this trend will continue.

As part of the drive to improve competitiveness and profitability from more efficient space usage,

discussions are taking place with Harris Queensway with a view to forming two joint companies in which the group would share their respective expertise in retailing carpets and furniture in the one case and television, audio and electrical equipment in the other.

The policy of extending and improving trading space has continued. New stores were opened at Croydon and Cambridge during the year and work is nearing completion on a store in Aberdeen which will open in the autumn.

Despite tough competition, Lotus, major footwear supplier to Marks and Spencer, made significant increases in £27.40 and productivity while the Rayne shoe business experienced some growth in demand.

Harvey Nichols, which is separately managed from the other department stores, con-

Ultramar £11.7m higher in first quarter

ON THE back of a £361m rise in turnover to £784.3m pre-tax profits of Ultramar for the first three months of 1984 improved by £11.7m to £47.6m and cash flow from operations rose to a record quarterly high of £54.6m, compared with £38.9m.

The results were struck after deducting £34.2m (£25m) for distribution costs and administrative expenses and much higher interest charges of £17.5m, against a previous £4m. Other operating income added £7.7m (£5.7m). Ultramar is a petroleum exploration and development group.

Over the quarter producing operations in Indonesia, the North Sea and Western Canada had good results, but the marketing and refining divisions in Eastern Canada and California were still disappointing.

The directors say that strong competition for market position, especially in Eastern Canada, at times drove gasoline prices well below the cost of production. In addition, the upgraded Quebec Refinery produced a lower yield

pattern than anticipated over the period. They believe that they have identified the cause of the shortfall and that the problem will be corrected over the next few months.

The £220m capital expenditure of £85.4m (£82m), included the cost of acquisition of a 1 per cent interest in the Forties Field and an additional 2.5 per cent interest in the Marcellus Field at a combined cost of £87.2m.

The group's average oil and gas production for the period £7.7m (£5.7m). Ultramar is a petroleum exploration and development group.

Over the quarter producing operations in Indonesia, the North Sea and Western Canada had good results, but the marketing and refining divisions in Eastern Canada and California were still disappointing.

The directors say that strong competition for market position, especially in Eastern Canada, at times drove gasoline prices well below the cost of production. In addition, the upgraded Quebec Refinery produced a lower yield

Outlook is promising for Holt Lloyd

Mr Tom Heywood, chairman of Holt Lloyd International, the car-care products and food group, says the future looks promising. All activities are well positioned to produce higher profits, while the recent acquisitions in Canada and South Africa will make a "significant improvement" to operations.

He confirms the results for the year ended February 25, 1984 published a month ago, showing sales at £58.05m (£52.87m) and pre-tax profits at £24.24m (£22.6m). Earnings are 8.5p (1.1p) and the dividend is again 3.17p.

There was a considerable improvement in UK profits following action over the last two years.

Profits doubled at John Foster

TAXABLE PROFITS at John Foster's clothing manufacturer and spinner, more than doubled from £245,000 to £603,000 in the year to March 2 1984.

This reflects the board's expectation at midway when it predicted a substantial increase over the previous year. Second half profits amounted to £583,000, against £294,000.

The directors are to pay an increased final dividend, up from 1p to 1.75p, to lift the total to 2.25p (1.5p).

The board sees the figures as evidence of a continuing improvement in profitability. The group has a full order book in most sections, and the prospects are good for exports of quality suiting clothes, a major part of the group's turnover. A further increase in profits is foreseen.

The result was achieved on a 15.5 per cent increase in turnover to £17,031m (£14.7m), produced operating profits of £982,000 (£579,000). Interest absorbed £379,000 against £334,000, and advance corporation tax took £25,000 (£22,000).

An extraordinary dividend of £294,000 (£111) relating to the acquisition of E. A. Matthews, worsted manufacturer, last September, comprised £221,000 goodwill written off and £73,000 relocation expenditure. Earnings per share were 6.2p (2.4p).

The board sees the figures as evidence of a continuing improvement in profitability. The group has a full order book in most sections, and the prospects are good for exports of quality suiting clothes, a major part of the group's turnover. A further increase in profits is foreseen.

Woodhouse & Rixson ends £0.4m in red: payout cut

THE SECOND HALF at Woodhouse & Rixson (Holdings) failed to produce the hoped-for improvement and the company has reported a pre-tax deficit of £444,000, against £643,000 profit, for the year ended 1983.

There will be a reduced final dividend of 0.25p, down from 0.75p, producing a lower 0.75p total, against 1.5p.

Turnover fell by 31 per cent to £8.61m, reflecting the depressed state of the company's principal sectors, states the directors.

Interest took £100,000, against £135,000, and there was a tax credit of £93,000 (dabt £290,000).

An extraordinary debit of £355,000 (£50,000) included a £222,000 tax charge as a result of the Budget changes. The remainder was connected with the attempt to achieve rationalisation within the footwear, rug and light open die forgings sectors.

Vaux ahead despite fall in draught beer demand

INTERIM pre-tax profits of Sunderland-based Vaux Breweries lifted ahead by £188,000 to £1.55m, compared with £1.36m, and the company is lifting its net interim dividend from 3.025p to 3.4p per 25p share.

Improved profits from Swallow Hotels and from increased sales of packaged beers more than offset the effects of a fall in draught beer sales in the post-Christmas period.

Sales of wines and spirits also continued to make progress but Mr Paul Nicholson, the chairman, says it is too early to make a forecast for the full year.

He points out, however, that indications look particularly encouraging for Swallow Hotels and that the directors have high hopes for greatly improved draught lager sales following an agreement being negotiated to brew Tubbury lager.

Shareholders are told that the group's first "all day" public house, opened in Middlesbrough Breweries ahead by £188,000 to £1.55m, compared with £1.36m, and the company is lifting its net interim dividend from 3.025p to 3.4p per 25p share.

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Shareholders are told that the

COMPANY NEWS IN BRIEF

Profits before tax of property investment concern Warner Estate Holdings advanced from £1.22m to £1.51m in the six months to end March 1984. Earnings per 25p share moved ahead to 7.87p, against 5.79p, and the interim dividend is being lifted by 25 per cent to 5p net.

Turnover for the period was higher at £5.32m compared with £4.4m. Profits were subject to tax of £877,000 (£575,000), and minorities totalled £6,000 (£5,000).

Net proceeds of sales of houses and flats totalled approximately £190,000. During the period the company purchased 40,000 of its shares at an average price of 45p.

The second half performance at Porter Chadburn, manufacturer of brewery and marine engineering equipment, which produced a pre-tax profit of £20,600 against a comparable loss £314,000, was roughly in line with the break-even predicted at mid-year.

Figures to the year ended January 6 1984, show a pre-tax loss reduced from £645,000 to £157,000, the company's third consecutive deficit. The final dividend of 0.5p is unchanged. There was no interim dividend.

Turnover declined from £13.56m to £12.85m but produced an increased gross profit of £1.48m against £1.02m. At the operating level the profit was £108,000, against a loss of £231,000, including operating income £17,000 (£23,000) but after distribution costs of £82,000 (£73,000) and administration expenses of £120m (£12m).

Exceptional expenses, relating to on-going activities, took £30,000 against £55,000 and interest absorbed £238,000 (£248,000). Tax was unchanged at £7,000. There was an extraordinary debit of £590,000 last time. Losses per share were 5.18p (17.19p).

First half profits fell by £22,712 to £820,318 at G.R. (Holdings), which is primarily engaged in sheepskin and fur processing and manufacturing.

Turnover for the six months to end-December 1983 rose from £10.5m to £14.88m. The group also operates Graydon Hall which provides health and leisure facilities.

The interim dividend is held at 10p net with earnings per share little changed at 10.9p (10.8p).

Tax took £285,000 (£225,000), and after minorities and all dividend payments the retained profit balance is £394,898 (£279,905).

Net asset value per 25p ordinary after deducting prior charges at par of Anglo Scottish Investments Trust moved ahead from 146.4p to 155.3p in the six months to March 31 1984, and compares with 123.3p a year ago.

The interim dividend is stepped up to 1p (0.9p) and the directors expect to at least maintain last year's final payment of 1.7p.

Net pre-tax revenue for the period amounted to £715,000, against £588,000 for the comparable six months. Dividends and interest received totalled £1.1m (£883,000) and underwriting commissions were £2,000 (£11).

Earnings per share came to 1.33p (1.13p) after tax of £284,000 (£217,000).

Net asset values at Border & Southern Steelholders rose in the six months to March 31 from 166.8p to 185.5p prior charges at par and from 167.7p to 186.4p prior charges at market value.

As already announced the interim is unchanged at 1.3p. Net revenue is down from £1.55m to £1.51m due to the increase in the overseas content of the portfolio. This, coupled with the effect of the recently issued debenture stock, may result in reduced revenue for the full year.

Total income was £2.75m against £2.87m. Expenses and interest absorbed £423,000 (£279,000) and tax took £258,000 (£153m).

Mr N. R. Lyle and Mr I. Jacob, of Thornton Baker, were appointed receivers of Modern Engineers of Bristol (Holdings) and its subsidiaries on May 8.

The group is engaged principally in structural engineering, including the design, fabrication, metal treatment and the erection of steelwork.

ANGLOVAAL GROUP

DECLARATION OF PREFERENCE DIVIDENDS

DIVIDENDS HAVE BEEN DECLARED payable to holders of preference shares registered in the books of the under-mentioned companies at the close of business on 25 May 1984. The dividends are declared in the currency of the Republic of South Africa. Payments from London will be made in United Kingdom currency and the date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be 4 June 1984, or such other date as set out in the conditions subject to which the dividends are paid. These conditions can be inspected at the registered office or office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about 30 June 1984. The transfer books and registers of members of the companies will be closed from 26 May to 1 June 1984, both days inclusive. All companies mentioned are incorporated in the Republic of South Africa.

Name of Company	Class of share	Dividend No.	Interest per share
Anglovaal Limited	6% Cumulative redeemable	92	5
Anglovaal Limited	5% Cumulative redeemable	75	5
Middle West Limited	8% Redeemable cumulative	24	4

By order of the boards
Anglovaal Limited Secretaries
per: E. G. D Gordon
Registered Office:
Anglovaal House
56 Main Street
Johannesburg 2001

London Secretaries:
Anglo-Transvaal Trustees Limited
295 Regent Street
London W1R 8ST
10 May 1984

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The Republic of France

The Issue Yield (as defined in, and calculated in accordance with the terms of, the Placing Memorandum dated 9th May 1984) for the above Stock is 12.166 per cent.

Subject to the provisions of the above-mentioned Placing Memorandum, the Stock will, on issue, bear interest at the rate of 11 1/4 per cent. per annum, payable semi-annually, and the issue price is £36.764 per cent.

Kleinwort, Benson Limited
11th May 1984

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MINING NEWS

Amax sees a year of recovery

BY KENNETH MARSTON, MINING EDITOR

MR PIERRE GOUSSELAND, chairman of the U.S. Amax diversified natural resources group, was as optimistic as ever at the Goldsmith's Hall in London yesterday. Encouraged by the company's return to profitability in the first quarter after two gloomy years in the red he was again moved to quote Shakespeare, inevitably, "As You Like It."

"Sweet are the uses of adversity, which like the load, only and wounds the back, yet a precious jewel in his head. Condescendingly, for a Frenchman who has more than a sneaking suspicion that a French nobleman at the court of Henry III had something to do with the works ascribed to the Swan of Avon, he added: "Shakespeare was right."

Amax, he said had endured depression to discover "the

jewel of greater productivity." At all events, the company expects to achieve a further improvement in profits for the current quarter, helped largely by its aluminium and energy interests.

Mr Gousseland told an investment community audience that since the beginning of this year Amax has reduced its debt by a further \$200m (£144m). However, depending on the course of metal prices, it will take until after the year for the total debt to be reduced to acceptable proportions.

Amax is prepared to sell non-mainstream assets, such as the lead and zinc operations, provided the price is right, and some are expected to be disposed of before the end of 1984.

The important molybdenum operations continue to run at a loss although on the company's

present metal price projections there are hopes that the break-even level may be approached at around end-year.

At all events, Amax has the advantage of being a low-cost producer and, as already reported, has reopened its Henderson and Climax molybdenum mines in order to rebuild stock levels.

Creditanstalt-Bankverein, the leading Austrian bank, is spending some \$75m in acquiring a 4.8 per cent stake in Amax as part of the deal whereby British Petroleum has been required to dispose of its 6.5 per cent holding in Amax in order to conform with the requirements of the U.S. Federal Trade Commission.

The bank has the option to deliver, from time to time, Amax shares in payment for molybdenum products in conjunction with a long-term molybdenum supply contract with its metal trading subsidiary, Treibacher Chemische Werke. Mr Gousseland stressed that the bank is not subject to any financial risk under the arrangement.

He said that the joint venture with Britoil was welcomed by both parties. It would open up the opportunities for expansion, both by exploration and acquisition, in U.S. oil and gas.

So far, drilling had shown "a 100 per cent rate of success with no dry holes," but Mr Gousseland was not to be drawn on how much drilling had been carried out. This may be announced shortly.

In all, the outlook is encouraging for Amax although how much so depends on the course of world economies in general and metal prices in particular. But hope is stirring and: "Hath not old custom made this life more sweet than that of painted pomp?" Or hath it?

Mixed showing from Far East tin producers

TIN concentrate output figures from the Far Eastern tin producers for April make a mixed showing, partly because of the restrictions on export sales imposed by the International Tin Council in its efforts to support the market.

The major group, Malaysia Mining Corporation and its subsidiaries, raised production last month to 494 tonnes, but the total for the first three months of the current financial year is lagging at 1,272 tonnes against 1,429 tonnes in the same period of 1983.

Similarly, Berjantai did better last month but the total for the full financial year comes out at 2,050 tonnes against 2,307 tonnes. Bui Treonh increased output in April and is so far running ahead of last year with a four-month cumulative total of 141 tonnes against 131 tonnes.

On the other hand, lower production for April is reported by Aokam with a cumulative 10-

Hemlo farm-in deals secured by Gold Fields

A FARM-IN deal has now been reached between Consolidated Gold Fields and a group of small Canadian companies headed by Mr Murray Pezim, the Vancouver promoter, in the Hemlo area gold camp in north-western Ontario.

Essentially, the deal gives Gold Fields the opportunity to carry out prospecting work in the area for a relatively modest outlay and to have an option to acquire a 100 per cent interest in the companies' properties.

The companies stand to receive a net profits royalty of 25 per cent in the event of the prospecting work leading to a producing mine. They are:

Autocrat Resources, International Corona Resources, International Laco Resources, International Rhodes Resources, Rabbit Oil and Gas, Triple-Crowns Resources and Youngman Oil and Gas.

Canada's Falconbridge proposes a C\$8m offering of "flow-through" common shares to provide funds for this year's mineral exploration. Subscribers to the issue in Canada who have sufficient net income for income tax purposes will be entitled to claim tax reductions of 13 1/2 per cent of the offering price per Falconbridge unit.

	April	March	Feb
Aokam	78	128	112
Berjantai	173	148	168
Bui Treonh	424	412	428
Malaya	51	61	63
Tongkah Harb.	47	88	39
Treongh	41	38	28

	April	March	Feb
Gopeng	119	132	112
Mambang	23	33	30
Idris	6	11	15

MINING NEWS IN BRIEF

SOUTH AFRICA'S Transvaal Consolidated Land and Exploration has earned a net profit of R39.7m (£22.5m), or 354 cents per share, for the half-year to March 31 compared with R37.5m in the same period of a year ago. The interim dividend is maintained at 75 cents; the total for 1983-84 was 280 cents. The company expects to maintain the dividend total for the current year but warns that profits may not match those of 1983-84.

Canada's Northgate Exploration lost C\$738,000 (£410,000) in the first quarter following a loss of C\$2.8m in the first three months of last year.

The gold, base metal and energy group is to acquire approximately 50 per cent of Canadian Pioneer Oil, a small company into which Northgate is to transfer its existing oil, Canadian and U.S. oil and gas properties.

It is planned to develop Canadian Pioneer as a small, but growing, independent resource company.

In conjunction with the Canada

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corre. div.	Total for year	Total for last year
AE	1.75	July 2	nil	1.75	1.4
Anglo-Seacons	1	July 4	0.9	1.9	2.6
BOC	3.15	Oct 3	2.73	5.88	6.3
Debenham's	5.3	Oct 2	4.78	10.08	6.8
Fairline Seats	1.13	July 27	0.75	1.88	1.5
John Foster	1.75	July 10	1.5	3.25	2.25
General & National	9	June 9	7	16	10
Greenall Whitley ord	1.93	—	1.79	3.72	4.03
Greenall Whitley 'A' int	0.39	July 5	0.36	0.75	0.81
G.R. (Chicago)	1.6	July 5	1.5	3.1	7
King & Shaxson	5.75	June 15	5	10.75	8.25
Lloyds and Scottish int	1	July 6	1	2	3.5
Minty	2	July 13	2	4	4
North Atlantic	2	June 22	1	3	4
Oceania Development	2	July 16	1.82	3.82	1.82
Porter Chadburn	0.35	—	0.35	0.35	0.35
Royal Bk. Scotland int	3.3	July 2	3	6.3	7.4
TR Technology	2.3	July 2	2.3	4.6	3.3
USA	2.5	July 12	3.3	5.8	5
Vaux Breweries	3.4	July 2	3.05	6.45	8.08
Ward White	13.39	July 13	3.08	16.47	4.48
Warner Estate	8	—	0.75	8.75	1.5
Woodhouse & Bissop	0.25	July 2	0.75	1.0	1.5

BANK RETURN

	Wednesday May 9 1984	Increase (+) or Decrease (-) for week
BANKING DEPARTMENT		

	£	+	£
Liabilities			
Capital	14,553,000		
Public Deposits	548,378,587	+ 176,400,730	
Bankers Deposits	587,072,775	+ 65,866,599	
Reserve and other Accounts	1,561,596,568	+ 16,216,948	
	2,812,591,144	+ 368,889,978	
Assets			
Government Securities	487,223,419		30,886,000
Advances & other Assets	585,762,510		309,416,463
Premises Equipment & other Secs.	1,750,611		6,246,936
Notes	5,450,890		267
Coins	145,034		
	2,812,591,144	+ 368,889,978	

ISSUE DEPARTMENT

	£	+	£
Liabilities			
Notes issued	11,880,000,000		80,000,000
In circulation	11,914,549,710		85,446,636
In Banking Department	5,450,290		6,346,936
Assets			
Government Debt	11,015,100		388,312,372
Other Government Securities	3,556,338,548		268,312,372
Other Securities	2,528,888,561		
	11,880,000,000	+ 80,000,000	

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	Bid	Offer	EM Dep.	DM S. 30	DM S. 75
Mpl. C	99.5p	99.8p	Su Fr Dep.	Su Fr Nd	Su Fr 50
Mpl. US \$	98.7p	99.1p	J. Yen Dep.	Yen 5,000	Yen 5,000
£ Dep.	102.2p	102.5p			
US \$ Dep.	5 Nd	5 10			

FIRST QUARTER 1984 Ultramar

RECORD OIL AND GAS PRODUCTION

Extracts from the Chairman's Statement:

"For the quarter to 31st March 1984, on a turnover of £784.3 million, the Group had a profit before taxes of £59.3 million and a net profit after taxes of £32.3 million. Cash flow from operations totalled £54.6 million, a record quarterly high."

"Our producing operations in Indonesia, the North Sea and Western Canada had good results, but the marketing and refining divisions in Eastern Canada and California were still disappointing. Strong competition for market position, especially in Eastern Canada, sometimes drove gasoline prices well below the cost of crude oil. In addition, during the first quarter, the upgraded Quebec Refinery produced a lower yield pattern than anticipated. We believe we have identified the cause of the shortfall and that the problem will be corrected over the next few months."

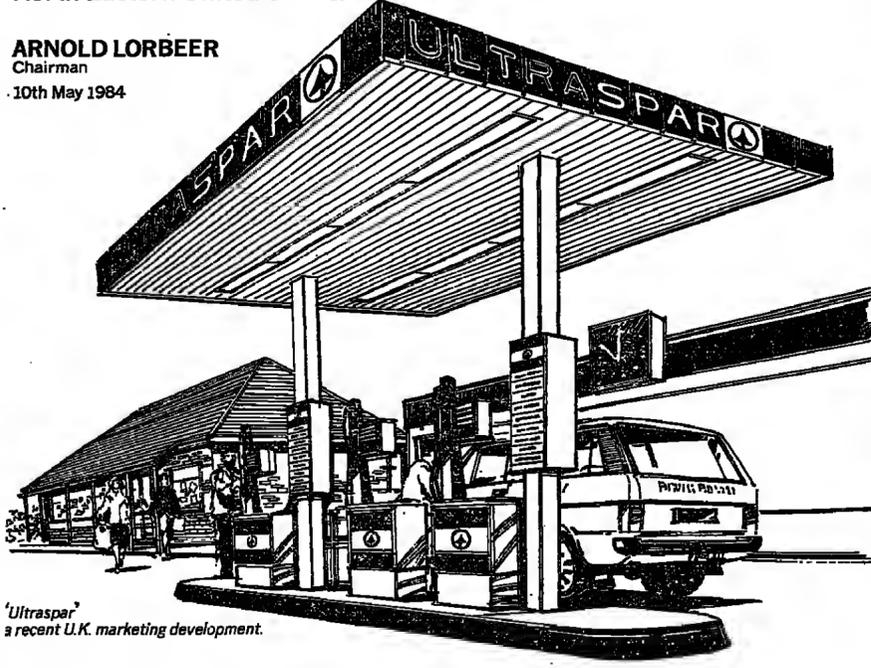
"The Group's average oil and gas production for the first quarter from the North Sea, Indonesia, Western Canada and the United States reached an all time high of 23,100 barrels per day of oil and 259.1 million cubic feet per day of gas. Sales of crude oil and petroleum products were also at a record high of 352,600 barrels per day, of which 128,400 barrels per day came through the marketing interest acquired last year in the North Eastern United States."

SUMMARY OF FINANCIAL RESULTS

	First Quarter 1984	First Quarter 1983	Year 1983
Turnover	784.3	423.0	2,057.1
Profit on ordinary activities before taxation	59.3	47.6	155.2
Net profit	32.3	25.2	122.1
Cash flow from operations	54.6	36.9	124.5
Capital expenditures	85.4	52.0	306.2
Earnings per share	23.8p	20.9p	93.3p

OPERATING RESULTS

	First Quarter 1984	First Quarter 1983
Sales of oil (barrels per day)	352,600	182,500
Oil refined (barrels per day)	108,300	81,600
Oil produced (barrels per day)	23,100	9,400
Gas produced (thousands of cubic feet per day)	259,100	182,700
Gross wells drilled	60	31
Oil and gas wells completed (in which the Group has varying interests)	46	23



"Ultraspas" a recent U.K. marketing development.

Ultramar

Morgan House, 1 Angel Court London EC2R 7AU

For a copy of the First Quarter 1984 Report please write to the Company Secretary at the above address.

BIDS AND DEALS

Bunzl unwinds Filtrona share link

BY ALEXANDER NICOLL

Bunzl, the paper and packaging group, said yesterday that it has agreed with American Filtrona of the U.S. on the unwinding of the two companies' holdings in each other.

The sale of Bunzl's 20 per cent holding in the U.S. company, in which members of the Bunzl family still hold 42 per cent, would bring it \$8.3m in cash and would allow it to expand further in areas other than its traditional manufacture of cigarette filters.

Mr Ernest Beaumont, Bunzl's chairman, said the cross-holding began in 1967 and ceased to be

justified when the last joint venture was dismantled in 1982. Although both companies continue to make cigarette filters, their directions have diverged, he said.

Under the agreement, American Filtrona will itself buy Bunzl's holdings of 468,976 shares in it at US\$25 (£17.98) each. Bunzl said this price compared with the current market price of \$18.625 per share and that the total amount to be received, \$8.3m, represented a \$2.8m surplus over the carrying value of the investment in American

Filtrona at the end of 1983. Under the same agreement, American Filtrona has conditionally placed its 10 per cent holding, worth £14.72m, in Bunzl at a price equivalent to 517p per share. Yesterday, Bunzl shares closed unchanged at 538p.

The agreement is conditional on approval by Bunzl shareholders both at the sale of the American Filtrona shares and of a previously announced one-for-one scrip issue at Bunzl's annual general meeting to be held May 30.

Bunzl said that in 1983 its

stake in American Filtrona contributed \$127m to its pre-tax profit but only £37,000 in dividends, and that investment of the cash from disposal of the holding would enable it to earn a significantly higher return.

Mr Beaumont said despite Bunzl's diversification, cigarette filters still contributed importantly to its profit and that technical co-operation between the two companies would continue on an informal basis. Under the agreement, they have agreed not to acquire shares in each other for 10 years.

Newbold & Burton shares rise 27p after bid approach

Newbold & Burton Holdings, the Leicestershire-based ladies footwear manufacturer, revealed yesterday that it had received an unsolicited approach which it said may or may not lead to an unsolicited approach which issued share capital.

The announcement pushed Newbold's share price up by 27p yesterday to 133p which gives a market capitalisation of £5.6m against net worth at the December year-end of £2.2m.

Newbold recovered strongly last year with profits of £482,000 before tax, against £118,000, to

which the group has attributed the largest factor as being the turnaround from serious loss to profit at the dominant Newbold Burton subsidiary.

This operation is said to have achieved a "lower and sounder cost base, combined with improved quality standards, which has greatly added to confidence throughout the group."

The largest shareholder, at the balance sheet date, was TTC Pension Trust which held 2,448,000 shares, accounted for just over 5 per cent of the equity.

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BIDS AND DEALS IN BRIEF

Tikkurila has purchased a further 800,000 Donald Macpherson shares which together with the 1m already owned represents 3.8 per cent of Macpherson's capital.

The directors of Caparo Industries have entered an agreement to sell the net assets of CMT Industrial Supplies (UK), a wholly-owned subsidiary, for £3.2m cash. The purchaser is a company controlled by Messrs J. D. Popplewell and J. Wilson, executive directors of CMT.

Birmid Qualeast, the Potterton boilers, lawnowers and fountains group, has revealed that Tatch Finance Inc of Panama, registered in Switzerland, has acquired 5.08 per cent of its shares.

The beneficial owner of the stake has not been revealed, despite efforts to uncover the identity of beneficial ownership by Birmid's brokers.

Croda International has acquired R. Carstein and Co NV

of Antwerp, manufacturer of adhesives and sealants for the building, flooring and packaging trades. The acquisition is not significant in terms of the total assets of Croda International.

Bishopgate Trust has received an approach which may lead to an offer for the company.

Expamet International has acquired Bristol-based Sigma, manufacturer of patented steel clips and fastenings, for £637,056 to be satisfied by £239,066 in cash and 440,000 ordinary shares. Additional deferred consideration, equal to seven times the increase in 1984. Pre-tax profits over 1983's adjusted figures is also payable.

Video Brokers, quoted on the over-the-counter market by Harvard Securities, has agreed to acquire Video Showcase, in a deal valued at £2.2m. Video Showcase distributes complete video rental libraries to non-specialist outlets such as super-

markets, off-licences and news-agents.

The acquisition will be funded via the issue of 13m new Video Brokers ordinary shares, of which 10m will be issued on completion. The balance will be issued to the vendors upon Video Showcase achieving warranted pre-tax profits of £250,000 for the 12 months to October 31.

To provide additional working capital for the enlarged group, a rights issue is to be underwritten by Harvard. An EGM will shortly be convened to authorise the acquisition and the issue.

Negotiations which were expected to lead to the sale of an 80 per cent interest in Voyager Petroleum UK and a subsequent offer for the minority shares have been broken off, the director's state.

Milbury has announced that it has acquired the 54 acres of residential building land, and

work in progress of E. G. M. Cape for a total consideration of £4.85m. The land is spread over seven sites, five in the north west and two in the midlands, comprising 436 plots.

Milbury consider that the 45 forward sales which have been taken over will mean there will be an immediate contribution to the current year's profits.

Balmoral Card's offers for W. N. Sharpe Holdings have become wholly unconditional. Acceptances have now been received in respect of 5,379,873 ordinary shares (94.33 per cent) and 1,983,698 "A" non-voting ordinary shares (89.98 per cent).

Sir Joseph Causton reports that the maximum further consideration of £794,471 has become payable in respect of the acquisition of 75 per cent of Headway Publications, which brings the total consideration to £1.5m.

This further consideration will be satisfied as to £97,973 by the issue of 132,998 ordinary shares and £896,498 cash.

SHARE STAKES

Alfred Freedy—Acting in concert R. P. C. Whitmore, of the Channel Islands, together with selective investors of the Channel Islands, control 5.01 per cent of the company.

Erewa and Tavae—Mr S. D. Rae has increased his holding to 1,218,444 shares (5.82 per cent) as a result of the following transactions: being interested in a further 25,000 ordinary shares following the purchase by a trust of which he is trustee, the

selling 3,000 ordinary shares and his selling 5,000 ordinary shares. Freemans: Provident Mutual Life Assurance Association has increased its ordinary holding to 4,325,000 shares (6.12 per cent).

J. Crowther Group: Holding of 1,516,000 ordinary in the company owned by Nashville Investments Inc has been sold.

Assam Doonars: Western Doonars Tea Holdings has acquired 13,950 ordinary shares and now holds 293,530 ordinary (22.89 per cent).

Plan Invest Group—Holding of 6.36 per cent has been built up by Edinburgh Financial Trust.

Arlen Electric—Malcolm Munkia, director, has disposed of 27,700 ordinary shares and retains an interest in 52,520 shares.

Pentos—J. R. Clark, a director,

exercised his right to acquire 20,680 deferred ordinary shares granted to him under the company's share option scheme.

Joseph Webb, Webb, a director, and his wife have disposed of 27,600 ordinary shares to members of his family.

Myson Group—J. C. Siskind, a director, has disposed of 98,888 ordinary shares reducing holding to nil.

Misset Holdings—J. A. Crow, a director, has sold 29,615 ordinary shares.

Victoria Carpet Holding: P. J. Anton, a director, has purchased 158,000 ordinary shares from Hong Kong and Shanghai Bank Trustee (Jersey). C. G. F. Anton, a director, has purchased 378,000 ordinary shares from Hong Kong and Shanghai Bank Trustee (Jersey).

The Bath and Portland Group: Drayton Consolidated Trust has increased their holding to 1,050,000 ordinary shares (5.4 per cent) by the purchase of 100,000 ordinary shares.

BBA Group—C. M. Fenton, managing director, has sold 60,000 ordinary shares.

Freemans—R. S. Chapman, director, reduced his non-beneficial interest by 159,863 ordinary shares.

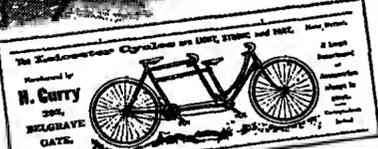
Clive Discount Holdings—P. G. Wreford deputy chairman, sold 50,000 ordinary.

Currys' 100 years success story



1884 Henry Curry, grandfather of the present Chairman, started building and selling 'penny farthings' from the garden shed at his home in Leicester.

1897 The first known Curry advertisement appeared in the 1897 Leicester Cricket and Athletic Annual.



1932 An early example of Currys' motorised transport for delivering merchandise, a 1931 BSA with sidecar. The cost of the vehicle was £55.7s.6d.

1900 The third Currys' shop was opened in 1900, not far from the Leicester family home.

1912 Currys had already diversified into gramophones and records retailing before World War One as this illustration from the 1912 catalogue indicates.



1936 Currys' new headquarters building in West London, opened in 1936, was universally admired as an outstanding example of contemporary architecture.



1939 This illustration from the 1939 catalogue shows two of the TV receivers that were on sale in Currys prior to World War Two.

1958 A major diversification occurred in 1958 with the introduction of large white goods into the Currys' range of merchandise.

1980 By 1980 Currys had expanded to well over 500 outlets and had entered dynamic new retail markets, including electrical and gas discount superstores (Bridgers Discount), specialist TV rental (Carousel Colourhire) and personal computers (Micro-C).



1984 Today, a century after Henry Curry started in business in his garden shed Currys' turnover reached £343 million and the Group is now poised to grasp the unlimited retailing opportunities presented by today's advanced communications technology.

Points from the Statement by the Chairman, Dennis Curry

- * Record results in centenary year with turnover at £343.2m., higher by 16.8%, and profit before surplus on sale of properties and tax up by 37% from £13.9m. to £19.1m.
- * Year's total dividend increased from 6.75p to 8.10p.
- * Substantial growth in microwave cookers and home computers.
- * The group continues to expand. Further openings and relocations added 6.2% to total selling space. Others will follow in the current year.

PROSPECTS: "Sales since the year end have shown only a small increase against last year, and trading in the first half of the year will undoubtedly be difficult in comparison with the very buoyant corresponding period last year. However, the March Budget should give a modest boost to consumption and this, together with the recently announced reduction in the mortgage rate, should augur well for sales as their effects work through. We expect therefore that business compared to last year's levels will improve steadily as the months go by."

1984 HIGHLIGHTS	1984	1983
Turnover	£343.2m	£293.9m
Trading profit	£28.6m	£25.8m
Increase in provision for unmaturing profit on credit trading	(£7.5m)	(£11.3m)
Interest payable	(£2.1m)	(£0.6m)
Surplus on sale of properties	£3.5m	£1.2m
Profit before tax	£22.5m	£15.1m
Profit after tax	£13.4m	£9.7m
Dividend per share	8.10p	6.75p
Earnings per share	28.9p	20.6p

For a copy of the Annual Report contact: The Secretary, Currys Group plc (inc. FT), 461/50 Uxbridge Road, Ealing, London W5 2SU. Telephone: 01-567 6611.



Some of the worst wounds...



are the ones that don't show

It used to be called shell-shock. Now we know more. We know that there are limitations to the human mind.

Soldiers, Sailors and Airmen all suffer mental breakdown from over-exposure to death and violence whilst in the service of our Country. Service... in keeping the peace in Northern Ireland no less than in making war.

We devote our efforts solely to the welfare of these men and women from all the Services. Men and women who have tried to give more than they could.

Some are only 19, a few are nearly 90 years of age. We help them at home and in hospital. We run our own Convalescent Home and, for those who are homeless and cannot look after themselves in the community, our Hostel gives permanent accommodation. For others, a Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we are to help them, we must have funds. Do please help to repay this vast debt. It is owed by all of us.

"They've given more than they could — please give as much as you can."

EX-SERVICES MENTAL WELFARE SOCIETY
Broadway House, The Broadway, Wimbledon SW19 1RL. Tel: 01-543 6333

COMPANY NOTICES

TIGER GATE AND NATIONAL MILLING COMPANY LIMITED (Incorporated in the Republic of South Africa)

NOTICE TO HOLDERS OF R.S PER CENT CUMULATIVE PREFERENCE SHARES
NOTICE IS HEREBY GIVEN that Dividend No. 60 of 2.75% amounting to 2.5 per cent per share in respect of the half year ending on 31st January 1984 is now payable to holders of the R.S per cent cumulative preference shares of the company in the close of business on 11th May 1984. The dividend is payable by the company's transfer agent in South Africa, the J. S. Dreyfus & Co. Ltd., 100, Oldbath Street, London, W.C.2, on or about 11th May 1984. The transfer books and registers of members will be closed from 14th May to 15th May 1984, both days inclusive. Dividend will be paid to the holders of 14,500,000 per cent non-cumulative shares lower rate in the case of those shareholders whose addresses are outside the Republic of South Africa.

By order of the board, H. VIQUELOVICZ, Secretary.

London Office: 100 Oldbath Street, London EC1M 3JN. Transfer Secretaries Office of the J. S. Dreyfus & Co. Ltd., P.O. Box 102, 100 Oldbath Street, Park Street, West TN24 8EQ, 10 May 1984.

NOTICE TO EDR HOLDERS

This is to notify EDR holders that a cash dividend of 7.50p has been approved. Coupon interest will be paid to EDR holders on record as at 31st January 1984 upon immediate presentation of Coupon No. 7 at the office of the Depositary.

(a) Robert Fleming & Co. Ltd., 5, Crosby Square, London EC3A 6AN.
All the offices of the Agent:
(b) Banque Generale de Luxembourg S.A., 18, Rue d'Alger, 1118, Luxembourg.

London, May 1984

JAMES BEATTIE PLC

NOTICE IS HEREBY GIVEN THAT THE ORDINARY GENERAL MEETING of the company will be held on 11th May 1984 at 11.00 a.m. at the offices of the company, 71-72 Victoria Street, London W1P 7JQ. The agenda of the meeting will be as follows: (a) To receive the accounts and reports of the directors and the auditors for the year ended 31st December 1983. (b) To elect directors in place of those retiring. (c) To elect auditors in place of those retiring. (d) To transact any other business that may come before the meeting.

COMPANY NEWS

Ladbroke expects continued growth in the current year

IN HIS annual statement Mr Cyril Stein, chairman of the Ladbroke Group, tells shareholders that the group made significant progress during 1983 and that there is reason to believe that this will be continued in 1984.

Predicting a record year for the group's hotels he comments that the value of modern hotel property has reached an "all-time high" and that it is the directors' intention to revivify the group's hotels in the current year.

The report and accounts for 1983 show that Mr Stein received a pay rise of £88,000 to £97,000 for the year.

In 1983 new capital expenditure totalled £94.5m. This was in respect of licences, £8.1m, operating assets £27.2m, investment properties £23.7m and goodwill for new businesses £5.5m.

Fixed assets increased by £28.1m. Costs of the betting office and other licences are included under the heading of intangible assets.

The directors say present market prices being paid to acquire existing licences are much higher than at the time of the majority of the group's acquisitions so that the book amounts are, in their opinion, substantially below real worth.

The value of investment properties has risen as a result of the net cost of new properties introduced and of a directors' re-valuation which has given rise to a surplus of £5.4m which, less minority interests, has been credited to reserves.

Total net assets per share are put at 148.6p (up from 144.1p).

COMPANY NEWS IN BRIEF

Despite an £83,000 turnaround to £12,000 profits in the first half of the year, furniture manufacturer, finished the January 23 1984 year with a slightly lower taxable surplus of £19,800, compared with £21,710.

The dividend is maintained at 4p net per 25p share with a same-again final payment of 2p. Earnings per share are given as 10.75p (8.29p) after tax credits of £2,727 (£24,812). Turnover amounted to £3.46m (£3.42m).

After providing for rebate, tax and a transfer to inner reserves, King & Stevens reports lower profits of £1.1m, against £1.5m, for the 12 months to April 30 1984.

The company is a banker and dealer in sterling and currency bills of exchange, sterling and dollar certificates of deposit, British Government stocks and local authority bonds.

A higher final dividend of 5.75p (5p) is recommended, lifting the total by 10 per cent to 8.25p.

A transfer of £200,000 (£500,000) has been made to general reserve.

The balance on the profit and loss account has increased from £25.7m to £2.60m, and total published resources have moved ahead to £9.12m (£8.57m).

TR Technology Investment Trust increased its net asset value per 25p ordinary from 183.6p to 218.6p, after deducting prior charges at par, in the year to end-March 1984.

Total income was £242,000 higher at £8.44m, but debenture and loan stock interest payable rose to £1.46 (£155,000) and administration expenses took more at £644,000 (£490,000).

Tax amounted to £2.82m (£2.91m), after which earnings per share were 3.31p (3.39p).

At the year-end, some 89 per cent of its portfolio was invested in the technology sector. The geographical spread of investments was U.S. 42 per cent, UK 28 per cent and Japan 27 per cent.

A one-for-one scrip is proposed.

Over the year to March 31 1984 net asset value per 25p share of Oceana Development Investment Trust rose by 9.6p to 66p and for the same period net revenue improved from £29,253 to £34,678 after tax of £18,679, compared with £6,347.

Earnings per share moved ahead to 6.38p (5.54p) from £2.57m to £2.60m, and total published resources have moved

APPOINTMENTS

NatWest regional director

Mrs Alison Newell, managing director of F International, and president of the Computing Services Association, has been appointed to NATIONAL WESTMINSTER BANK'S south-east regional board. Mrs Newell serves on the CBI Central Council and is the bank's second woman regional director (the first with computer experience).

Following the annual meeting of the ST. ANDREW TRUST, Mr A. Logan McClure, chairman, and Mr A. N. Ballour, retired from the board. Mr D. A. Res-Stewart has been appointed chairman.

Following the acquisition of GB PAPERS BY JAMES RIVER CORPORATION the following board changes have been made: Mr R. J. C. Fleming retires and Mr G. Wallace Adam is to succeed him as chairman. The Marquess of Doria has resigned following the sale in February 1984, of the Deltec Panamerica holding to James River. The following executives of the James River Corporation have been appointed to the board: Mr Euston S. Halsey, chairman, chief executive officer, Mr Robert C. Williams, president, chief operating officer, Mr David J. McKittrick, senior vice-president and chief financial officer and Mr Richard W. Detrick, vice-president, marketing and strategy. Mr R. C. Williams has been appointed as deputy chairman. Mr C. N. Henderson, general manager of GB Papers and Mr A. P. D. MacLaurin, general manager of Smith and McLaurin, have also been appointed directors. Mr J. E. Boyd and Mr J. Dick will continue as non-executive directors. Mr Detrick will oversee the operations at both mills and coordinate activities with other James River operations.

Following the annual meeting of the SCOTTISH EASTERN INVESTMENT TRUST, Mr A. Logan McClure, chairman, retired from the board. Mr Norman Lesetts has been appointed chairman.

Mr T. R. M. Kinsey has been appointed chairman of THE BIRMINGHAM BATTERY AND METAL COMPANY, and Mr E. J. Pearce has been appointed company secretary on the retirement of Mr E. Annandale.

Mr Ian Stormont Doughty has been appointed works director at COLDFLOW, a subsidiary of the British Syphon Industries group.

Mr George Tembe has been appointed commercial director of JOHNSON MATTHEY EQUIPMENT, a subsidiary of Johnson Matthey, specialising in gas generation and purification systems. He was formerly product manager at JME's sister company, Johnson Matthey Metals.

BRITANNIA ARROW HOLDINGS has appointed Mr A. N. Solomons as a director and a deputy chairman. Following acquisition of a controlling interest in Singer & Friedlander Mr Geoffrey Rippen, Mr K. F. Ney, Lord Lever of Manchester, Mr M. H. Newman, Mr S. A. Goldsmith and Mr P. C. Baker have been appointed to the board of that company.

Mr Martin J. Clegg has been appointed managing director of NACANCO. He was vice-president and general sales manager of the metal container division of National Can Corporation of Chicago, of which Nacanaco is the UK subsidiary.

Mr John T. Flanagan Jr has been appointed a director of MOBIL OIL with responsibility for planning and supply. He succeeds Mr Brian R. Baker, who has become director of manufacturing operations and manager of Mobil's UK refinery at Coryton.

Mr David Young has been appointed chairman of HAMILTON RENTALS and Mr Ray West managing director. Other directors are Mr N. A. Gannit, Mr E. K. Fitzgerald, Mr D. Shearer and Mr W. H. Young. The company has been set up by Duncan Lawrie and the Hamilton Group of Ontario to expand Hamilton's computer rental operations in Western Europe.

Mr Peter R. Jones has been appointed a non-executive director of DANKS GOVERTON. He was a partner in Touche Ross and Co until his retirement two years ago. Mr T. J. Roe has resigned from the board of Danks Goverton and all its subsidiaries.

Mr M. C. W. Wilby, vice-chairman of Booker McConnell, has joined the board of J. W. SPEAR AND SONS as a non-executive director.

Nationwide Leisure PLC
a diversified group of operating companies whose activities include overseas travel, leisure goods retailing and other leisure-related activities

1983-A year of major achievement

- ★ Shares introduced onto the U S M
- ★ Neilson Leisure Group acquired
- ★ Record pre-tax profits of £401,000
- ★ Dividend payments resumed after 5 years
- ★ Camping International successfully integrated

"In the current year we are experiencing improved trading in the Group. Our objective is to maintain our momentum in profits and assets growth and continue our policy of expansion by acquisition in related areas."
V.M. Cobb Chairman

For a copy of the 1983 Report and Accounts please write to the Company Secretary, Nationwide Leisure PLC, Hamilton House, 111 Marlows, Hemel Hempstead, Herts HP1 1BB. The Annual General Meeting will be held on 21st May, 1984 at 11.30 a.m. in the Westbury Hotel, Conduit Street, London W.1.



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If your Company's tax position is such that you are unable to take advantage of First Year Capital Allowances, leasing through Forward Trust Group before 31st March 1985 will enable you to benefit from these Capital Allowances.

You should act immediately to take advantage of the current situation.

The Chancellor in his Budget speech spoke of "an exciting opportunity for British Industry as a whole - an opportunity further to improve

its profitability, and to expand?"

As a market leader in leasing, Forward Trust Group has the resources to help you achieve these objectives.

Speed is of the essence - you will find that we have the expertise and resource to move quickly to assist you. Our long experience of providing lease finance to British Industry means that we will rapidly react to your requirements - now, and in the years ahead.

LEASING THROUGH FORWARD TRUST GROUP. MATCHING THE CHANGING NEEDS OF INDUSTRY.

TELEPHONE JIM HASTIE NOW ON 021 455 9221 or John McDermott on 01 920 0141

NAME _____ To Forward Trust Group Limited, PO Box 362 Birmingham B15 1QZ
 TITLE _____ Please get in touch urgently to discuss my company's leasing requirements. FTG
 COMPANY _____
 ADDRESS _____ TEL. NO. _____

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A member of Midland Bank Group

State Bank of India

State Bank of India announces that its base rate is increased from 8 1/2% to 9 1/2% per annum with effect from May 11th 1984

The rate of interest payable on ordinary deposits is increased from 5 1/2% to 5 3/4% per annum

Main Office in the U.K.
State Bank House, 1 Milk Street, London EC2

U.S.\$200,000,000 Bankers Trust International Capital N.V.
Incorporated in the Netherlands Antilles

Guaranteed Floating Rate Subordinated Notes Due 1996

For the three months 10 May 1984 to 10 August 1984 the Notes will carry an interest rate of 11 1/2 per cent per annum and interest payable on the relevant interest payment date 10 August 1984 will be US\$300.28 per US\$10,000 note.

International Westminster Bank PLC London - Agent Bank

U.S.\$15,000,000.00 UNITED MIZRAHI INTERNATIONAL INVESTMENTS NV
Guaranteed Floating Rate Notes 1986

For the six months 14/5/84 to 14/11/84 the Notes will carry an interest rate of 12 1/2 per cent. Coupon Value U.S.\$45.28

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THE PROPERTY MARKET BY JOAN GRAY

Wiltshier in £18m U.S. development

UK construction company, John E. Wiltshier, is building an £18m (\$24.8m) high-tech office and research development at Princeton, New Jersey, and is looking for tenants through agents St Quentin.

The project, called the International Corporate Centre, is being financed by the Wiltshier group together with a small UK consortium.

The 20-acre development is 50 miles south-west of New York, and 30 miles from Newark International airport.

Nearly 20 companies including Merrill Lynch and IBM. The first company to take space on the site is Gillespie Advertising, with five acres.

Mr Chris Kershaw, the St Quentin negotiator handling the site, said the company was looking for tenants who wanted space in multiples of 5,000 sq ft at £13 (\$15) per sq ft.

Modules can be combined up to a 90,000 sq ft building—and, said Mr Kershaw, if a client wanted a single 180,000 sq ft building, this would be possible by amalgamating with the planned second phase.

Danish architect Friis and Møllike have designed the development as a combination of offices and modular research and development areas.

AS MR PATRICK JENKIN, the Secretary of State for the Environment, urges developers to go east to take the pressure off the golden triangle lands to the west of London, three companies are making large industrial and commercial sites available near the M25, within 20 miles of the City—and at a fraction of the price of land to the west.

The first big site to become available is RTZ's Tunnel Estate at West Thurrock, by the M25 at the north end of the Dartford Tunnel.

The Tunnel Estate is 150 acres of reclaimed chalk and cement works which the company hopes to sell leasehold in plots of one to five acres for between £125,000 and £150,000 an acre, with possible reductions for larger sites.

"We are negotiating leases based on a capital land value estimated at £150,000 per acre when the M25 is finished," said RTZ Estates managing director Mr Don Sharmar.

This compares with a minimum of £200,000 an acre to the west of London, rising to £800,000 an acre for the most favoured sites near the airport.

"So it is cheaper than the golden triangle and when the M25 is completed it will be only an hour's drive away from the west side," said Mr Sharmar. Heathrow, Gatwick, Stansted,

Sites east of London a fraction of the cost of land to the west
Developers go east to escape golden triangle

and Luton airports will all be within direct motorway access of the Tunnel Estate when the M25—London's orbital motorway—is completed in 1985.

The estate also has its own private railway sidings linking it to the British Rail London to Tilbury main line, and a deep water jetty on the Thames offering cargo handling facilities for ocean going vessels of up to 35,000 tonnes.

And with a local unemployment rate running at 13 per cent, the area offers an available workforce as well as good communications.

The latest 60-acre phase of the Tunnel Estate RTZ is now aggressively marketing—with helicopter trips for prospective clients to view the site—has full planning permission for industry and warehousing.

Detailed planning consent will be needed for each development but, said Mr Sharmar, "this will not be contentious. The local authority, Thurrock borough council, wants to attract additional industry and is as positive as you could get."

Occupiers on phase I of the Tunnel Estate include Pilkington, Tarmac and Calor Gas, and RTZ is hoping for similar blue chip companies for phase II.

RTZ has spent £9m reclaiming the Tunnel Estate site, which until 1976 was one of its main cement works producing 1.25m tonnes a year and employ-

ing 700 people before it shut because it had become obsolete.

The 40 tenants now installed in phase I—the old cement works—employ 600 people between them, and RTZ expects the 60-acre phase II—the reclaimed chalk quarry land—to employ 720 people (based on an estimate of 12 jobs an acre), though this will depend on the type of occupier the site attracts.

With another £3m needed to clear the remaining cement works for phase III, RTZ will have spent a total of £12m reclaiming the site. No government grants were available for the work so far, said Mr Sharmar "because the money there are no redeeming features and our consolation is the M25."

"But we went ahead anyway because we believe in not only clearing up after ourselves but laying the table for the next meal."

Demand for space on the Tunnel site is already encouraging, according to Mr Michael Cleave of agents Jones Lang Wootton, who are handling the estate for RTZ. Talks are in progress with 10 prospective buyers, he said, with requirements ranging from seven-acre sites to one prospective client interested in the whole 60 acres.

Despite this level of interest,



Mr Don Sharmar, managing director of RTZ Estates. Jones Lang Wootton still regard it as debatable whether the east side of London will ever become as popular as the more prestigious golden triangle to the west, which is also nearer London airport and markets to the north and west.

Mr Peter Mantle, the partner in charge of the industrial side of JLV, is tipping the east as a favoured site for distribution companies rather than for the high tech companies which are already clustering in the west.

"But these sites are tremendously cheap at the moment, and when the M25 ring is complete people are going to be amazed how quickly they can get from east to west and we are expecting a steep increase in the land price," said Mr Mantle.

Next to RTZ's Tunnel Estate is Whitehall Securities' 190-acre Lakeside Estate. This is also on reclaimed workings (the eponymous lake is a water-filled quarry) and also has planning permission for industry and warehouses.

The Lakeside Estate is being handled by joint agents Pepper Anglis and Yarwood, and Savills (where prospective inquiries should make it quite clear they do not require the agent's country house department).

Savills has had "substantial interest" in the Lakeside Estate so far, with inquiries including three prospective clients wanting more than 100,000 sq ft each—though Mr Jeremy Aitchison, the agent handling the site, admits they were pipped to the marketing post by Tunnel Estates.

"We've got a lot of interest

from people who want big distribution depots next to the M25 and don't want to pay between £4 and £5 a square foot on the west of London," he said. "Here, we're talking about £3 a square foot, or possibly less on a big unit."

Unlike RTZ, which is selling 125-year ground leases, Whitehall Securities is not selling land on the Lakeside site but is only letting finished buildings to tenants.

Lakeside Estate will include retail development as well as factories and warehouses. The site has planning permission for a 100,000 sq ft Tesco hypermarket, a 35,000 sq ft DIY shop and 10,000 sq ft garden centre, with the long-term plan being to have four or five 25,000 to 45,000 sq ft retail units in an American-style complex.

If all Blue Circle's holes in the ground for quarries and cement works were laid circumference to circumference, it has been estimated they would cover an area the size of Bristol. The company is now developing its spent workings near the M25 in Essex and Kent to provide land for a ferry terminal, industry and housing.

Blue Circle has spent £10m reclaiming old workings by the Dartford Tunnel (opposite the RTZ and Whitehall Securities estates) to produce the 300-acre Stone Marshes site.

Industrial rents set to increase

THE LONG decline in inflation-adjusted industrial rents should end in 1984, according to the latest forecast from Brierley Parker May and Rowden.

This points to a recovery in industrial rents, which are expected to rise at an annual rate of 7 to 8 per cent over the next two years. That is faster than inflation, which the forecast expects to remain at between 5 per cent and 6 per cent a year.

The forecast is based on the relationship between manufacturing output (lagged by one year) and industrial rental values.

The manufacturing industry has been deeply affected by the recession and so has industrial growth, says the report. The fall in inflation-adjusted rents has now lasted for four and a half years.

Porsche gets HQ approval

PORSCHE CARS of Great Britain has received detailed planning consent from Newbury District Council for its £2m UK headquarter and import centre by the M4 outside of Reading.

Construction is due to begin on June 1 and the company expects to move in during August next year.

FIABCI '84 35th WORLD CONGRESS OF THE INTERNATIONAL REAL ESTATE FEDERATION THURSDAY 31st MAY LONDON 27 MAY-1 JUNE 1984

COMMERCIAL PROPERTY SESSION President: Michael Baylis (UK) Lead Speaker: Christopher Benson Deputy Chairman and Managing Director: MEPC PLC, Chairman LDDC "Covent Garden" TO BE FOLLOWED BY A STUDY TOUR OF MILTON KEYNES HOSTED BY MILTON KEYNES DEVELOPMENT CORPORATION

INDUSTRIAL PROPERTY SESSION President: C. Van Zadelhoff (Neth.) Lead Speaker: R. Ward, Chief Exec. LDDC A. Grant, Grant & Partners S. Greenbury, Newman, Levinson & Partners (ARCHS) "Industrial Development with an Emphasis on London Docklands" TO BE FOLLOWED BY A STUDY TOUR OF LONDON DOCKLANDS

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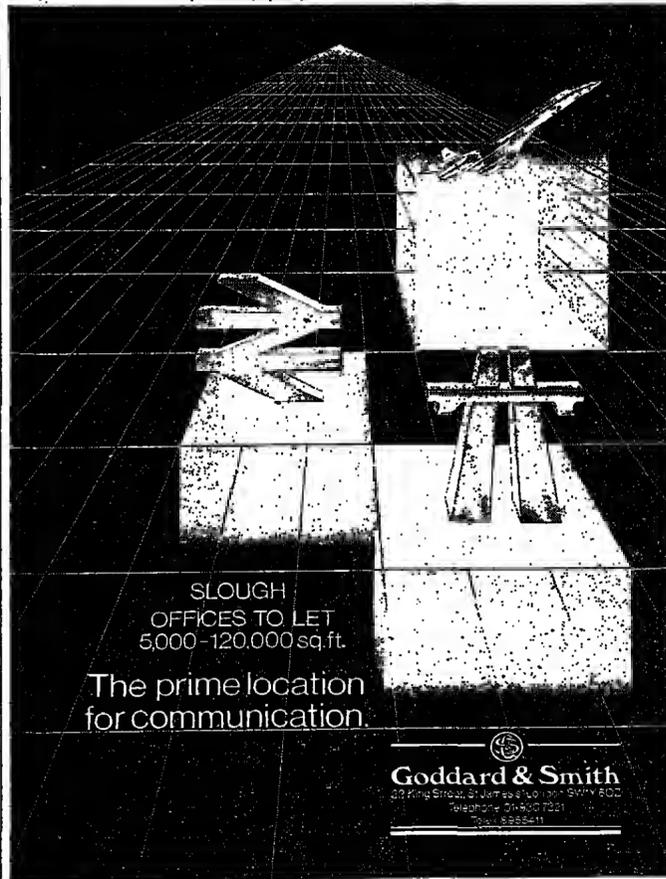
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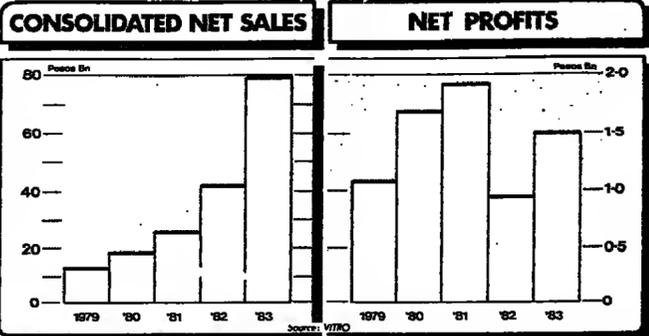
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INTERNATIONAL COMPANIES and FINANCE

Vitro weathers the Mexican storm

By William Chislett, recently in Mexico City



Vitro is placing greater emphasis on exports through its established trading company. Some 40 more managers have been hired to pursue its markets in Europe, Latin America, the U.S. and the Middle East and make use of its extra capacity. Its joint venture windscreen company with Ford, Vitro Fica, is exporting virtually all its output to the U.S. as the Mexican car market is very depressed.

Vitro now finds itself with substantial pesos in excess of its operating needs. Last year this surplus amounted to P15bn and this year the cash in hand could rise to P40bn when it is compensated by the government for the takeover of Banpais.

But being cautious, Vitro is taking its time in deciding what to do with this cash.

"The banks are awash with pesos as nobody is investing. The Government is trying to lend the private sector money for its expansion. It wants in order to increase employment and get the economy moving again. Apart from the fact that interest rates are high, what project can you start in Mexico? If you have idle capacity and you have set your policy, as we have, it is not diversifying into non-glass related activities we might be better off lending the banks our money."

Greater emphasis on the export market

Vitro could use some of its extra cash to pre-pay some of its debts under the Florca scheme or reactivate several projects which have been frozen like its gas turbine venture with Westinghouse. The company insists that this venture does not go against its "congener policy" since it is already making equipment in the same field for its own plants.

However, Vitro is unlikely, given the wisdom of its actions so far, to stray much beyond its proven fields. After all, Mexicans are said to consume more soft drinks per head than any other people in the world. And with a population of 73m growing by 2m a year Vitro has a captive market.

"THREE devaluations, galloping inflation, exchange controls, nationalisation of private banks and slumping markets at home and abroad were but the most visible challenges. Each one of them, taken by itself, would have taxed our abilities. Taken together they make up a complex environment, the adversity of which has no equal in the last half century of Mexico's industrial history."

So proclaimed Vitro, the major Mexican glass manufacturer and one of the country's largest industrial groups, in its 1983 annual report.

Today Vitro is an aberration in the hard pressed Mexican private sector. It is one of the very few companies still making a good profit and more rarely still paying dividends. Once looked down upon by other large industrial groups for being cautious and not seizing the opportunities presented by Mexico's short-lived, oil-fuelled economic boom from 1978-81, Vitro is now the envy of the private sector.

While other industrial concerns, most notably Grupo Industrial Alfa, the former flagship of the private sector, are now hanging on by the skin of their teeth after diversifying into a wide range of activities on the back of foreign borrowings, Vitro is reaping the rewards of its conservative

The envy of the private sector

policies. And these are based on what it calls "congener growth" or only diversifying into activities related to its principal business glass.

"Like everybody else we were optimistic in the golden years," says Sr Adolfo Larralde, Vitro's vice president for legal and banking affairs. "But because our management has always been conservative we did not expand into unknown areas which were not connected with the traditional core of our business, glass. As soon as the market recovers we will be in an excellent position."

Vitro's 72 companies produce flat glass, containers, glassware, fibres and silicates and have about 85 per cent of the overall Mexican glass market. It greatly increased its capacity in the boom years—in the pro-

cess doubling its foreign debt to \$750m. It now has idle capacity.

Some Vitro executives were turned away to Alfa which, like Vitro, is based in northern Monterrey, the bastion of the Mexican private sector. Alfa was paying higher salaries in a drive to get the best qualified management to run concerns it had snapped up in consumer and capital goods and tourism. After Alfa fell apart, some of these executives tried to return to Vitro, but the door remained closed unless they were prepared to start at the bottom again.

When the Mexican economy came unstuck in 1982, Vitro's caution meant it was in a good position to weather the storm ahead.

The company had always placed great emphasis on exporting so it was able, with relative ease, to compensate for falling domestic markets by boosting exports.

Sr Larralde comments: "It is all very easy for the Government to say that the answer in all our problems is exports. But it is very hard to do. You might have an undervalued currency (which is what the Government has done) but this does not solve your problem in finding markets. You have to be present—like we have been—in markets over the years. Exports is not a switch you can simply turn on and off."

Nor has it been hit by the squeeze on imports. Since World War Two, when Mexico found it hard to obtain imported raw materials, Vitro has pursued a policy of "vertical integration." It has found nearly all of its raw materials in Mexico, apart from horax and soda ash, and it also now manufactures its own capital equipment.

Not even the nationalisation of its bank, Banpais, in September 1982 has made much difference to Vitro's operations, since it never relied on Banpais for more than 5 per cent of its peso loans.

"It has proved a sour thing to mix industrial and banking operations," says Sr Larralde. "We had a very strict line which consisted of not depending on Banpais but tapping many banks and letting our own bank make its money elsewhere."

Sr Larralde is worried by the Government's increasing encroachment on business. "The government has extended its grip too much and it could choke the private sector any time it wanted to. They control the unions, run politics (the Institutional Revolutionary Party has ruled for 54 years) and now they own the banks. This is a very dangerous tendency. The Government is no longer the guiding force behind the economy, as it likes to define its role, but the leading actor."

Heavily indebted Mexican companies—the debt servicing costs of some have risen 600 per cent in peso terms in the last two years—have restructured borrowings under a government scheme known as Florca. This scheme, a lifeline for many firms, enables companies to obtain dollars more cheaply than on the free market providing debts are restructured over a minimum six years with three years grace. It also gives the government a breathing space in providing dollars.

Vitro would have preferred not to have joined the scheme, instead going on making repayments of borrowed principal as originally scheduled. But the Bank of Mexico insisted that the company enter Florca, saying that otherwise it would not guarantee dollars.

However, once pushed into this "forced" restructuring last June, Vitro quickly realised which way the wind was blowing.

Foreign banks, unhappy at seeing short-term money turned

into long term and trying to make up for being too optimistic about Mexico, tried to "go" high spreads out of companies for restructuring debts.

Vitro therefore capitalised on its carefully nurtured relations with its foreign banks (Sr Larralde visits his leading creditors once a year after the annual shareholders meeting) and itself appointed a steering committee of banks to restructure \$528m of its \$700m debt. As Sr Larralde puts it: "We saw what was going on in other companies so instead of letting a group of banks impose a steering committee on us, we elected it. The banks were nervous and head offices were putting pressure on their representatives here." Vitro chose a broad group of 15 bank creditors, including regional ones, which are generally excluded from such committees.

The result was that its restructuring talks went smoothly and Vitro obtained a favourable spread of 2 per cent over the London interbank offered rate.

Sr Larralde believes the current Government's exchange rate policy is more intelligent than the one pursued by the previous one. But he is still wary. "The Government has traditionally overvalued the peso. We still do not know for sure if they have learned a lesson from the last Government."

Vitro has been quick to capitalise on the dramatic situation faced by brewers, soft drinks producers and processed food manufacturers which have been hard hit by the extra cost

of importing aluminium for cans and switching to bottles.

By adapting some of the machines in its container section to account for extra needs, Vitro has boosted production in this sector to 85 per cent of capacity. This has helped to compensate for the slump in its tableware section, which is operating at 60 per cent of capacity.

Vitro, which has always made a point of keeping abreast of the latest technological changes through linking up with the big names in the glass world, including Pilkington Brothers, the UK concern, has also managed to reduce its downtime on machines when moulds are changed.

"We have been able to design some machines which can make six different shapes," says Sr Larralde. "We are very efficient even on short runs. Time is valuable in a fully automated process."

At the same time, Vitro is switching from returnable to non-returnable bottles. The company found that the use of returnable bottles presented it with marketing problems. It is now producing a standardised non-returnable bottle which enables it to have long runs of up to 10m containers a day.

Vitro is exporting the returnable bottles it used to make for the Mexican market to the U.S. and on top of this it is running a rather surreal campaign around Mexico asking people to hand in their non-returnable bottles so that the glass can be recycled.

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Effective from April 4, 1984, the conversion price at which the above-mentioned Convertible Bonds may be converted is \$6.19 for each share.

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NOTICE to the holders of those of the 6% U.S. Convertible Bonds due 1992, of Leoni International Investments N.V. (the "Bonds").

The attention of holders of the Bonds is drawn to the fact that the Bonds are convertible into Ordinary Shares of \$100 each of the Bank of Leoni International Investments N.V. (the "Shares") from and including the date of the next scheduled dividend payment on 30th June 1984. The conversion price of the Bonds is U.S.\$5.56 per share.

The conversion rate at present applicable is U.S.\$5.56 per share for every U.S.\$30.36 nominal amount of Bonds converted.

The attention of holders of the Bonds is drawn to the fact that the conversion of the Bonds into Shares is subject to the approval of the Board of Directors of the Bank of Leoni International Investments N.V. (the "Board").

Holders of the Bonds who wish to exercise their conversion rights should apply to the specified office of any of the Conversion Agents below for the necessary Conversion Notice.

The attention of holders of the Bonds is drawn to the fact that holders of the Bonds who wish to exercise their conversion rights should apply to the specified office of any of the Conversion Agents below for the necessary Conversion Notice.

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AB ELECTROLUX

TO THE SHAREHOLDERS OF AKTIEBOLAGET ELECTROLUX

The Annual General Meeting of the company will be held at Skandinarvika Esplanaden, Kungälvsträdgården 8, Stockholm, on Friday, May 25, 1984, at 3.00 p.m.

AGENDA

Matters prescribed by the Swedish Companies Act and by the Company's Articles of Association including, among others, presentation of the annual report and the auditors' report on the company's financial statements for the year ended 31 December 1983 and the balance sheet and on the consolidated profit and loss statement and the consolidated balance sheet, on appropriation of the company's profit according to the adopted balance sheet, on the directors' and the managing director's discharge from liability and election of directors, deputy directors, auditors, and deputy auditors.

ATTENDANCE AT THE MEETING

Shareholders wishing to attend the meeting shall be registered in the share register maintained by Värdepapperscentrum VPC AB not later than Tuesday, May 15, 1984. In addition, they shall notify the company of their intention to attend the meeting not later than 4.00 p.m. on Monday, May 21, 1984, either by writing to AB Electrolux, Dept. C-1, S-105 45 Stockholm, Sweden, or by telephone to +46 (8) 7385783.

Shareholders whose shares are registered in the name of a nominee such as the trust department of a bank or a stockbroker, must return to the nominee their own name to the company by VPC not later than May 15, 1984, at which time they will be registered as shareholders. Shareholders may vote by proxy.

DIVIDEND

Provided the meeting resolves in accordance with the proposal of the Board of Directors, the dividend in estimated to be distributed by Värdepapperscentrum VPC AB on June 7, 1984.

THE BOARD OF DIRECTORS

Electrolux

WITWATERSRAND GOLD MINING COMPANY LIMITED
(Incorporated in the Republic of South Africa)

PROFIT ANNOUNCEMENT

Your Directors have pleasure in announcing the results of the company and its subsidiary for the year ended 31 December 1983:

	1983	1982
Profit before Taxation	50,887	72,000
Taxation	28,255	21,028
Profit after Taxation	22,632	50,972
Earnings per Share	6.4 cents	8.4 cents
Dividend per Share	4 cents	5 cents

The annual financial statements for the year ended 31 December 1983 will be circulated to members on 11 May 1984.

By order of the Board
R. F. KATZNER, Director

DECLARATION OF DIVIDEND

NOTICE IS HEREBY GIVEN that dividend number 113 of 4 cents per share in respect of the year ended 31 December 1983 has been declared payable on or about 20 June 1984 in the currency of the Republic of South Africa to the registered shareholders of the company at the close of business on 25 May 1984. Shareholders who wish to receive their dividend should have their names registered in the company's share register by 15 May 1984. The register of members will be closed in Johannesburg and London from 10 May 1984 to 3 June 1984, both days inclusive, for the purpose of the above dividend.

By order of the Board
R. F. KATZNER, Director

Registered Office: 21 Market Street, Johannesburg 2001.
101 Market Street, Johannesburg 2001.

BRITANNIA GROUP OF UNIT TRUSTS LIMITED
BRITANNIA UNIVERSAL ENERGY TRUST

MEETING OF UNITHOLDERS ON 18th APRIL 1984

At the above meeting all unitholders held in the name of the Trust were present and the following resolutions were passed:

Resolution No. 1
For 98.8% of votes cast
Against 1.2% of votes cast

Resolution No. 2
For 97.7% of votes cast
Against 2.3% of votes cast

Both resolutions were therefore passed by the requisite majority of 75% of votes cast.

The Trust's 1983 financial statements were effective from 30th April 1984.

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Friday May 11 1984

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WALL STREET

Resilience despite the caution

FINANCIAL markets traded cautiously on Wall Street ahead of the outcome of the auction of \$4.75bn in 30-year Treasury bonds, writes Terry Byland in New York.

After some initial nervousness, the bond markets settled down, with pre-auction trading showing the bonds at a yield of around 13.25 per cent, slightly higher than predicted earlier this week. The stock market showed resilience in the face of the interest rate uncertainty but investors were unwilling to push prices higher while awaiting the official announcement from the auction.

Turnover continued very active, with 21.7m shares traded in the first half hour when the market was firm.

The Dow Jones industrial average closed 1.67 up at 1,187.19.

A further cause for nervousness was provided by renewed rumours of financial problems at Continental Illinois, the Chicago-based bank plagued by its sizeable volume of non-performing assets. Stock in Continental Illinois fell \$1 to \$12 1/2 in heavy turnover which took the shares to the head of the active list in mid-morning.

Another symptom of the disquiet was

the widespread selling of bank Certificates of Deposit (CD) in the money markets as investors switched hastily into Treasury bills - a flight to quality, as the market saw it. Rates on bank CDs have been rising all week, and jumped by a further 20 to 35 basis points yesterday. But Treasury bill rates fell by 11 basis points on the wave of buying demand.

The stock market turned higher at mid-session, after an earlier advance had faltered on the nervousness in the banking sector.

The undertone remained good, although buyers were reluctant to take positions until the bond market settles.

The closing Wall Street report, updated U.S. market monitors and late Canadian prices were unavailable because of continuing industrial action at the Financial Times' printers in Frankfurt.

down. Stock prices appear to have discounted higher interest rates and some analysts see rates peaking at this week's auction levels.

Ford Motor put on \$ 1/2 to \$35 1/4 after the chairman had predicted strong sales for the industry in the decade ahead. At \$85 1/2, General Motors added \$ 1/2, also in active trading.

AT&T dipped \$ 1/2 to \$15 1/4 in heavy turnover which reflected some substantial block trading after the Federal Communications Commission mandated a cut in the company's long-distance rates.

There was a fall of \$ 1/2 to \$12 1/2 in Prime Computer after a "sell" recommendation by a leading brokerage house. Prime could also be hurt by the new mini-computer introduced by Hewlett-Packard.

City Investing, facing a bid of \$40-plus a share from an investor group, added \$ 1/4 to \$4 3/4.

Oil stocks had another active session in the wake of Atlantic Richfield's comments on its Alaskan reserves. Exxon gained \$ 1/4 to \$42 1/2 and Occidental, at \$32 1/2, put on \$ 1/2. But Arco gave up \$ 1/2 of Wednesday's gain to stand at \$49 1/2.

Shell Oil edged up \$ 1/4 to \$58 1/2 after the parent group extended its offer to buy the outstanding equity at \$58 a share - despite the apparent blocking of the bid by the Delaware court.

On the American Stock Exchange, Galaxy Oil, \$ 1/4 higher at \$24 continued to benefit from renewed takeover interest. But among the high technology issues, there was selling of Tie Communications, which shed \$ 1/2 to \$18 1/2.

The bond market was a shade easier in places as traders balanced their books after three days of Treasury auctions, which have brought \$18.9bn in refunding into the market. The key long bond at 9 1/2% was off 1/2.

Three-month Treasury bill rates dipped to 9.88 per cent and the six-month to 10.15 per cent. Money market rates remained very strong, as investors demonstrated their preference for Government paper.

HONG KONG

Foreigners contribute to slide

RENEWED political uncertainty and interest rate rises by several local banks left shares lower again in Hong Kong.

The Hang Seng index shed 18.40 to 921.31, after the near-30 point decline registered on Wednesday, and some analysts now believe the always volatile measure could be heading for a trading range between 820 and 900.

This compares with its high for the year of 1,170.35 set on March 19.

Much of yesterday's slide was attributed to late overseas selling which coincided with the row between members of Hong Kong's two central governing bodies and the British Government over the conduct of negotiations with China on the colony's future.

Among the leaders, Cheung Kong fell 20 cents to HK\$8, while Hongkong Land and Hongkong Bank each shed 10 cents to HK\$2.95 and HK\$6.40 respectively.

The decline was continued during London trading of Hong Kong quoted shares yesterday as a Hong Kong delegation arrived to lobby Members of Parliament and government officials ahead of next week's House of Commons debate on the colony.

EUROPE

Enthusiasm painfully absent

IF A MEASURE of uncertainty existed on Wednesday about which direction European bourses were headed, investors had made up their minds yesterday. Persistent local factors combined with the overnight mood of Wall Street to drown any enthusiasm in the major bourses and left most share sectors weaker.

The go-ahead by German metalworkers to stage a strike next week unravelled sentiment in Frankfurt, while the dollar's nibbling away of the D-Mark's strength added to gloom. The Commerzbank index fell 9.9 to 1,020.5, leaving the 60-share indicator almost 30 points off so far this week.

Not surprisingly car issues were caught in the downturn. VW, despite its DM 51m first-quarter profit and good forecasts for the year, ended DM 5.40 down at DM 190.80 while Daimler shed DM 4.50 to DM 571.50 and BMW sustained a loss of DM 8.50 at DM 382.

Banks were also affected with Deutsche down DM 6.40 at DM 376.90 ex-dividend, Dresdner DM 4 off at DM 189.30 and Commerzbank DM 4.50 lower at DM 170.

Improved trading results were largely ignored. Siemens suffered a DM 7.80 fall to DM 390 despite its better first-half profits, while Hoechst declined DM 3.50 to DM 179.50 after announcing higher net earnings. Schering's confident forecast for the current year failed to impress and it lost DM 4.80 to DM 343.20.

Bonds eased further with losses up to 50 basis points while inducing the Bundesbank to buy DM 98.8m in paper against the previous sales of DM 10.2m.

Banks and metals were mixed in an otherwise lower Paris, which some analysts attributed to transatlantic influences rather than local profit-taking.

Carrefour was steady at FFf 1,760 ahead of its buoyant first-quarter turnover figures. Bouygues shed FFf 18 to FFf 702 following the warning by the group that it might scrap plans to take control of Amrep if state aid is not available. Amrep remained suspended.

One of the gainers of the session was Moët-Hennessy, FFf 95 up at FFf 1,620, although Redoute ended with a FFf 80 rise to FFf 1,340.

Quiet trading in Amsterdam saw most prices dip slightly and the ANP-CBS index fell 1.418 to 104.8.

Amev, however, was harder hit with a

Fl 4 drop to Fl 155 while in banks ABN lost Fl 5 to Fl 368.

Royal Dutch lost 20 cents to Fl 180.20 after news that a U.S. court had issued an injunction against the cash tender offer for Shell Oil shares although Royal Dutch now claims to hold 90 per cent of the Shell in the U.S.

Light bond turnover marked most prices down sharply in response to Wall Street's overnight slump.

Zurich managed to recover from some of its early lows although the focus of attention was Pargesa, SwFr 15 down at SwFr 1,295 after touching SwFr 1,280 following the sale of its 22.5 per cent stake in Paribas Suisse to Compagnie Financière de Paribas, the French state-owned financial group.

Banks saw marginal price shifts, while financials remained steady. Bonds traded at overnight levels, while the latest 4.5 per cent state bond edged lower to 98.5 per cent from 98.6.

Petrofina's takeover ambitions were declared after trading in Brussels but nevertheless the issue managed a BFr 40 rise to BFr 7,970 on turnover of 11,000 shares. Non-ferrous metals producer Hoboken gained BFr 60 to BFr 5,540 on overseas demand.

Wire maker Bekaert, which has gained BFr 415 since the beginning of the month, held steady at BFr 4,375 although foreign interest in the group was still reported to be strong.

The decision by Volvo to buy a major stake in Cardo, the sugar, seeds and biotechnology group, proved a feature in Stockholm with Scandinavia's largest industrial concern rising SKr 15 to SKr 515 and Cardo slipping SKr 4 to SKr 418.

Milan ended broadly lower while Madrid, largely out of step with the rest of Europe, finished at another record high.

TOKYO

Weak yen continues to take toll

THE WEAKER yen and an overnight fall on Wall Street triggered small-lot selling on a broad front in Tokyo yesterday, driving share prices down sharply and leaving the Nikkei-Dow Jones market average below the 11,000 level, writes Shigeo Aishiraki of Jiji Press.

The index plunged 187.54 at one stage in the morning but rebounded slightly in the afternoon to close at 10,879.71, a net loss of 180.58. This was the largest one-day decline this year and the eighth largest on record.

In the absence of active buying, volume eased to 315.05m shares from the previous day's 391.08m. Losers far outnumbered gainers by 587 to 159.

Prominent among losers were blue-chips. Hitachi, recently viewed as the barometer, plummeted Y19 to Y918. NEC shed Y80 to Y1,290 and Matsushita Electric Industrial Y70 to Y1,890.

Among high-priced blue-chips, TDK fell Y230 to Y5,500 and Kyocera Y140 to Y5,900.

High-technology, particularly semiconductor-related issues, which had been favoured this year on sharply higher demand, fell back on speculation about a supply surplus in 1986. Heavy and light electrical companies manufacturing semiconductors moved down.

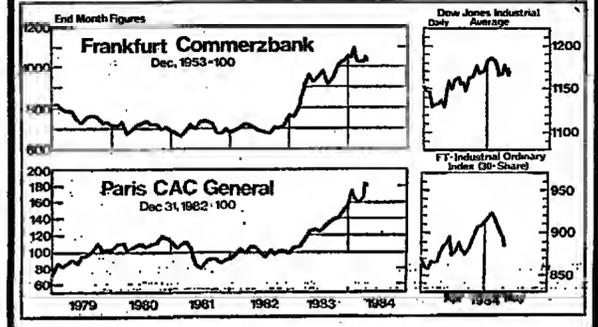
The yen's decline sent non-ferrous metal issues down across the board. Sumitomo Metal Mining led, dropping Y50 to Y1,780.

Against this background, Mochida Pharmaceutical added another Y220 to Y5,580, still buoyed by the news that it is developing a new anti-cancer drug.

Despite the plunge in share prices, there was no panic selling as many investors were monitoring Wall Street closely. But few anticipated a sharp rally in the immediate future in view of continued small-lot selling by non-residents and record margin debts on the three major exchanges.

The bond market weakened further in response to rising U.S. interest rates. The Debt Consolidation Fund bought Y100bn worth of 7.5 per cent long-term government bonds, due January 1993, to help promote sales of 10-year government bonds to be issued this month. But the fund's move had little impact on the market, with the yield on the benchmark bond rising again to 7.315 per cent from 7.280 per cent.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	May 10	Previous	Year ago
NEW YORK			
DJ Industrials	1167.19	1165.52	1229.88
DJ Transport	506.64	513.56	550.75
DJ Utilities	123.77	123.09	123.06
S&P Composite	160.00	160.11	165.96
LONDON			
FT Ind Ord	884.9	886.2	888.6
FT-SE 100	1034.4	1108.9	908.1
FT-A All-share	517.7	524.85	417.74
FT-A 500	565.18	573.18	482.21
FT Gold mines	622.2	642.2	678.1
FT-A Long gilt	10.59	10.51	10.56
TOKYO			
Nikkei-Dow	11,087.71	11,080.29	8,657.99
Tokyo SE	852.80	855.79	634.45
AUSTRALIA			
All Ord.	747.9	750.5	607.4
Metals & Mins.	510.9	515.1	547.0
AUSTRIA			
Credit Aktien	54.85	54.79	58.62
BELGIUM			
Belgian SE	154.56	154.47	122.01
CANADA			
Toronto Metals & Mines Composite	n/a	2069.3	2592.3
Montreal Portfolio	113.14	113.16	-
DENMARK			
Copenhagen SE	196.51	196.89	144.07
FRANCE			
CAC Gen	178.9	180.9	124.8
Ind. Tendence	112.6	113.9	76.8
WEST GERMANY			
FAZ-Aktien	350.11	353.92	312.17
Commerzbank	1020.5	1030.4	835.4
HONG KONG			
Hang Seng	921.31	939.71	945.32
ITALY			
Banca Com.	211.11	213.24	189.61
NETHERLANDS			
ANP-CBS Gen	164.6	166.0	127.1
ANP-CBS Ind	131.8	132.5	105.7
NORWAY			
Oslo SE	295.4	296.7	189.61
SINGAPORE			
Straits Times	974.83	978.01	956.89
SOUTH AFRICA			
Gold	948.9	n/a	851.8
Industrials	1082.7	n/a	918.7
SPAIN			
Madrid SE	120.65	120.44	115.58
SWEDEN			
J & P	1544.5	1538.64	1507.19
SWITZERLAND			
Swiss Bank Ind	382.3	384.1	328.5
WORLD			
Capital Int'l	187.5	188.3	179.5
GOLD (per ounce)			
	May 10	Prev	Year ago
London	\$373.75	\$373.00	\$373.00
Frankfurt	\$373.25	\$373.00	\$373.00
Zürich	\$372.00	\$372.75	\$372.75
Paris (fixing)	\$370.83	\$371.88	\$371.88
Luxembourg (fixing)	\$368.50	\$372.80	\$372.80
New York (May)	\$372.80	\$371.30	\$371.30

CURRENCIES			
	May 10	Previous	May 10
U.S. DOLLAR			
(London)	May 10	Previous	May 10
\$	-	-	1.395
DM	2.772	2.766	3.0425
Yen	229.1	228.75	317.5
FFf	8.5225	8.4825	11.8
SwFr	2.284	2.2775	3.165
Guilder	3.1135	3.111	4.315
Lira	1707.0	1708.5	2363.0
Bfr	56.36	56.47	78.5
CS	1.29775	1.29475	1.796
STERLING			
(London)	May 10	Previous	May 10
£	-	-	1.395
DM	2.772	2.766	3.0425
Yen	229.1	228.75	317.5
FFf	8.5225	8.4825	11.8
SwFr	2.284	2.2775	3.165
Guilder	3.1135	3.111	4.315
Lira	1707.0	1708.5	2363.0
Bfr	56.36	56.47	78.5
CS	1.29775	1.29475	1.796

INTEREST RATES			
	May 10	Prev	
Euro-currencies (3-month offered rate)			
£	9 1/2%	9 1/2%	
SwFr	4 1/2%	4	
DM	6 1/2%	6	
FFf	12%	12%	
FT London Interbank fixing (offered rate)			
3-month U.S.\$	11%	11%	
6-month U.S.\$	12%	12	
U.S. Fed Funds	11 1/2%	11 1/2%	
U.S. 3-month CDs	11.35	11.15	
U.S. 3-month T-bills	9.85	9.85	
U.S. BONDS			
	May 10	Prev	
Treasury	Price	Yield	Price
11% 1986	99 1/2	12.22	99 1/2
12% 1991	99 1/2	18.13	99 1/2
11.75 1993	92 1/2	13.22	92 1/2
12 2013	90 1/2	13.26	90 1/2
Corporates			
AT&T	May 10	Prev	
10% June 1990	88 1/2	13.15	88 1/2
3% July 1990	70 1/2	10.50	70 1/2
8% May 2000	67 1/2	13.80	67 1/2
Xerox	10% March 1993	85 1/2	13.55
Diamond Shamrock	10% May 1993	84 1/2	13.65
Federated Dept Stores	10% May 2013	78 1/2	13.60
Abbot Lab	11.80 Feb 2013	87	13.60
Alcoa	12% Dec 2012	87 1/2	14.00

FINANCIAL FUTURES				
	Latest	High	Low	Prev
CHICAGO				
U.S. Treasury Bonds (CBT)				
9% 32nds of 100%	62-21	63-06	62-15	62-24
U.S. Treasury Bills (BMT)				
\$1m points of 100%	89.62	89.79	89.53	89.58
Certificates of Deposit (BMB)				
\$1m points of 100%	88.32	88.43	88.25	88.41
LONDON				
Three-month Eurodollar				
\$1m points of 100%	88.36	88.48	88.32	88.74
20-year National Gilt	104-28	105-19	104-24	105-18

FEARS that interest rates would rise further undermined confidence in London. Leading equities, as measured by the FT Industrial Ordinary index, fell by 11.3 to 884.9, a slide of nearly 30 points from its recent peak. The lone among gilt-edged stocks was even more depressed and the FT Government Securities index fell 0.35 to 80.13, its lowest level since last September.

Continuing upward pressure on domestic money market rates, which seemed to justify views that the recent increase in bank lending rates was unlikely to fully rectify the situation, troubled investors.

Only three index constituents resisted the downturn with BP, down 8p at 495p, and BTR, weaker by 11p at 464p, particularly hard hit.

Short-dated gilts weakened noticeably with the tap stock, £50-paid Treasury 9 1/2 per cent convertible 1989, falling 1/2 to its lowest yet of £48 1/2. Several straight high-coupon issues showed losses of 1/2, along with longer-dated stocks.

Chief price changes, Page 34; Details, Page 35. Share information service, Pages 36-37.

AUSTRALIA

EXPECTATIONS of good half-year results from Westpac, due today, underpinned the banking sector in Sydney in an otherwise moderate performance.

ANZ added 8 cents to A\$5.90 while Westpac rose 5 cents to A\$3.95 and National Commercial Bank 10 cents to A\$3.72.

Industrials were little changed, while the major mining companies were mixed to weaker.

BHP was one of the main casualties, dropping 15 cents to A\$11.

John Fairfax, which has risen sharply in recent days, met profit-taking and dropped 30 cents to A\$5.30.

SOUTH AFRICA

MANY GOLD shares managed to stage a partial recovery from their day's lows in Johannesburg as the gold price edged above \$370, but they were still sharply lower on the day.

Harties fell R5.50 to R103 while West Rand Consolidated lost 55 cents to R10.75.

Mining financials were lower with Anglo American Gold down R3 to R145, while De Beers slipped 15 cents to R9.20 and Impala Platinum shed 20 cents to R20.40.

Industrials were mixed where changed.

LOST

One short-haired English businessman. Reddish-brown coat with tan face. Answers to the name of 'REX'. Last seen Tuesday 15th March scampering from JFK airport wearing a white collar. Master frontic.

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Not only can his terminal print a written copy of your message or command, but he'll know that no one else has got their paws on it first. It's private. And confidential.

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Reuniting stray businessmen and their masters is just one use of IPSS. Contact Barry Jones or Ron Elgar, telephone 01-936 2750, telex number 21601 BTI G, to learn about the others.

You'll find them equally dramatic, though perhaps less emotionally-rewarding.

BTI DATA

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices, organized by sector (A-Z) and including columns for stock name, price, and change.

Continued on Page 34

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices, organized by sector (A-Z) and including columns for stock name, price, and change.

Notes and legends explaining the data, including symbols for dividends, splits, and other financial metrics.

STAYING IN LYON? Complimentary copies of the Financial Times are now available at the Hotel Sofitel Lyon and Grand Hotel Concorde

WORLD STOCK MARKETS

Table of world stock markets including Austria, Germany, Norway, Australia, and Japan. Columns include country, date, price, and change.

OVER-THE-COUNTER Nasdaq national market, 3pm prices

Table of over-the-counter stocks with columns for stock name, price, and change. Includes various technology and financial stocks.

LONDON Chief price changes

Table of London price changes for various commodities and currencies, including oil, gold, and exchange rates.

Table of American stock exchange closing prices for various sectors like energy, chemicals, and metals.

Indices NEW YORK DOW JONES

Table of New York Dow Jones indices for various market segments.

INDICES

Table of various market indices including Toronto, Montreal, and international indices.

AMERICAN STOCK EXCHANGE CLOSING PRICES

Detailed table of American stock exchange closing prices for individual stocks.

STANDARD AND POORS

Table of Standard and Poors indices and stock prices.

New York Active Stocks

Table of New York active stocks with columns for stock name, price, and change.

Handwritten note in Arabic script: 'مركز الدراسات والبحوث' (Research and Studies Center).

LONDON STOCK EXCHANGE

MARKET REPORT

Higher interest rate fears continue and equity index extends fall from peak

Account Dealing Dates
Option
First Declared Last Account
Dealing Date Dealing Date
Apr 30 Apr 27 May 3
May 30 May 10 May 11
June 1 June 1 June 11

Fears that interest rates would rise further undermined London stock market confidence yesterday. Leading equities fell for the fourth session in a row since the FT Industrial Ordinary share index hit its best-ever mark, the close being 11.3 down at 824.9; this represents a slide of nearly 38 points from the peak. The tone among gilt-edged stocks was even more depressed, the FT Government Securities index fell 0.35 more to 80.13, its lowest level since September last.

Continuing upward pressure on domestic money market rates, which seemed to justify views that the recent increase in bank lending rates would be fully recouped by the situation, troubled investors. The authorities yesterday endorsed Wednesday's announcements of dearer borrowing costs by raising money market intervention levels, but the key three-month rate still hardened to five per cent.

U.S. events also made for nervousness. Wall Street's overnight weakness, which was related to possible problems with the latest Treasury note auction, and thoughts of still dearer credit there were both factors urging caution.

Life Insurances fall
Reflecting growing concern that the Chancellor is ready to tighten controls on personal pension policies, Life Insurances fell sharply. Pearl, 7.5p, and Prudential, 44.5p, lost 1.5p each, while the general index fell 1.3 to 447p and Equities and Law 12 to 715p. Britannic gave up 10 to 485p as did Harrow Life, to 580p. Elsewhere, Royale dropped to 53p before closing a net 5 down on balance at 540p following news of the £20.4m first-quarter loss due to sharply increased world-wide underwriting losses of £10.8m.

Stores dull
Fears that the current trend towards dearer credit could curb consumer spending prompted widespread dullness in the Stores sector. Burton lost 11 to 271p, with sentiment not helped by details of family sales. Gieves A lost 10 to 613p and Debenhams fell 4 to 281p. Although Debenhams' annual results, showing a near-

FINANCIAL TIMES STOCK INDICES

Table with columns: Index Name, May 10, May 9, May 8, May 7, May 6, May 5, Year ago. Includes Government Secs, Fixed Interest, Industrial Ord., etc.

HIGHS AND LOWS S.E. ACTIVITY

Table with columns: Index Name, High, Low, S.E. Activity. Includes Govt. Secs, Fixed Int, Ind. Ord., Gold Mines.

Marked lower at the outset, leading Foods attracted scattered support late in the session and closed a few pence above the worst. Tate and Lyle settled 2 cheaper at 293p, after 300p, while S. and W. Berisford, down to 180p initially, picked up to close without alteration at 180p. Cadbury Schweppes, however, lost 5 to 135p and Rowntree Macintosh fell 8 to 255p. Northern Foods gave up 6 to 202p and United Biscuits shed 5 to 185p. Falls among Food Retailers were usually restricted to a couple of pence, but Associated Dairies slipped to 170p prior to closing 6 further to 172p.

Leading Hotels and Caterers displayed moderate falls. Grand Metropolitan lost 8 to 340p and Truisthouse Forte 5 to 205p. De Vere Hotels, which has received a number of approaches, came back 13 to 205p after a multi-firm bid for 220p.

Bowater dip and rally
Among the miscellaneous industrial leaders, Bowater reacted initially to 290p before reviving sharply to 305p, up 3 on balance. Scattered offerings left BTR 11 cheaper at 464p and good intercom results failed to sustain BOC Group which closed a few pence cheaper at 288p. Trafalgar House continued to offer a bid for 45p, while the recent interim figures and gave up 9 further to 246p. Occasional selling left Pilkington Brothers down to 30p, after 295p. Subdued by Wednesday by Dun and Bradstreet's bid for Datastream, Xerox met with profit-taking and ran back 17 to 560p. London and Liverpool rallied 2 to 10p, after the previous day's late drop, but renewed selling left Johnson and Matthey 12 down to 243p. Comment on the preliminary results and proposed capital reorganisation, prompted a reaction of 6 to 111p in European Ferries. D. Macpherson improved 3 further to 125p in line with the agreed counter-bid from the Pindar company. Bank of Scotland also moved against the trend, closing 4 higher at 220p on speculative support.

Among Leisure Issues, Fairline Boatshed a penny at 51p on the more-than-doubled interim profits and cheerful statement. Marked up a few pence following news of the strong interim profits recovery and resumption

of dividend payments, AE later gave ground to close a fraction cheaper on the day at 87p. Elsewhere in Motors, BSG lost 2 to 19, after 18p, on the proposed £11.2m rights issue.

In a quietly dull Newspaper/Paper sector, Amlt and Wiborg slipped 3 to 33p in isolated response to the chairman's hint that a rights issue may be needed to refinance the company's bank borrowings.

An early mark-down in the Property sector failed to deter sellers and quotations closed at the day's lowest. Land Securities gave up 8 to 275p and MEPC shed a like amount at 283p. Hammerston "A" lost 15 to 825p and Barmere Estates slipped 4 to 484p. Similar conditions prevailed among secondary issues. Perry Hilton fell 8 more to a 1994 low of 214p, while Bradford Property shed 8 to 300p and Roseleigh 10 to 458p. Warner Estate shed 3 to 490p despite the increased half-year profits and dividend.

Courtsall softened 2 more for a two-day decline to 7 to 145p in Theatres where falls of 7 and 6 respectively were seen in Coats Patons, 125p, and Gaskell Broadloom, 90p.

Tobaccoes were again inclined eastward. Base lost 5 to 225p and Imperial dipped 4 to 154p. Bishoptone Trust, 23 higher at 190p following news of a bid approach, highlighted an otherwise drab investment Trust sector.

Ultramark weak
A combination of first quarter results below market estimates and news of problems in eastern Canada and California depressed Ultramark to 609p before a modest recovery to 615p.

Other leading domestic Oils were marked down at the outset and thereafter moved in a narrow range. BP were finally 8 off 31 485p while Britoil closed 7 to 225p, after 235p, and Shell a like amount at 643p. I.C.G. remained a weak market and fell a further 8 to 297p — a two-day loss of 15.

Among the secondary oils Colson's Capel drifted back to close 5 easier at 240p. Severn had touched 315p but encountered profit-taking and settled a net 3 lower at 309p. Irish shells were well as quiet, and showed English oil better at 235p and Aran 2 harder at 72p. Invent Energy gave up 3 to 377p in the wake of a drilling report. Elsewhere, Weeks Australia gave up 4 to 103p and Weeks Petroleum (Bernuda) 5 to 435p following the former's annual meeting in Melbourne at which Weeks continued to offer a bid for Robert Holmes a Court indicated the possibility of Weeks Australia acquiring exploration and production assets from parent company Weeks Petroleum.

RECENT ISSUES

Table with columns: Issue Name, Price, etc. Includes various stock issues.

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Table with columns: Issue Name, Price, etc. Includes various stock issues.

FT-ACTUARIES SHARE INDICES

Table with columns: Index Name, May 10, May 9, May 8, May 7, May 6, May 5, Year ago. Includes EQUITY GROUPS & SUB-SECTIONS.

FIXED INTEREST

Table with columns: Index Name, May 10, May 9, May 8, May 7, May 6, May 5, Year ago. Includes various fixed interest indices.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., May, Last, Vol., Aug., Last, Vol., Nov., Last, Etook. Includes various European options.

LONDON TRADED OPTIONS

Table with columns: Option, Calls, Puts, Aug., Nov., Feb., Aug., Nov., Feb. Includes various London traded options.

RISES AND FALLS YESTERDAY

Table with columns: Index Name, Rise/Fall, % Change. Includes British Funds, Foreign Bonds, etc.

WEDNESDAY'S ACTIVE STOCKS

Table with columns: Stock Name, Change. Includes various active stocks.

OPTIONS

Table with columns: Option Name, Price, etc. Includes various options.

ACTIVE STOCKS

Table with columns: Stock Name, Price, etc. Includes various active stocks.

Below average activity was noted in the following stocks yesterday.
Stock Name, Price, etc.

HOTELS—Continued

Table of hotel shares including companies like Devereux, De Vere, and De Vere Hotels, with columns for stock price, dividends, and other financial metrics.

INDUSTRIALS (Misc.)

Table of industrial shares including companies like A&W, A&P, and A&E, with columns for stock price, dividends, and other financial metrics.

ENGINEERING—Continued

Table of engineering shares including companies like Balfour Beatty, B&W, and B&S, with columns for stock price, dividends, and other financial metrics.

DRAPERY & STORES—Cont.

Table of drapery and stores shares including companies like Debenhams, Debenhams Group, and Debenhams Retail, with columns for stock price, dividends, and other financial metrics.

BEERS, WINES—Cont.

Table of beer and wine shares including companies like Carlsberg, Carlsberg Breweries, and Carlsberg Ltd, with columns for stock price, dividends, and other financial metrics.

AMERICANS

Table of American shares including companies like American Express, American International, and American Overseas, with columns for stock price, dividends, and other financial metrics.

FT LONDON SHARE INFORMATION SERVICE

2 Day Management Training Programmes - Time Manager - Stress Manager. Includes logo for time manager international.

Table of British funds including categories like 'Shorts' (Lives up to Five Years), 'Five to Fifteen Years', 'Over Fifteen Years', 'Undated', 'Index-Linked', 'CORPORATION LOANS', 'BANKS, HP & LEASING', 'CHEMICALS, PLASTICS', 'DRAPERY AND STORES', 'BEERS, WINES & SPIRITS', 'FOREIGN BONDS & RAILS', and 'Financial'.

Handwritten text at the bottom of the page, possibly a signature or note.

Handwritten note: "MILKING LISA"

Financial Times Friday May 11 1984

INDUSTRIALS—Continued

Table of industrial stocks including BHP, Anglo American, and various mining companies. Columns include High/Low, Stock, Price, and % Change.

LEISURE—Continued

Table of leisure stocks including BSA, Leisure, and other recreational companies. Columns include High/Low, Stock, Price, and % Change.

PROPERTY—Continued

Table of property stocks including various real estate and construction companies. Columns include High/Low, Stock, Price, and % Change.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various asset management funds. Columns include High/Low, Stock, Price, and % Change.

OIL AND GAS—Continued

Table of oil and gas stocks including various energy companies. Columns include High/Low, Stock, Price, and % Change.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including various automotive and aerospace companies.

Commercial Vehicles

Table of commercial vehicle stocks including various truck and bus manufacturers.

Components

Table of component stocks including various parts and accessories manufacturers.

Garages and Distributors

Table of garage and distributor stocks including various service and retail companies.

MINES—Continued

Table of mining stocks including various mineral extraction companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including various media companies.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including various media and service companies.

TEXTILES

Table of textile stocks including various fabric and apparel manufacturers.

OVERSEAS TRADERS

Table of overseas trader stocks including various international trade companies.

PLANTATIONS

Table of plantation stocks including various agricultural and land management companies.

INSURANCES

Table of insurance stocks including various financial and risk management companies.

PROPERTY

Table of property stocks including various real estate and construction companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including various asset management and financial companies.

TOBACCO

Table of tobacco stocks including various tobacco and related product companies.

LEISURE

Table of leisure stocks including various recreational and entertainment companies.

INSURANCES

Table of insurance stocks including various financial and risk management companies.

PROPERTY

Table of property stocks including various real estate and construction companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including various asset management and financial companies.

OIL AND GAS

Table of oil and gas stocks including various energy companies.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including various precious metal companies.

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Table of insurance stocks including various financial and risk management companies.

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Table of property stocks including various real estate and construction companies.

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Table of insurance stocks including various financial and risk management companies.

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Table of property stocks including various real estate and construction companies.

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OIL AND GAS

Table of oil and gas stocks including various energy companies.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including various precious metal companies.

DAIWA BANK logo and contact information: Head Office Osaka, Japan; London Branch Tel: (01) 580 0000; Fax: (01) 580 0001; DAIWA BANK (UK) Limited, London; Tel: (01) 750-0000.

MINES—Continued

Table of mining stocks including various mineral extraction companies.

Miscellaneous

Table of miscellaneous stocks including various other companies.

NOTES

Unless otherwise indicated, prices and bid/ask spreads are in pence and are based on the last bid/ask quote. Prices are calculated on the basis of the last bid/ask quote. Prices are calculated on the basis of the last bid/ask quote.

MINES

Table of mining stocks including various mineral extraction companies.

Far West Rand

Table of Far West Rand mining stocks including various mineral extraction companies.

O.F.S.

Table of O.F.S. stocks including various other companies.

Options—3-month call rates

Table of 3-month call option rates for various companies.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst, 3-51 Pears Development, High Income, and others with their respective details and prices.

Table listing unit trusts under the heading 'British Unit Trusts Ltd (a) (l) (g)'. Includes trusts like British Unit Trust, British Unit Trust, and others.

Table listing unit trusts under the heading 'Crown Unit Trust Services Ltd'. Includes trusts like Crown Unit Trust, Crown Unit Trust, and others.

Table listing unit trusts under the heading 'Gawitt (John) Unit Trust Ltd'. Includes trusts like Gawitt Unit Trust, Gawitt Unit Trust, and others.

Table listing unit trusts under the heading 'Legal & General (Unit Trst, Mngrs) Ltd'. Includes trusts like Legal & General, Legal & General, and others.

Table listing unit trusts under the heading 'Lloyds Bank Group Unit Trst Mngrs Ltd'. Includes trusts like Lloyds Bank, Lloyds Bank, and others.

Table listing unit trusts under the heading 'National Prudential Assurance Co Ltd'. Includes trusts like National Prudential, National Prudential, and others.

Table listing unit trusts under the heading 'Scottish Widows Fund Management'. Includes trusts like Scottish Widows, Scottish Widows, and others.

Table listing insurance companies and their policies, including Albion Life Assurance Co Ltd and others.

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F.T. CROSSWORD PUZZLE No. 5413

ACROSSERS
1 One Nebuchadnezzar fired settled for bard (5b)
2 Bird to catch on horseback (5)
3 Surprise shots in a melee (8)
10 Unusually astute piece of work by an artist (6)
12 He is not still in business (5)
13 A young animal has it in some measure (5)
14 Dark blue flower (4)
16 Colour that is one day to be a guide? (7)
18 Slightly leaking connection (7)
21 One to be crossed with a goat (4)
24 Fur on one animal (5)
28 Holding back all those left outside school (9)
29 Musical journals? (6)
30 Perhaps I am disposed to produce an object of worth (8)
30 Poem done in my break (8)

Crossword puzzle grid with numbers 1 through 30 indicating starting positions for the clues.

Down clues for the crossword puzzle, including '15 Shopkeeper bursts into tears (8)', '17 Their choice will get cross (8)', etc.

Across clues for the crossword puzzle, including '1 One Nebuchadnezzar fired settled for bard (5b)', '2 Bird to catch on horseback (5)', etc.

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DOWN
1 Sea air (6)
2 Lost, as a dog may be (6)
3 Wild anger seen in a row (5)
4 and 21 down: Dream houses for dem? (2, 5)
5 Vegetable mascot Rita squirm and splutter (9)
7 Mark closely and upset the club three-quarters (4, 4)
8 Attempts to get round tea-bagging agreements (8)
11 Side-walk pedestrian (4)

Down clues for the crossword puzzle, including '15 Shopkeeper bursts into tears (8)', '17 Their choice will get cross (8)', etc.

Across clues for the crossword puzzle, including '1 One Nebuchadnezzar fired settled for bard (5b)', '2 Bird to catch on horseback (5)', etc.

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FT UNIT TRUST INFORMATION SERVICE

Large table at the bottom of the page listing various financial services, insurance companies, and their details, including Sun Alliance, Prudential, and others.

INSURANCE & OVERSEAS MANAGED FUNDS

Table listing various insurance and managed funds, including Black Horse Life Ass. Co. Ltd., British National Life Assurance Co. Ltd., and others, with columns for fund names and values.

Table listing various insurance and managed funds, including Lloyds Life Assurance Co. Ltd., Standard Life Assurance Company, and others, with columns for fund names and values.

Table listing various insurance and managed funds, including Bank of America International S.A., Barclays Unifund International, and others, with columns for fund names and values.

Table listing various insurance and managed funds, including Hambro Pacific Fund Mgmt. Ltd., Royal Bank of Canada Funds, and others, with columns for fund names and values.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including Anglo Investment, Anglo Overseas, and others, with columns for fund names and values.

NOTES

COMMODITIES AND AGRICULTURE

Problems of more farm credit defined

By Nancy Dunne in Washington
AN EXPANSION of credit for U.S. farm goods may boost sales exports but, at the same time, create new problems, according to a department of agriculture "thinking paper" being circulated.

The Reagan administration has been under heavy pressure from farm organisations and some Congressmen to increase funding for agricultural export financing. But the paper notes that many developing nations, which would otherwise be prime markets for U.S. farm products, are already showing resistance to assuming more debt.

The paper, not an official administration policy statement, says that while downturns have occurred in agricultural exports before, the magnitude of the current decline is unprecedented.

But it warns that the potential for a further collapse in the international payments system is cause for continuing concern. Since 1981, the net agricultural trade surplus of the U.S. has declined by more than \$8.5bn while the export volume has dropped nearly 12 per cent. The U.S. share of the world market for farm products, in terms, has fallen from a high of 25 per cent in 1974 to 19 per cent in 1983.

The weakening of the U.S. position in the world market, says the paper, results from the incapacity of the major third world importers to buy, the appreciation of the dollar and U.S. export programmes.

With the dollar unlikely to weaken and the foreign exchange positions of less developed countries not expected to improve, the U.S. is likely to face competitive problems over the next several years.

India to lift tea ban in next few days

BY JOHN ELLIOTT IN NEW DELHI

THE INDIAN Government is expected to lift its five-month-old ban on the export of CTC (crushed, tear and curled) tea within the next few days.

This will allow India to start moving rapidly towards the export target of 25m kg which the Government has set for this calendar year. In 1983 exports totalled 209m kg.

The Government believes it has achieved its aims because domestic prices in India have risen by about 46 per cent in the year to March 1984, compared with increases of almost 100 per cent which the Commerce Ministry in Delhi estimates might otherwise have been introduced.

During the ban, the Government has clamped permanent restrictions on the tea industry in an attempt to stop tea garden

owners selling their produce below market rates and then making extra profits on secondary sale deals in India and abroad.

The Government believes these restrictions involving registration procedures and a 30 per cent ceiling on bulk teas not sold through auctions are essential if it is to go ahead with \$900m (\$42m) expansion of the industry planned for the years 1985-90.

The Government will provide about \$150m of this investment, and the rest will be raised by banks which, it is argued in Delhi, would be reluctant to lend funds of such a size if the industry was the subject of widespread black market practices.

Early major purchasers of CTC tea, when the ban is lifted, will be the USSR and Egypt.

Weak £ boosts coffee values

STERLING'S weakness encouraged a new wave of speculative buying on the London coffee futures market yesterday, pushing nearby positions to new 64-year highs.

There is also a great deal of uncertainty as to the financial effects. The Ministry is supposed to be working out a scheme for alleviating the plight of special cases, defunct or those who for some reason or other had not been in full production during the base year 1983.

These reasons could be expanding a herd, or re-allocating a herd, or a swelling demand from the smaller dairy farmers—those who had not expanded since 1983—for some alleviation of the situation.

They point out that the commission offered an option of either 1981 plus 1 per cent or 1983 minus 6 per cent as the base year. It is understood that the NFU is trying to set up a consensus as to how the burden could be equably shared.

In this exercise, the union is undoubtedly looking at our British members and in particular at Germany. According to a report in Agri Europe, the Brussels-based intelligence huletta, Herr Kiechle, the West German Minister of Agriculture,

Dairy industry still in a state of shock

DAIRY FARMERS are still in a state of angry shock five weeks after quotas on milk were announced. There have been demonstrations to some country towns and much abuse of Mr Michel Jopling, Agriculture Minister, for having brought back such a deal from Brussels.

There is also a great deal of uncertainty as to the financial effects. The Ministry is supposed to be working out a scheme for alleviating the plight of special cases, defunct or those who for some reason or other had not been in full production during the base year 1983.

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has announced a scheme which will favour the smaller producers. Briefly, 1983 is determined as the base year on which everyone suffers a reduction of at least 4 per cent.

However, for those with annual deliveries of more than 200,000 litres—around 36 cows—the basic cut will be 6 per cent and for those producing 100,000 litres it will be 7 per cent. There are also penalties

for those who have increased production over 1981, which will bring the total quota deduction for a small producer who has expanded to 9 per cent and for those delivering more than 300,000 litres—say 50 cows—to 12 per cent.

Furthermore, the West German Government will fund a cessation premium of £2M, 1,000 per thousand litres. So a farmer who used to deliver 60,000 litres would have a pension of £2,000 a year for ten years.

British farmers are already accusing the French of cheating on quota allocations and at first sight the French do seem to have come off rather better. Their cut will be 2.9 per cent as against 7.5 per cent for

of a glut on the market and prices for cull cows are down about 15 per cent. I have already heard of some labour being made redundant but would not think it is yet significant. It is also probable that demands for rent increases are being quite forcefully resisted.

Fertiliser costs cannot easily be abated. There is scope, though, for more efficient use of grass and silage. It is perfectly possible to produce milk on an all-grass diet but not at the high level at which it is produced with compound feeding. It is probable that the top 1,000 litres of a 5,000 litre cow yield comes directly from compound feeding.

So a farmer would, in theory, need to cut compound input by about 10 per cent to keep within the quota. On total dairy compounds of 4.9m tonnes that would be around 0.5m tonnes. This, I believe, would be the minimum reduction in total compound demand whether farmers in general choose to sell off cows or keep their herds and cut back on feeds. But the average farmer would need to save much more than that so could well cut compounds by 15 per cent or stop feeding compounds altogether and mix his own feeds.

Or he could, as New Zealanders do, use cooking but grass and still make a living.

Minister and his team is more determined at representing his constituents. However, recommitments will not be made for the effect of quotas. What can farmers do? Simply selling cows is no answer. In any case, the price of freshly calving cows and heifers has fallen by 25 per cent since quotas were announced. Established farmers without outstanding horrowings could wear this but many of those who have expanded on borrowed capital could be severely stretched.

It is the great majority who will keep their cows or most of them and try to cheapen the cost of producing to their quota limits. It would be sensible to sell off poor performers for the meat trade but there is a bit

Downtrend in aluminium

BY JOHN EDWARDS

ALUMINIUM was the latest metal to be hit by speculative selling yesterday. The three months price dropped by £22.5 to \$33.75 a tonne.

The downturn was triggered off by the early weakness of copper and gathered pace following a report from the International Primary Aluminium Institute that total stocks of aluminium rose in March.

The Institute said primary aluminium stocks in the non-Communist world fell by 55,000 tonnes to 1,967m tonnes in March. However stocks of all kinds of aluminium, including scrap, rose by 32,000 to 3,833m tonnes.

Stocks are still well below compared with a year ago, but are likely to rise as competition for production is now much closer in line with demand.

Lead prices also came under renewed pressure, reflecting improved hopes of a settlement of the Broken Hill mining dispute.

Reuter reported from Sydney that the employers and union planned to meet to study recommendations for a settlement put forward by the New South Wales industrial commission. Three months lead ended the day £8 lower at £313.75 a tonne.

Copper prices rallied after opening on a weaker note. Three months high grade fell to £1.017 at one stage before recovering to close virtually unchanged at £1,039.5 a tonne as trade buying interest emerged at the lower levels.

However, in the U.S., Asarco lowered its domestic selling price for copper by 1 cent to 69 cents a lb.

Two Jersey cows were wreaths

As they paraded through London yesterday, with farmers claiming they were under sentence of death because of the Common Market's decision to slash EEC milk production.

The amount of oats grown in the UK suitable for milling is not enough to meet the demand of millers. Because of this, 40,000 tonnes of oats will be imported during 1983.

Seven broking firms which worked out to restore confidence and business activity on the troubled three-and-a-half-year-old Kuala Lumpur Commodities Exchange (KLCE).

The KLCE management is believed to have promised members that it will make way for a new management team at the annual meeting in June in return for members abstaining from passing a vote of no-confidence at tomorrow's extraordinary general meeting.

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KLCE compromise offer

BY WONG SULONG IN KUALA LUMPUR

A COMPROMISE has been worked out to restore confidence and business activity on the troubled three-and-a-half-year-old Kuala Lumpur Commodities Exchange (KLCE).

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Welsh condemn MMB

BY ROBIN REEVES

THE MILK Marketing Board (MMB) was accused of abusing its role as a dairy producers' co-operative organisation at the Farmers' Union of Wales (FUW) annual meeting in Aberystwyth yesterday.

Expressed anger at the EEC's milk production curbs, Mr Roger Evans FUW milk committee chairman, said the board had put milk producers' livelihoods second to other considerations, notably through its support for a 12.15 per cent price cuts rather than quotas.

This would have allowed the "big boys" to continue producing while destroying the family farm. Producers no longer feel they can relate to the MMB as a producers' organisation.

Mr Evans also alleged the board had behaved "in a very unbecoming way" in failing to raise new investment capital and to suppress the Little Neddy report which had advised support for quotas.

The "undemocratic and iniquitous" MMB voting system.

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PRICE CHANGES

Table with columns: In tonnes, May 1984, +/-, Month ago. Rows include Metals, Aluminium, Copper, Zinc, Lead, Tin, etc.

BRITISH COMMODITY PRICES

Table with columns: May 1984, +/-, Month ago. Rows include Oil, Coconut, Groundnut, Palm, Sesame, etc.

BASE METALS

Table with columns: May 1984, +/-, Month ago. Rows include Aluminium, Copper, Zinc, Lead, Tin, etc.

COPPER

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

Wool Futures

Table with columns: May 1984, +/-, Month ago. Rows include LONDON NEW ZEALAND CROSS-BREDS, etc.

COTTON

Table with columns: May 1984, +/-, Month ago. Rows include LIVERPOOL, etc.

AMERICAN MARKETS

Table with columns: May 1984, +/-, Month ago. Rows include Gold, Silver, etc.

INDICES

Table with columns: May 1984, +/-, Month ago. Rows include Financial Times, etc.

LONDON OIL

Table with columns: May 1984, +/-, Month ago. Rows include Brent, etc.

GAS OIL FUTURES

Table with columns: May 1984, +/-, Month ago. Rows include Brent, etc.

TIN

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

COFFEE

Table with columns: May 1984, +/-, Month ago. Rows include Arabica, Robusta, etc.

SOYABEAN MEAL

Table with columns: May 1984, +/-, Month ago. Rows include 48-1, etc.

SUGAR

Table with columns: May 1984, +/-, Month ago. Rows include London Daily Price, etc.

MEAT/FISH

Table with columns: May 1984, +/-, Month ago. Rows include Meat Commission, etc.

CRUDE OIL (LIGHT)

Table with columns: May 1984, +/-, Month ago. Rows include 42,000 U.S. gallons, etc.

GOLD MARKETS

Table with columns: May 1984, +/-, Month ago. Rows include London Bullion Market, etc.

LONDON FUTURES

Table with columns: May 1984, +/-, Month ago. Rows include Gold Bullion, etc.

LEAD

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

GRAINS

Table with columns: May 1984, +/-, Month ago. Rows include Wheat, etc.

BARLEY

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

ALUMINIUM

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

WHEAT

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

NICKEL

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

EUROPEAN MARKETS

Table with columns: May 1984, +/-, Month ago. Rows include Rotterdam, etc.

Gold Bullion (uncoupled)

Table with columns: May 1984, +/-, Month ago. Rows include Close, Opening, etc.

Gold and Platinum Coins

Table with columns: May 1984, +/-, Month ago. Rows include Krugger, etc.

Aluminium-Morning

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

Wheat

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

Nickel

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

Orange Juice

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

Platinum

Table with columns: May 1984, +/-, Month ago. Rows include High Grade, Low Grade, etc.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm in erratic trading

The dollar finished above Wednesday's closing level in London yesterday but below the day's highs. Trading was extremely volatile in relatively low volume with the dollar-D-mark rate moving 30 or 40 points at a time.

80.1 against 80.1 of noon and 79.1 in the morning and compared with 80.6 on Wednesday and 82.9 six months ago.

Frankfurt fixing. The Bundesbank intervened heavily, selling dollars to prevent the U.S. unit moving through the DM 2.80 level as it had in the Far East earlier in the day.

DM 1.2185 from DM 1.2170.

JAPANESE YEN - Trading range against the dollar in 1984 is 234.80 to 223.10. April average 225.13. Trade-weighted index 160.1 against 153.2 six months ago.

FINANCIAL FUTURES

Eurodollars weak

Events in the U.S. continued to have a major influence on the London International Financial Futures Exchange yesterday, and volume on life was a record 15,183 contracts.

after the June contract touched a peak of 88.24 it closed at 88.16, compared with the day's low of 88.12 and the previous settlement figure of 88.30.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, ECU rate, % change, % change adjusted for divergence, % change in limit. Includes Germany, France, Italy, etc.

THE POUND SPOT AND FORWARD

Table with columns: May 10, Day's spread, Close, One month, % p.a., Three months, % p.a.

THE DOLLAR SPOT AND FORWARD

Table with columns: May 10, Day's spread, Close, One month, % p.a., Three months, % p.a.

LONDON

Table with columns: Three-month Eurodollar, Three-month Sterling deposit, Three-month Eurodollar (IMM), Three-month Eurodollar (IMM), Three-month Eurodollar (IMM).

OTHER CURRENCIES

Table with columns: Country, Note rates, % change, % change adjusted for divergence, % change in limit.

CURRENCY MOVEMENTS

Table with columns: Country, Bank of England, Morgan Guaranty, % change, % change adjusted for divergence, % change in limit.

CURRENCY RATES

Table with columns: Country, Bank of England, Morgan Guaranty, % change, % change adjusted for divergence, % change in limit.

EXCHANGE CROSS RATES

Table with columns: Country, Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Yen, Danish Kroner.

MONEY MARKETS

UK rates continue to rise. In the morning of £12m. This comprised purchases of £1m in all bank bills...

LONDON MONEY RATES

Table with columns: Term, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Term, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Yen, Danish Kroner.

MONEY RATES

Table with columns: Term, Prime rate, Treasury bills, Treasury bonds, etc.

FT LONDON INTERBANK FIXING

Table with columns: Term, Bid, Offer, etc.



Following the grant of a licence under the provisions of the Gaming Act 1968 TRIDENT CASINOS LIMITED are pleased to announce the opening of the CONNOISSEUR CASINO CLUB...

Advertisement for Personal, Art Galleries, Spain-Driven Partridges, and Clubs. Includes contact information for Major Neil Ramsay & Co.

WORLD VALUE OF THE DOLLAR

Table showing the value of the dollar in various currencies. Columns: Country, Currency, Value of Dollar.

MONEY MARKETS

UK rates continue to rise

UK interest rates were firmer in London yesterday in spite of a 1/2 per cent increase in UK base rates. There had been some disappointment on the announcement with some dealers hoping for a full one point increase...

MONEY RATES

Table with columns: Term, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

LONDON MONEY RATES

Table with columns: Term, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Yen, Danish Kroner.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Term, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Yen, Danish Kroner.

MONEY RATES

Table with columns: Term, Prime rate, Treasury bills, Treasury bonds, etc.

FT LONDON INTERBANK FIXING

Table with columns: Term, Bid, Offer, etc.

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Table with columns: Term, Bid, Offer, etc.

INTERNATIONAL CAPITAL MARKETS

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for May 10.

Table of international bond issues with columns for Country, Issuer, Maturity, Coupon, Price, and Yield. Includes sections for U.S. Dollar, Yen, Deutsche Mark, Swiss Franc, and other currencies.

Table of international bond issues with columns for Country, Issuer, Maturity, Coupon, Price, and Yield. Includes sections for Yen, Deutsche Mark, Swiss Franc, and other currencies.

U.S. bank fears and rise in interest rates hit Eurobonds

BY MARY ANN SIEGHART IN LONDON
EUROBOND PRICES took a battering yesterday as short-term interest rates rose, while rumours of a crisis at Continental Illinois caused New York bond prices to fall. Dollar bonds were marked down by as much as a point and D-Mark issues by 1/2 point. Swiss franc foreign bonds lost up to 1/2 point.

Table titled 'WEEKLY U.S. BOND YIELDS (%)' showing yields for various maturities (1-30 days, 3 months, 6 months, 9 months, 1 year, 2 years, 3 years, 4 years, 5 years, 7 years, 10 years, 30 years) for May 10, May 2, and 1984.

Royal Insurance logo and 'FIRST QUARTER RESULTS FOR 1984' headline.

The results for the first quarter are set out below; these should not be taken as providing a reliable indication of the outcome for the year as a whole.

Table showing General Insurance results for 3 months to 31 March 1984 (unaudited) and 3 months to 31 March 1983 (audited). Includes metrics like Premiums Written, Underwriting Balance, Investment Income, and Net Profit.

INVESTMENT INCOME

Total investment income of £72.7m increased in sterling terms by over 9%; allowing for changes in rates of exchange the growth was 6%.

GENERAL INSURANCE

Premium income rose by 5% in sterling; allowing for the effect of currency changes, the increase was over 3%. Details for the individual operating companies are as follows: -

In the United States the operating ratio was 126.0% (1983: 117.9%). The very poor result was mainly due to a high claims frequency on commercial multi-peril business, in part due to weather, and a substantial worsening compared with the first quarter of last year in the workers' compensation and general liability accounts.

Premium volume increased by almost 14% in the UK. The personal and commercial property accounts were adversely affected by the extremely severe weather losses which are estimated at £32m. Results overall in the other major lines were somewhat better than in the corresponding period last year.

The deterioration in the result in Canada was due to worse experience in the commercial automobile and general liability accounts. The premium volume in local terms was virtually unchanged.

EXCHANGE RATES

Foreign currencies have been translated according to our normal practice at approximately the average rates of exchange ruling during the period. The principal rates were: -

Table of exchange rates for USA, Canada, Australia, and Netherlands.

The pre-tax result has been adversely affected by £2m due to changes in exchange rates, the underwriting balance being worsened by £3.7m with investment income and Associated Companies benefiting by £1.7m.

Table comparing 3 months to 31 March 1984 and 3 months to 31 March 1983 for various Royal Insurance entities (USA, UK, Canada, Australia, Int., Nederland, Re). Includes metrics like Premiums Written, Underwriting Balance, Allocated Investment Income, and General Insurance Result.

OVER-THE-COUNTER

Large table of over-the-counter market data with columns for Stock, Sale (Bid/Ask), High, Low, and Change. Lists various companies and their stock prices.

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